

### Ordinary Meeting of Council

Virtual Meeting

21 September 2020

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### Draft Social Enterprise Strategy and Action Plan

### **Public Exhibition Feedback and Response**

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### I. Introduction

At the Council meeting of 6 July, Council endorsed the draft Social Enterprise Strategy & Action Plan 2020-2025 for public exhibition for four weeks. From 7 July to 4 August, the draft Social Enterprise Strategy & Action Plan was exhibited on the Shaping Banyule website and on other digital platforms, and public comment was invited. This report summarises the feedback received, and details Council response.

### 2. Overview of community feedback and Council response

- 19 respondents.
  - o 18 respondents support the Draft Social Enterprise Strategy & Action Plan.
  - I respondent does not support the Draft Social Enterprise Strategy & Action Plan.
- Overall, public feedback is highly supportive and positive toward the Draft Social Enterprise Strategy & Action Plan, noting a strong alignment to community needs.
- Council notes feedback and minor changes are incorporated throughout the final Strategy and Action
  Plan to enhance formatting and better reflect and consider the current economic environment due to
  COVID-19. In addition, a summary flyer will be developed to improve accessibility for community
  members.

### 3. Demographic data of respondents

- Gender:
  - $\circ$  8 respondents identify as *male*.
  - $\circ~$  8 respondents identify as female.
  - 3 respondents did not disclose.
- Age:
  - $\circ$  3 respondents identify as 25-34.
  - 3 respondents identify as 34-44.
  - 4 respondents identify as 45-54.
  - $\circ$  4 respondents identify as 55-64.
  - 4 respondents identify as 65-80.
  - I respondent did not disclose.
- Relationship to Banyule:
  - 8 respondents live in Banyule.
  - o 3 respondents work in Banyule.
  - o 7 respondents other.
  - $\circ~$  I respondent did not respond to this question.

		Feedback	
Respondent	Question 1: Do you support the overall direction of the draft Social Enterprise Strategy 2020 – 2025?	Question 2: Please provide comments to support your answer	Council Response
1	Yes	<ul> <li>A few comments:</li> <li>Social enterprise presents a big opportunity for Banyule to respond to local unemployment. Congratulations on your leadership.</li> <li>Great to see targets included!</li> <li>Acknowledge your photo sources - this is a good opportunity to promote the social enterprises included.</li> <li>Page 3: one of the impact circles is duplicated. Maybe something was pasted incorrectly?</li> <li>Page 5: I would argue that given we are now in recession, Banyule's local economic prospects may not be as good - and the future is unknown. What we do know is that youth unemployment is skyrocketing. There is no mention of procurement. What has Council already been doing to create jobs through its purchasing.</li> <li>Page 11: this sentence is out of place. Is it perhaps the first sentence of this section? "To realise the potential of Australia's growing social enterprise sector, support beyond financial grants is essential; a blended mix of capital and capacity building support is required. " maybe it was copied/pasted incorrectly by your graphic designer.</li> <li>Procurement is a BIG opportunity, glad to see it included. although, in Australia this is commonly referred to as Social Procurement not sustainable procurement Procurement not sustainable procurement Procurement not sustainable procurement.</li> <li>Page 13: was the partnership with Brotherhood of St Laurence or with their Given the Chance social enterprise? assume needs correction.</li> <li>Page 15: "In Victoria, efforts to increase community awareness of and engagement with social enterprise are supported by state policy." this sentence reads contradicting. Remove.</li> <li>Good to see that you will evaluate the strategy and change things if they are not creating impact for Banyule.</li> </ul>	<ul> <li>Status: Noted and changes incorporated into final Strategy.</li> <li>Photo sources captioned throughout.</li> <li>Impact on page 3 updated to remove graphic design typing error.</li> <li>Information updated to reference COVID impacts.</li> <li>Information throughout document has been refined to improve accessibility. In addition, a summary flyer about the Strategy will be developed.</li> <li>Reference made to Brotherhood of St Laurence on page 13 amended to refer to Given the Chance.</li> </ul>
2	Yes	Well thought out Strategy and Plan that makes sense, is achievable and can help support the local community.	Status: Noted.
3	Yes	Social Enterprises play an increasingly important role in local communities by "filling the gap" that is presently not met - for many reasons - by "main stream" commerce when it comes to providing meaningful and sustainable	Status: Noted.

### 4. Draft Social Enterprise Strategy – Community Feedback & Council Response

		employment for many of our most marginalised, disadvantaged and vulnerable members within our local communities. It is for this reason that not only do I support the overall direction of the draft Social Enterprise Strategy 202-2025, but also commend Banyule for their leadership in developing the strategy.	
4	Yes	Idea is great - only concern is that outcomes don't seem very measurable - also unclear how this interacts with other strategies council has.	<ul> <li>Status: Noted, no changes incorporated into final Strategy.</li> <li>As demonstrated on page 17 of the Strategy, Council has committed to developing a monitoring and evaluation process.</li> <li>Page 6 of the Strategy sets out the context of how this Strategy supports and interacts with the Banyule City Council Plan 2017-2021 and other key policies, strategies and plans.</li> </ul>
5	Yes	[Local disability organisation] fully endorses the social enterprise strategy. We are committed to providing disability supports outside the traditional disability bubble. We are certain that our participants have skills that have an economic worth, consistent with the express goals of the strategy. We also believe that increased community engagement and awareness of disability and autism will Banyule a stronger, safer and more inclusive community.	Status: Noted.
6	Yes	The strategy goes beyond the traditional capacity and market building approach to include a focus on place based ecosystem development and community awareness. It has a community building approach that will enable innovation and outcomes to emerge from the ecosystem in addition to the top down interventions from Council.	Status: Noted.
7	Yes	Think that a locally based approach to issues is even more important in the current economic and health climate	Status: Noted.
8	Yes	We see the positive effects that Social Enterprise can have in the community of Banyule. Having been part of the Heidelberg community since 1986, we have seen a history of involvement with the precinct and we have a demonstrated history of positive involvement in the lives of many people who would otherwise be disenfranchised from involvement in wider society. We can see the benefits (and demonstrate them) from our long history of involvement in what is now seen as Social Enterprise.	Status: Noted.
9	Yes	Such strategies are part of overall economic and social development objectives. Simple for profit models are failing at all levels and pathways to longer term opportunities are becoming the preserve of selected groups.	Status: Noted.
10	Yes	This seems a worthwhile social initiative	Status: Noted.
	Yes	Fantastic to see leadership in this from a local government. Banyule is a leader in this space and should be held up as an example for other local governments to follow.	Status: Noted.
12	Yes	I am a volunteer at a local club that works often with BCC and have come across many of councils partners in these roles that assist people to be able to have a go or provide an opportunity.	Status: Noted.

	1		
13	Yes	It's fantastic to see Banyule Council taking such a progressive and thoughtful approach to supporting the growth and sustainability of the social enterprise sector. The strategy is comprehensive and has clearly been developed in conjunction with a wide range of stakeholders. [Enterprise] fully endorses the great work that Banyule Council is doing in this area.	Status: Noted.
14	Yes	The Principles are important and fostering different ways of consumer and business in broadening employment opportunities is important. A key question that needs to be address is the net economic benefit. Removing barriers to employment is important. Providing work to one organisation over another also means someone else doesn't get a job in some circumstances. How is this reconciled?	<ul> <li>Status: Noted, no changes incorporated into final Strategy.</li> <li>As demonstrated on page 17 of the Strategy, Council has committed to developing a monitoring and evaluation process to help demonstrate economic benefit.</li> </ul>
15	Yes	This is a really important sector that will increase in value and relevance as Governments at all levels cannot meet the growing societal needs of our communities. Business needs to step up and assist community needs. Social enterprises have this target at the heart of their purpose.	Status: Noted.
16	Yes	The documents are well written and thoroughly researched. They broadly reflect the aspirations and achievements of the Social Enterprise and Local Jobs team and highlight the industry leading work that is being undertaken. The inclusion of targets within the documents is terrific to convey our commitment to the community, particularly the inclusive employment groups and the current and emerging local social enterprise sector. The documents speak to Banyule's strong economic prospects, based on an economic analysis that was undertaken prior to the Covid-19 pandemic. Given the impact of the pandemic in particular to the labour market, local businesses and industry, it is recommended that the documents are monitored with the scope to revise elements and respond to updated challenges and opportunities (e.g. the scope of businesses to employ additional staff or the delivery of large scale networking events if current restrictions are continued). It is likely that an updated economic Development Plan, which could be a useful reference. It may also be beneficial to update the documents are likely to be read by members of the community from the CALD community and those living with a disability, a summary document in plain language could be considered that is easily understood by these communities. The document could include (but not be limited to) the key achievements of the team, focus areas and targets. Terrific background and definition of what we mean by "social enterprise" noting there are varied definitions and interpretations. The continuum is also useful in supporting the interpretation. Is there any localized information for Banyule that could be included? E.g. the number and types of social enterprises operating in the municipality?	<ul> <li>Status: Noted and changes incorporated into final Strategy.</li> <li>Information updated to reference COVID impact.</li> <li>Key achievements updated to reference award.</li> <li>Information throughout document has been refined to improve accessibility. In addition, a summary flyer about the Strategy will be developed.</li> <li>As demonstrated on page 17 of the Strategy, Council has committed to developing a monitoring and evaluation process to help affirm approach and/or recommend recalibration and/or new directions. This will support Council to monitor the scope and activities of this Strategy alongside a changing climate.</li> <li>As demonstrated on page 6 of the Strategy, this Strategy supports and interacts with the Banyule City Council Plan 2017-2021 and other key policies, strategies and plans including the Banyule Economic Development Plan. Continued alignment is an ongoing commitment.</li> <li>Several key initiatives included the Action Plan within Focus Area 4 demonstrate Council's commitment to promoting this information.</li> <li>Each target outlined in the Strategy aligns to a specific Focus Area. E.g. "Realise 50 inclusive employment and training outcomes through social enterprise innovation" relates to Focus Area 1. This target sets a goal for the number of inclusive employment and training outcomes</li> </ul>

		<ul> <li>In the key highlights should the partnership with [local disability organisation] be noted in addition to mentions of specific Local Government Awards that Council has been awarded as well as the NBAA?</li> <li>Further clarification could be useful to distinguish between the targets, in particular –</li> <li>"Realise 50 inclusive employment and training outcomes through social enterprise innovation" and</li> <li>"Realise 200 inclusive employment and training outcomes through social enterprise development". Are these overlapping or is one about creation of new social enterprises and the other about transitioning businesses?</li> <li>Is the Renew Australia, shopfront activation program for social enterprise and local jobs team as part of focus area one?</li> </ul>	<ul> <li>this Focus Area – the key initiatives to guide these efforts are outlined in the Action Plan.</li> <li>A feasibility study completed in 2019 was unsuccessful in identifying vacant property and owners/agents committed to entering their property in a Renew Banyule project (limited study areas of Eaglemont Village and the Bell Street Mall).</li> </ul>	
17	Yes	The social enterprise strategy is well-structured and (in a mostly covid-free) dynamic economic climate would provide services and workplace opportunities in the local community.	Status: Noted.	
18	Yes	I like that council would actively work on raising awareness, assist with market access and help build capacity and capability.	Status: Noted.	
19	No	Too expensive. The council shall spend more resources on how to improve local business. Please list the amount expected to be spent on this matter, and how much shall we pay by rate increasing. Clearer budgeting would be helpful.	<ul> <li>Status: Noted and changes incorporated into Strategy. Page 17 incorporates how funding will be realised.</li> <li>Funding for the Strategy will be met using existing resources, as part of existing roles or through recurring budgets, and some key initiatives will be subject to securing additional resources. New key initiatives will be referred to Council's annual budgeting process for consideration, and where suitable, Council will seek appropriate external grants and funding.</li> <li>Council is strongly committed to supporting local businesses through a range of Economic Development programs and initiatives including business grants; training and development programs; and online events and networking opportunities. Through Council's COVID-19 Economic Support Package, local businesses are currently able to access additional support.</li> </ul>	

### 5. Draft Social Enterprise Action Plan – Community Feedback & Council Response

		Feedback	
Respondent	Question: Do you support the actions identified in the draft Social Enterprise Action Plan 2020 – 2025?	Question: Please provide comments	Council Response
I	Yes	Comments: • Title doesnt need work strategy in it again? confusing.	Status: Noted and changes incorporated into the final Action Plan.

		<ul> <li>Great to see you reimaging existing projects and council services with social enterprise</li> <li>Good that support for not for profits is in here too - really feeling covid impacts.</li> <li>Well done Banyule Council</li> </ul>	Title of document updated to improve clarity.	
2	Yes	Well thought out Strategy and Plan that makes sense, is achievable and can help support the local community.	Status: Noted.	
3	Yes	A well balanced set of actions within the identified focus areas withing the timeframes outlined. Bold and necessary action which will reward the community many times over.	Status: Noted.	
4	Yes	Needs more detail here - bit vague	<ul> <li>Status: Noted, no changes incorporated into final Action Plan.</li> <li>The key initiatives outlined in the Action Plan strategically respond to the Focus Areas outlined in greater detail in the Strategy.</li> </ul>	
5	Yes	[Local disability organisation] fully endorses the social enterprise strategy. We are committed to providing disability supports outside the traditional disability bubble. We are certain that our participants have skills that have an economic worth, consistent with the express goals of the strategy. We also believe that increased community engagement and awareness of disability and autism will Banyule a stronger, safer and more inclusive community.	Status: Noted.	
6	Yes	Love the focus on supporting a culture of social enterprise innovation and leading the local government sector. Reminds me of Scotland's strategy - taking a leadership role for the sector.	Status: Noted.	
7	Yes	They demonstrate local knowledge so soundly based	Status: Noted.	
8	Yes	The stated aims of the Action Plan mesh well with our ongoing plans for our future development. We already train various folk in on-the-job skills and are working with local agencies to ensure the possibility of job placements, We are also in a position to be able to share our skills in running and operating a social enterprise with the Banyule Council's Social Enterprise Officers, having completed a complete review of our operation with another Social Enterprise ([organisation name - part of the [organisation name] group of not-for-profit enterprises). We are interested in the concept of shared procurement with other not-for-profits, but we already have some experience in this area ourselves and may be in a position to assist others too.	Status: Noted.	
9	Yes	Provides a sensible and achievable pathway to achieve objectives	Status: Noted.	
10	Yes	Encouraging development of Social Enterprises and then supporting with promotion and procurement policy/action seem practical ways to produce success.	Status: Noted.	
11	Yes	No response provided.	Status: No response required.	
12	Yes	Council has many resources and connections that can provide greater access to these opportunities than most others have the ability to.	Status: Noted.	
13	Yes	While [organisation name] support all actions identified in the Action Plan, of particular interest is Focus Area 3 'Improve market access', as this is most closely aligned to our area of expertise. (At [organisation name] our mission is to foster social enterprise growth by helping	Status: Noted.	

		them unlock and access the buying power of the Government and private sectors.) Banyule Council's priority actions to 'Embed a whole-of council procurement framework that leverages Council purchasing to support social and economic outcomes' and 'Connect social enterprises with buyers and supply chain opportunities' should be commended and demonstrate a genuine commitment to growing the sector.	
14	Yes	The Actions are worthy of support. There is little scope in the Yes / No answer above to provide a more informed and qualified answer when results to the above question are quoted in evaluation. Some the actions require further strengthening. Various initiatives are proposed which are good and sound, though the extent of these is not stated, nor ongoing commitment and Council relationship and responsibilities.	<ul> <li>Status: Noted, no changes incorporated into final Action Plan.</li> <li>The key initiatives outlined in the Action Plan strategically respond to the Focus Areas outlined in greater detail in the Strategy.</li> </ul>
15	Yes	At a high level these are all valid. Important that the time lines are realistic. The whole of Council need to 'walk the talk' and support this initiative and not just pay lip service to it being the 'right thing to do'.	Status: Noted.
16	Yes	We note there is an action to review existing small business and community grant programs to enable access for social enterprises. Are there any preliminary thoughts on how this may occur? There are terrific opportunities for local businesses with regards to procurement and supply chain opportunities. We would value the opportunity to provide input into activities that engage with local businesses e.g. The annual networking event to educate suppliers about sustainable procurement and develop partnerships with local businesses. Community awareness and engagement activities are important. Good communication and promotional activities are vital.	<ul> <li>Status: Noted, no changes incorporated into final Action Plan.</li> <li>Council's Social Enterprise team will collaborate with relevant Council teams responsible for the delivery of existing grants to review existing grants.</li> <li>Council's commitment to developing a Sustainable Procurement Framework includes local businesses. An active Sustainable Procurement Working Group includes representation from Council's Economic Development team.</li> <li>Council's Social Enterprise team have an existing commitment to work collaboratively with the Economic Development team.</li> </ul>
17	Yes	The actions are critical to the implementation of the strategy and it will be imperative that these actions continue as per target dates/years inspite of the setbacks created by covid.	<ul> <li>Status: Noted and changes incorporated into the final Action Plan.</li> <li>Timeframes for six key initiatives adjusted to consider COVID-19 impacts: <ul> <li>Develop and implement social enterprise training for Banyule City Council staff; changed to 2021-2025.</li> <li>Develop a Social Innovation Framework to consolidate Banyule City Council's approach to strengthening social impact creation through place-based social enterprise and inclusive employment initiatives; changed to 2022-2023.</li> <li>Develop and include sustainable procurement targets in Banyule's procurement policy and guidelines; changed to 2020-2025.</li> <li>Enhance Council's procurement training to educate Council staff about sustainable procurement; changed to 2020-2025.</li> <li>Host category specific tender briefings to educate suppliers about sustainable procurement, including opportunities to</li> </ul> </li> </ul>

			<ul> <li>create inclusive employment outcomes and partnerships with social benefit suppliers and local businesses; changed to 2022-2025.</li> <li>Collaboratively host an annual networking event to educate suppliers about sustainable procurement in Banyule, including opportunities to create inclusive employment outcomes and partnerships with social benefit suppliers and local businesses; changed to 2022-2025.</li> </ul>
18	Yes	Support to start the social enterprise (to make the leap from a volunteer service to this) has been difficult. Support for this would be very helpful, as well as the all important marketing and getting known in the community.	Status: Noted.
19	No	We do hope a smaller amount can be spent on this. We, local residents, pay a lot on rates but receive lower quality service than other councils. We have to doubt the low efficiency of these council teams. When the economy in a downturn, everywhere has started to fire people. We do hope the council can reconsider the plan and make reasonable changes over its future budgeting plan. Also, for such important information, please try to let all residents know it. So far I only get to know this when I randomly visit the website. Please send out the flyers, emails and anything you can think of, just like the way you notify us about the rates notices.	<ul> <li>Status: Noted, no changes incorporated into final Action Plan.</li> <li>Funding for the Action Plan will be met within existing operational resources. Some new key initiatives will be referred to Council's annual budget process for consideration. External grant funding will also be sought to fund new initiatives.</li> </ul>





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BANYULE SOCIAL ENTERPRISE STRATEGY 2020-2025



1 am pleased to present the Social Enterprise Strategy, which outlines our vision and plan to drive employment participation and inclusive economic growth through social enterprise.

Vision: Banyule's inclusive growth is supported by thriving and sustainable social enterprises.

Banyule Council is committed to building a prosperous local economy that responds positively to local challenges and opportunities, where individuals and businesses are supported to reach their economic potential Yet, some of the municipality's most pressing social challenges – including unemployment and disadvantage in the postcode 3081 area – cannot be solved by Council alone.

Social enterprises are an emerging innovation on traditional business models that reimagine what it means to operate in the economy. They are businesses led by an admirable mission to benefit the community, deriving a substantial portion of their income from trade and reinvesting most of their profits to fulfil their mission.

Despite strong social and economic value, social enterprises face barriers to growth and challenges to becoming sustainable and maximising their community impact. Overcoming these barriers is complex and requires a focus on the entire social enterprise ecosystem, which includes local government.

This Social Enterprise Strategy represents a new approach and is the result of extensive consultation with community and research. It is the start of a stronger partnership between Banyule Council the social enterprise sector and broader business sector, and focuses on the unique role of Council as a facilitation of an inclusive economy where social enterprises start up, grow and thrive.

In this respect, the Strategy gives Banyule Council the opportunity and responsibility of developing the social enterprise sector which will strengthen Banyule's ability to innovatively meet local challenges and market needs, and create jobs and workforce participation outcomes for our most vulnerable community members.

This is a leading strategy for local government, building on the strong foundation provided by the Victorian Government's Social Enterprise Strategy. By successfully implementing this Strategy, we hope to demonstrate to other council the driving role local government can play in supporting the growth and sustainability of social enterprise, and the improvements in community and economic prosperity that result from this.

Thank you to the community members, social enterprises, local organisations, subject matter experts, councilors and Council staff who contributed to the development of this Strategy. We look forward to your continued collaboration to make social enterprises a more common feature of the business indicape.

Alison Champion

Mayor

PRIORITY ACTIONS FOCUS AREAS **KEY OUTCOMES**  Local governments and private enterprises are collaboratively engaging and investing in social enterprise innovation to create economic and shared value for the Banyule community. Local government staff are supported to play an enabling role in the development of the social enterprise sector as a way of achieving positive social impact for their communities. Lead the local government sector on using social enterprise as a strategy to boost social innovation. Social enterprises in Banyule are better connected to the social enterprise ecosystem, increasing their profile and contributing to their growth and sustainability. enterprise innova thrive in Banyule. Support a culture of social enterprise innovation to Advance ace-based social vet increase in ocal jobs within enterprise nnovation E S IMPACT More talented entrepreneurs establish social enterprises with innovative approaches to pressing social, environmental and economic problems. Social enterprises have increased access to tailored intermediary services, which understand the unique challenges of the sector. Local government is playing a supportive role in developing the sector to stimulate inclusive economic growth. Emerging and existing social enterprises have increased skills and capabilities to grow and become sustainable, Enable strategic social enterprise partnerships and innovation. Support emerging social enterprises to develop a feasible business model. impact. · of loca maximising their social Build business capability and capacity N Social enterprises are successfully competing in Council procurement opportunities. Connect social enterprises with buyers and supply chain opportunities. Social enterprise suppliers have increased opportunity to respond to direct and indirect Active and potential Banyule City Council supplies, and Banyule City Council staff have a greater awareness of social enterprise suppliers and increased knowledge to support sustainable procurement framework that framework that leverages Council purchasing to support social and economic outcomes. Embed a whole-of-council opportunities. procurement Improve market access ω operating in or servicing Increased Imber of soc The community has a greater awareness of the social enterprise sector, and the social and economic benefits of social enterprise. The community has increased commercial engagement with local social enterprises. Social enterprises have greater opportunity to promote their work and impact to the community. Support the local community to learn about and actively engage with social enterprise. crease communit awareness and engagement 4

Strategy at a glance

A message from the Mayor

### Attachment 2: Final Social Enterprise Strategy 2020-2025

compared with other municipalities, there are pockets of high disadvantage which sit well below the State average that are

Government's Social Enterprise Strategy at the local level

local government, activating and enhancing the Victorian The Social Enterprise Strategy is the first-of-its-kind in

It pioneers a new place-based model of community and

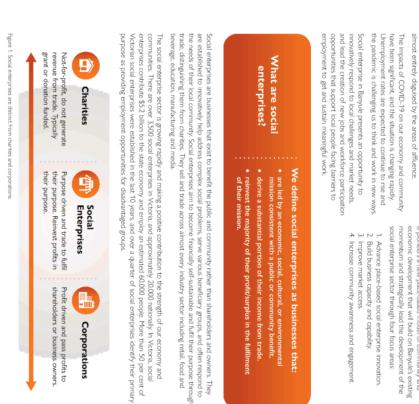
and the overall published unemployment rate is not significant Whilst Banyule's local economic prospects are generally good, sustainability of the social enterprise sector.

Introduction

and inclusive economic growth in Banyule by supporting the growth and Our Social Enterprise Strategy aims to drive employment participation

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### Background

In developing a plan for the future, it is important to recognise the significant work and key achievements that have helped shape the focus and intent of this Strategy.

In June 2018, Council resolved that it was its job to do more to help vulnerable community members on a path to work and committed to developing innovative social enterprise projects to help achieve this. This led to the establishment of a dedicated Social Enterprise & Local Jobs business unit, that has worked with community to pioneer a new model for place-based

community and economic development led by the local government sector.

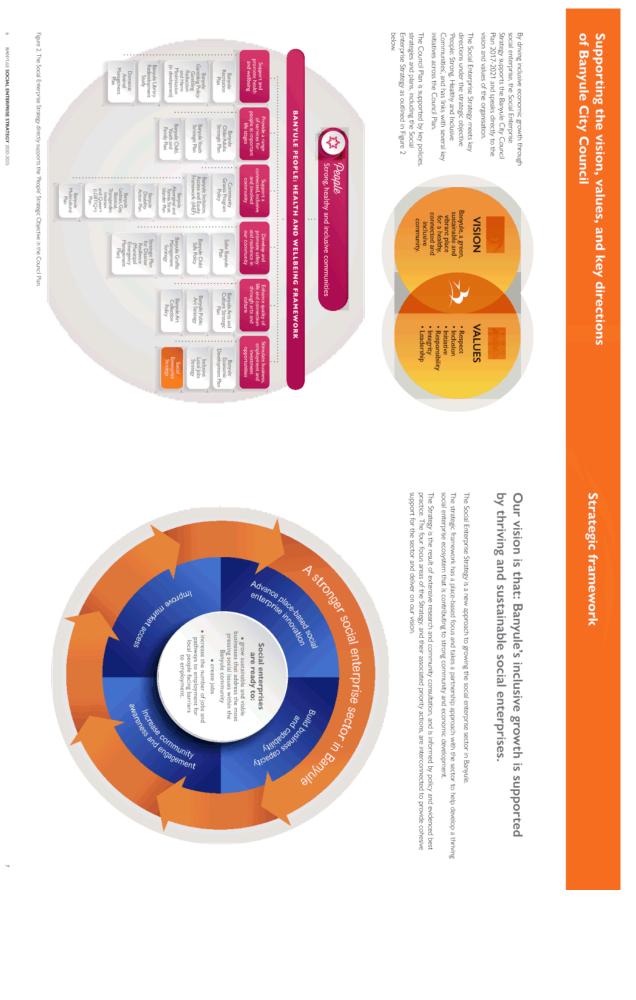
highlights to date include: By working with the social enterprise sector, 50 local job outcomes were created within a two-year period. Some of the key

in facilitating strong economic outcomes Development of an industry award-winning Tailored Social Enterprise Partnerships program recognised for its excellence

transition to a social enterprise model that is now providing employment opportunities for local young people. implementation of several social enterprise partnerships and projects. For example, supporting Nomads Pizza & Cafe to

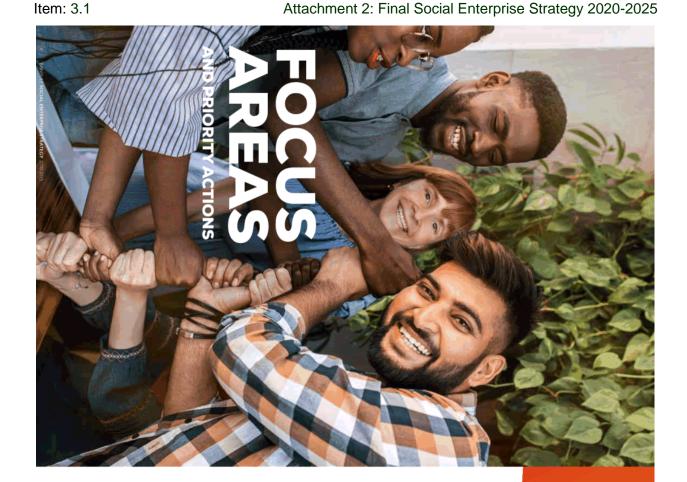
Integrated and coordinated approaches to enhance planned capital works and procurement activity





### Attachment 2: Final Social Enterprise Strategy 2020-2025

Item: 3.1



FOCUS enterprise innovation Advance place-based socia

# and impact within Banyule. business environment will support a culture of increased social innovation enterprises within the social enterprise ecosystem and across the broader Creating a more coordinated and networked environment for social

A better-connected social enterprise ecosystem will help build a stronger identity for the social enterprise sector, offering more opportunities for collaboration and social innovation activity that is strategic in its response to local needs.

addressing a localised social issue. Therefore, leading a collaborative approach to boosting place-based social enterprise innovation will support communities to grow one of the largest underutilised markets for social change and inclusive economic growth at a local level. Social enterprises often have a local focus: over 70% of Victorian social enterprises trade in a local market and focus on



# By 2025. Realise increased social enterprise innovation activity and 25 local job outcomes through hubs, co-working spaces and local networks. Increase the number of local governments and private enterprises engaged in social

Broker 25 local job outcomes through capacity building support provided to local councils.

Serving up opportunities Chancez Café:



A new social enterprise café at Heidelberg's Possum Hollow Playground is making a positive impact thanks to a partnership between Banyule City Council and Araluen.

changerooms into a social enterprise café and Araluen jumped at the chance to expand its hospitality program into Banyule. Council saw an opportunity to convert the former netball

coffee and food to playground visitors and passers-by. Since opening in April 2019, Chancez Café has been serving up great

disabilities to gain valuable hands-on skills and workplace experience More importantly, the new café has enabled people with intellectual

confidence and become more job ready, with the aim to be able Participants learn food handling, barista and customer service skills at the café. The opportunity allows them to make friendships, develop Molly, is relishing the picturesque location and new clientele. to work more independently in the future. One of the participants,

"I love Possum Hollow Playground because people here are having fun and there are lots of trees and birds," says Molly, a Banyule resident. "Chancez Cafés are friendly places where we can talk to ustomers and serve great coffee".

Molly, like many other participants, finds the Chancez Café program caters to life-changing outcomes.

### Attachment 2: Final Social Enterprise Strategy 2020-2025

This provides the foundation for Council to support the establishment of a community-led Banyule Social Enterprise Network that complements the Social Enterprise Network of In response, Banyule Council will work with the ecosystem to explore the development of a local social enterprise network this Strategy highlighted a lack of sector identity, a need for peer-to-peer learning and collaboration, as well as improved innovation activity to thrive in Banyule. Support a culture of social enterprise Priority Action 1 Advance place-based social enterprise innovation **FOCUS AREA 1:** Victoria (SENVIC) and is built on evidence and best practice have been formed to facilitate peer support, bring collective and social innovation hub. interconnection and collaboration across the ecosystem. Community consultation that informed the development of activity that is more effective, efficient and sustainable. social enterprise sector and can influence social innovation philanthropists. Each contribute to the development of the academic institutions, businesses, government and voice and action to local issues and share resources. social enterprise networks in Australia and internationally The social enterprise ecosystem has many participants social entrepreneurs, social enterprises, intermediaries ong resident at Shop 48, Be R) Council is committed to opening opportunities for the social enterprise sector to present innovative proposals on planned capital works and other Council-identified projects Local government is viewed as having an important role to play in market development for social enterprise. Should the value of social enterprises' capabilities and connection to community be better understood by local government, Through this Strategy, Council will improve its knowledge and community centres and vacant shopfronts are real When leveraged as an approach to stimulate economic and the capacity to jointly deliver solutions to local problems was subsequently embraced, place-based social innovation of using social enterprise as a strategy government to better target resources and policy contribute to information and support available across local to employment jobs and training opportunities for local people facing barriers opportunities for placemaking in Banyule that can create local for community revitalisation and place activation. Parks, and community development, placemaking is a catalyst of shared value. to boost social innovation. Lead the local government sector or shared value could be better realised. Priority Action 2

> AREA **P** Build business capacity and capability

Building the capability and capacity of emerging and existing social enterprises to become self-sufficient, and investment and tender-ready, will support them to compete and operate in the market. It will also contribute to developing a growing and sustainable sector, and new job creation for vulnerable community members experiencing barriers to employment.

To realise the potential of Australia's growing social enterprise sector, support beyond financial grants is essential; a blended mix of capital and capacity building support is required.

Social enterprises in Victoria are predominantly small to medium enterprises (SMEs), and face similar issues to other SMEs and start-ups, including building business acumen, accessing funding, business planning, budgeting, tendering, and researching markets

Many social enterprises also require specialist support with measuring and communicating their social impact. Social impact measurement is critical for social enterprises to understand if they are achieving their mission, to demonstrate value for money and to help them continue to develop and innovate. It also helps increase achieving their massion, to demonstrate value for money enterprises; this can help them maintain and grow their customer base and partnerships.

Council is committed to helping existing and ennerging social enterprises build their capacity and capability. Council will collaborate with specialist organisations to deliver programs and supports that meet the unique needs of the social enterprise sector – helping more businesses progress from ideation, incubation and start-up, through to procurement-ready and investment-ready stages.



By 2025:
Increase the number of social enterprises servicing or operating in Baryule.
Realise 200 local job outcomes through social enterprise development capacity building, projects and partnerships.

Cleaning services with a cause

This is not your everyday cleaning service. Asylum Seeker Resource Centre (ASRC) cleaning service cleaners are people who have come from around the world seeking asylum and a brighter future. ASRC Cleaning is a social entervise that creates employment pathways.

ARC Clearing is a social enterprise that creates employment pathways for people seeking asylum through its domestic cleaning services. These opportunities help people seeking asylum build the skills and experience they need to improve their employability in the Australian workforce while helping them become financially independent as they rebuild their lives with dignity.

In 2019, Council entered a 12-month partnership with ASRC to help it establish a pilot program from its new base at Shop 48 in the Beil St Mall, Heidelberg West. Within two years, the social enterprise aims to provide up to eight Jobs and more than 6.600 hours of employment for people seeking asylum, refugees and recently arrived humanitarian entrants residing within Barnyule.

Bringing this social enterprise into Banyule gives people a springboard to get their lives back on track and instil them with a real sense of purpose.

Item: 3.1	Attac	hment 2: Final Social Enterp	rise Strategy 2020-2025
Powered by Youth Projects, 'The Little Social empryle and coming to Rearva Station entry in 2021	charities located in Banyule continue to report growing interest in starting or transitioning to a social enterprise as a way of improving the sustainability of their organisation and/ or impact. Yet, most of these organisations have expressed that social enterprise will be new terrain and that capacity building assistance to invocate their traditional business model is required. In response, Courcil will facilitate the delivery of support targeted at helping charities understand how social enterprise and be incorporated to generate income and support the sustainability of the organisation and its impact.	Start-up support is critical for individuals and organisations that want to establish a social enterprise, and do not have the skills, knowledge, networks, finance or experience to overcome barriers to entry. Council will facilitate the creation of a social enterprise development program to support the ideation and testing of business ideas that promise to boost social innovation and impact in Banyule. The program will provide direct training to individuals and will develop their capacity to establish a feasible business model that seeks to be financially self- sustianable and is ready to attract social innexitient and participate in the market. Including young people in the program will develop their capacity as seets of change, while offering them opportunities to build skills and experience that are transferable to the mainstream labour market. Many examples of social innovation have come from existing organisations learning to renew themselves. In consultations.	Focus AREA 2:Build business capacity and capabilityPriority Action 1Support emerging social enterprises to develop a feasible business model.Priority Action 1
Field Ros A N N A	social enterprises with access to coordinated financial and specialist capacity building support that is tailored to appropriately respond to the partner's unique needs. challenges and opportunities for business and impact growth. Council will also provide social enterprise support services to existing and enrerging local social enterprises specting a better understanding of Council, the Banyule community, the social enterprise ecosystem and sector, and shared value creation opportunities such as procurement.	Through a continued focus on identifying and supporting strategic partnerships and innovation. Council will collaborate with the social enterprise sector to increase sustainability and fast track business growth that will deliver social impact. Social enterprises, like other SVEs, require different forms of capital investment during different stages of their business infectional sources like the banking sector. With this challenge in mind. Council will review its existing grant programs to make financial support accessible for social enterprises booking to accelerate the establishment of their business become more sustainable or grow their business and impact within the Banyule community. Further, through the continued delivery of the Tailored Social Enterprise Partnerships program. Council will support evidence-bases through planned capital works and other	capability Priority Action 2 Enable strategic social enterprise partnerships and innovation.
	Ching purchasing power for social benefit	Council will identify opportunities to use sus to improve market access for the social enter on prioritising economic and social outcomes facilitating improved connections between so suppliers. Procurement is considered the area of most opportunity for Vctorian from a government perspective, the strategic use of procurement offer driving social, economic and environmental outcomes. Vctorian Government procurement is one of the largest drivers of the government system over \$9 billion. Of this, Banyule Council spent \$411 and an additional \$35 million on public construction and infrastructure. By leveraging even a small proportion of Council's total procurement e and communities can benefit enormously. Procurement can secure jobs supporting workforce diversity and economic inclusion for all people.	AREA B In
<ul> <li>nade up of file council, the requiringuirin council integration grant results.</li> <li>An example is a regional tender to deliver security services across more than 230 sites in the region, and collectively deliver social, economic, and value for money benefits for the residents and businesses in the region. The successfully award contract has delivered strong outcomes including.</li> <li>Significant financial benefits across all councils of over \$18 m over seven years.</li> <li>A total of 135 EFT employment opportunities created for disidantaged persons across the council regions in partnership with social enterprise. Given the standard for other negions to follow and benefit from joint procurement linked with social enterprises.</li> </ul>	P. 2025.     Increase number of social enterprise suppliers.     Increase expenditure with social enterprise suppliers.     Councils working together to create employment opportunities     for disadvantaged people and generate savings shows the power of     procurement.     Id to Benefic Crustil the Nexthern Benefic Research Nexteend	Council will identify opportunities to use sustainable procurement mechanisms to improve market access for the social enterprise sector. This will focus on prioritising economic and social outcomes in Council's procurement and facilitating improved connections between social enterprises, buyers and suppliers. Procurement is condered the area of most opportunity for Vctorian social enterprises, and government is a key customer. From a government perspective, the strategic use of procurement offers an opportunity to meet organisational needs while driving social, economic and environmental outcomes. Vvtorian Government perspective, the strategic use of procurement offers an opportunity to meet organisational needs while driving social, economic and environmental outcomes.	Improve market access

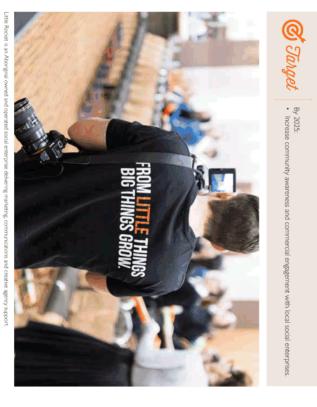
Item: 3.1	Attachment 2: Final Social Enterprise Strategy 2020-2025
Image: Note and the wate colorion where the generate work to proper furgition to endowner	FOCUS AREA 3: Improve market access Priority Action 1 Embed a whole-of-council procurement framework that leverages Council purchasing to support social and economic outcomes. Counci will develop a whole-of-council procurement framework that leverages purchasing guidance to departments regarding opening more accessible procurement opportunities to social enterprises - either directly or indirectly. Council strategic procurement policy, guidelines and practice, organisational-wide sustainable procurement targets and evaluation criteria will be established. Council staff will have access to training data and support to scale enterprises easier, an online marketplace that links Council staff with social enterprises and other social benefit supplies will be implemented in collaboration with partness.
rats vort for people licing turkes to envolvement.	Priority Action 2 Connect social enterprises with buyers and supply chain opportunities. Increasing market access for social enterprises requires strategic approach to procurement that connects social enterprises with buyers and supply chain opportunities. Despte the potential for shared value creation, social enterprises have mixed success in accessing and securing procurement opportunities. Havy factors influence this success social enterprises struggle to access in accessing and securing propuraties due to factors including their size, low profile, inited networks and capacity constraints. As most social enterprises are small businesses, matching future demand opportunities to completing a targeted review of its historical spend and future needs that will identify opportunities under procurement from social enterprise, as well as indirect procurement poportunities that indirect procurement opportunities that
The Roser an Aborgent lowed and operated social enterpret	FOCCUS       FOCUS         Among the visibility of social ensocial enterprise sector and realisin of these businesses.       Improving the social enterprise scale enterprises that the social enterprise strategy and Action Plan seeks to build on this momensional enterprises in Banyule.         Improving the social enterprise in the state, helping amplify local effortance and Action Plan seeks to build on this momensional enterprises in Banyule.       By 2025.         Improving the social enterprise in the state, helping amplify local effortance and Action Plan seeks to build on this momensional enterprises in Banyule.       By 2025.

areness and engagement ease community

# enterprises is key to growing a sustainable sing the full social and economic potential

red an established presence in Victoria, limited public awareness of social has been identified as a barrier to their growth.

gy and Social Procurement Framework Policy have elevated the profile l efforts to grow social enterprise. Banyule Council's Social Enterprise nentum by increasing the visibility of and commercial engagement with



# FOCUS AREA 4: Increase community awareness and engagement

## Next steps

# **Priority Action 1**

Support the local community to learn about and actively engage with social enterprise.

Despite the quality of their services and products, social enterprises often suffer from a lack of visibility and awareness, which is found to be a major barrier to growth at all business life stages.

Encouragingly, ninety-seven percent of community members who responded to a Banyule Council survey indicated that they want to learn more about social enterprises in the community so that they can buy their goods and/or services.

To help promote local social enterprises, Council will deliver a place-based marketing campaign. Advogside providing social enterprises in Banyule with an opportunity to tell their stories and show the impact of their work, the initiative aims to increase consumer understanding about the social and economic value of purchasing from social enterprises.

Through Council's Tailored Social Enterprise Partnership program, social enterprises will also be supported to increase their marketing capability and practice.



Since 1986, The Sycamore Tree, a social enterprise cale located in Heideberg has been providing training pathways for local people experiencing barr employment.

BANYULE SOCIAL ENTERPRISE STRATEGY 2020-2025

Banyule's first Social Enterprise Strategy represents the start of a stronger partnership between Council, the social enterprise sector and broader ecosystem. The Strategy engenders greater coordination across government and the broader ecosystem to support social enterprises, and will help create jobs, drive productivity and workforce participation, and contribute to improving community wellbeing.

This is a leading strategy for local government that builds on the strong foundations provided by the Victorian Government's Social Enterprise Strategy. Banyule Council wants to demonstrate to other councils the driving role local government can play in supporting the growth, sustainability and impact of the sector and communities. Continuing to work in partnership with the social enterprise sector will see this Strategy effectively implemented.

# Implementing the Strategy

How will we know if the Strategy is working?

The priority actors identified in this Strategy summarise the policy development, advocacy and actions that Council well deliver over a five-year period, with namy important initiatives including partnerships with social enterprise and emerging sustainable procurent activity.

The Strategy is supported by an Action Plan that has been co-designed with community to harness the unique role of Council as a facilitator of an inclusive economy and to complement existing support and progress in a way that addresses place-based needs and opportunities.

The Action Plan details key initiatives that support the achievement of each priority action of the Strategy and identifies the lead departments that will coordinate efforts under each initiative.

The Action Plan also outlines the funding arrangement for each indiatve. Many key initiatives will be implemented using existing resources as part of existing robes or through recurring budgets, and some key initiatives will be subject to securing additional resources. Where suitable, Cauncil will seek appropriate external grants and funding to support the delivery of these porcenting efforts.

Council with To govern success of this Strategy, a monitoring and Council with evaluation framework will be developed, with success gauged virtani initiatives against the following key measures: autments, • Net increase in local Jobs in Banyule. d emerging • Increased surphore of Increase in Automation for subservision for

- Increased number of local job opportunities for vulnerable community members in Banyule.
- Increased number of local pathways to employment for vulnerable community members in Banyule.
- Increased number of social enterprises operating in or servicing Banyule.
- Overall sustainability of social enterprises delivering social impact in Ramvule increases over time.
- impact in Banyule increases over time. An ongoing monitoring and evaluation process will be
- established, with an annual Council report outlining progres on implementing this Strategy and outcomes achieved. Evaluation of key initiatives may lead to re-calibration, new directions or affirmation of approach, and will inform future coolicy development. Flavibility is critical: this is the first Scree policy development.

policy development. Flexibility is critical: this is the first Social Enterprise Strategy for Council and this evaluation approach enables Coundi to respond to new opportunities as they present themselves and embed continuous improvement.



he Boomerang Bag Community Group at Shop 48 in the Mall, West Helde

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BANYULE	
SOCIAL ENTER	
RPRISE STRATE	
GY 2020-2025	

Sustainable procurement

Strategic use of procurement to drive social, economic, and environmental outcomes.

	An area of the economy consisting of social enterprises.	Social enterprise sector
	A social enterprise ecosystem is the environment in which social enterprises operate, and which can contribute to their success. This includes networks of people, organisations, expertise and capital. There are many participants in the social enterprise ecosystem, including social entrepreneurs, social enterprises, intermediaries, academic institutions, businesses, government and philanthropists.	Social enterprise ecosystem
conversation-about-working-differently-better-outcomes/place Ward-Christie, L 2015, Mind the Gop: Why social enterprise in Australia needs more than impact investment, https://www. socialtraders.com.au/mind-the-gap-why-social-enterprise-in-australia-needs-more-than-impact-investment/	<ul> <li>Social enterprises are businesses that:</li> <li>are led by an economic social, cultural, or environmental mission consistent with a public or community benefit:</li> <li>derive a substantial portion of their income from trade; and</li> <li>reinvest the majority of their profit/surplus in the fulfilment of their mission.</li> </ul>	Social enterprise
Victorian Government 2017, Victorian Social Enterprise Strategy, https://jobs.vic.gov.au/about-jobs-victoria/our-programs/victorian- social-enterprise-strategy Victorian Government 2020, Designing place-based approaches, https://www.vic.gov.au/frame.work.place-based-approaches-start-	A supplier that is an Aboriginal business, Australian Disability Enterprise (ADE) or social enterprise.	Social benefit supplier
Victoria Auditor-General's Office. Results of 2018–19 Audits. Local Government, November 2019, https://www.audit.vic.gov.au/ sites/default/files/2019-11/20191127-Local-Government-report.pdf	Shared value is the creation of economic value in a manner that also creates value for society by addressing its needs and challenges.	Shared value
	improve perceptions of safety. Place activation can be expressed in many ways, for example through community revitalisation projects, food, art, play and performance.	
- N'	Place activation involves projects and/or infrastructure that creates a public space and brings people to that space. In doing so, it encourages social connections and can	Place activation
OECD 2015, Building enabling ecosystems für sodal enterprises, https://www.cecd.org/cfe/leed/CBS-ecosystem-22-23-Apr15- Sum-report.pdf Porter: M and Kramer: M 2011. 'Creating Shaned Value'. <i>Harvard Rusiness Review</i> . Ianuary-Fehmary 2011. https://doared.alue.org	A collaborative process through which a community, including social enterprises, can shape public spaces in order to maximise shared value.	Placemaking
Mulgan, G 2007, Social Innovation: What it is, why it matters and how it can be accelerated, http://eurekasbs.ax.ac.uk/761/1/Social_ Innovation.pdf	community networks of year or ground or provide a substrate substrate substrate or ground or gro	
Maitland City Council 2016, Mattend Piece Activation Strategy, https://www.maitland.nsw.gov.au/play-explore/arts-and-culture/ place-activation	A place-based approach is defined as 'a collaborative, long-term approach to build thriving communities delivered in a defined geographic location.' This approach is intention characterised by strong relationships between characterise theorem.	Place-based approaches
Dart. J 2018, Ploce-bosed Evoluation Framework: a guide for evoluation of ploce-based approaches in Australia, https://www.dss.gov. au/sites/default/files/documents/06_2019/place-based-evaluation-framework-final-accessible-version.pdf	who share in the corporation's profits and losses.	
Castellas E. Barraket, J. Hiruy, K and Suchowerska, R 2017, <i>Map for Impact: The Victorian Social Enterprise Mapping Project</i> , https:// mapforimpact.com.au/wp-content/uploads/2017/11/Map-for-Impact-FINAL-REPORT_2.pdf	A corporation is a company or group of companies that act as a single legal entity.	Corporation
Burkett, I 2010, Financing Social Enterprise: Understanding needs and realities, Foresters Community Finance, Spring Hill	improve the long-term quality of life for residents.	
Barraket, J., Mason, C. and Blain, B. 2016, Finding Austrolie's Social Enterprise Sector 2016; Find Report, https://www.socialtraders. com.au/wp-content/uploads/2016/07/FASES-2016-full-report-final.pdf	Community revitalisation, also known as neighbourhood revitalisation, aims to improve community assets such as physical structures and spaces or community services to	Community revitalisation
Barraket, J. Barth, S and Mason, C 2015, Resourcing Social Enterprises: Approaches and challenges, https://www.csi.edu.au/media/ uploads/Social_Impact_Series_Issue_2_Resourcing_Social_Enterprises_Approaches_and_Challenges.pdf	statutory requirement that charities are not for profit and so the terms 'charity' and 'not for profit' are often used interchangeably.	
Banyule City Council 2019, Annual Report 2018/19 – Part Three Financial Report, https://www.banyule.vic.gov.aufiles/assets/ public/about-us/strategies/annual-report-2018-2019.pdf	A charity is an entity established to raise funds for, or offer support to, the disadvantaged in society and to operate for the public good. In Australia, there is a	Charities
	Definition	

### Attachment 2: Final Social Enterprise Strategy 2020-2025

Definitions

References

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### How to contact your Council

For all enquiries or information about any Council services: Telephone: **9490 4222** 

Email: enquiries@banyule.vic.gov.au Website: www.banyule.vic.gov.au

Fax: 9499 9475

If your hearing or speech is impaired, you can call us through the National Relay Service on **133 677** (TTY) or **1300 555 727** (ordinary handset) and ask for 9490 4222.

Postal Address: PO Box 94, Greensborough 3088

Council Service Centres: Greensborough: Level 3, 1 Flintoff Street Ivanhoe: 4 Bond Street Rosanna: 72 Turnham Avenue (inside Rosanna Library)

Office Hours of Opening: Greensborough & Ivanhoe: Monday – Friday 8.30am – 5pm Rosanna: Monday – Friday 10am – 12noon and 10m – 4pm

#### Interpreter service:

If you need an interpreter, please contact TIS National on 131 450 and ask to be connected to Banyule Council on 9490 4222.

إذا كنتم بحاجة إلى مترجم. الرجاء الاتصال بالخط القومي لخدمة الترجمة الهاتفية TIS على الرقم 450 131. واطلبوا إيصالكم ببلدية بانيول على الرقم 4222 9490.

若你需要口譯員,請致電131 450聯絡TIS National,要求他們為你 致電9490 4222接通Banyule市政廳。

Ako vam je potreban tumač, molimo vas, nazovite TIS National na broj 131 450 i zatražite da vas se spoji sa Vijećem općine Banyule na broj 9490 4222.

Αν χρειάζεστε διερμηνέα τηλεφωνήστε στην Εθνική Υπηρεσία Διερμηνέων Μεταφραστών στον αριθμό 131 450 και ζητήστε να σας συνδέσουν με τη Δημαρχία Banyule στο 9490 4222.

Se hai bisogno di un interprete chiama TIS National al numero 131 450 e chiedi di essere messo in comunicazione con il Comune di Banyule al numero 9490 4222.

Ако ви треба преведувач ве молиме јавете се на TIS National на 131 450 и замолете да ве поврзат со Banyule Council на 9490 4222.

如果你需要一名翻译,请打电话到国家电话翻译服务处(TIS National) 131 450,再转接到Banyule市政府9490 4222

Haddii aad u baahan tahay mutarjum wac khadka qaranka oo ah TIS 131 450 weydiina in lagugu xiro Degmada Banyule tel: 9490 4222.

Nếu cần thông dịch, xin gọi cho TIS Toàn Quốc qua số 131 450 rồi nhờ họ gọi cho Hội Đồng Thành Phố Banyule theo số 9490 4222 giùm quý vị.





Attachment 3: Final Social Enterprise Action Plan 2020-2025



### Focus Area 1: Advance place-based social enterprise innovation

Priority actions	Key initiatives	Lead	Timeframe	Funding status
1. Support a culture of social enterprise innovation to thrive in Banyule.	1.1 Support the establishment of a community-led Banyule Social Enterprise Network.	SE&LJ	2022-2025	Refer to future budgets
	1.2 Actively support existing hubs and co-working spaces to provide space for social enterprise activity.	SE&LJ	2020-2025	Existing Resource/ Budget
	1.3 Scope the establishment of a social innovation hub.	SE&LJ	2024-2025	Refer to future budgets
2. Lead the Local Government sector on using social enterprise as a strategy to boost social innovation.	2.1 Work across Council to facilitate opportunities for social enterprises to develop innovative solutions that deliver value for Council and address identified local social issues.	SE&LJ	2020-2025	Existing Resource/ Budget
	2.2 Develop and implement social enterprise training for Banyule City Council staff.	SE&LJ	2021-2025	Existing Resource/ Budget
	2.3 Provide advice and guidance for other Councils wanting to work on social enterprise strategies.	SE&LJ	2020-2025	Existing Resource/ Budget
	2.4 Develop a Social Innovation Framework to consolidate Banyule City Council's approach to strengthening social impact creation through place-based social enterprise and inclusive employment initiatives.	SE&LJ	2022-2023	Existing Resource/ Budget
	2.5 Develop a Social Innovation Strategy and Action Plan to strengthen social impact creation in Banyule.	SE&LJ	2024-2025	Existing Resource/ Budget

2 BANYULE SOCIAL ENTERPRISE ACTION PLAN 2020-2025

#### Focus Area 2: Build business capability and capacity Key initiatives Priority actions Timeframe Funding status Lead 1.1 Co-design and host a free social 2022-2025 SE&LJ Refer to 1. Support emerging social enterprises to enterprise development program future develop a feasible for local people that want to start a budgets business model. social enterprise, in collaboration with partners. 1.2 Co-design and host a free social SE&LJ 2023-2025 Refer to enterprise development workshop future for local NFP organisations seeking budgets support to renew their business model, in collaboration with partners. 2020-2025 2.1 Continue delivery of Social SE&LJ 2. Enable strategic Existing social enterprise Enterprise Partnership Program to Resource/ implement Council-identified shared partnerships and Budget innovation. value projects. 2.2 Provide social enterprise support SE&LJ 2020-2025 Existing services to existing and emerging Resource/ social enterprises in Banyule. Budget 2.3 Review existing small business and SE&LJ 2022 Refer to community grant programs to enable future access for social enterprises. budgets

### Focus Area 3: Improve market access

Priority actions	Key initiatives	Lead	Timeframe	Funding status
1. Embed a whole-of- council procurement framework that leverages Council purchasing to support social and economic outcomes.	1.1 Develop and include sustainable procurement targets in Banyule's procurement policy and guidelines.	Proc	2020-2025	Existing Resource/ Budget
	<ol> <li>Develop and implement a measurement and reporting tool to track procurement targets.</li> </ol>	Proc	2020-2025	Refer to future budgets
	<ol> <li>Implement a marketplace to support Council staff purchasing from social benefit suppliers.</li> </ol>	Proc	2020-2025	Refer to future budgets
	1.4 Enhance Council's procurement training to educate Council staff about sustainable procurement.	Proc	2020-2025	Refer to future budgets
2. Connect social enterprises with buyers and supply chain opportunities.	2.1 Review Banyule City Council's historical spend and future needs to identify and enable potential sustainable procurement opportunities.	Proc (SPWG)	2020-2025	Refer to future budgets
	2.2 Host category specific tender briefings to educate suppliers about sustainable procurement, including opportunities to create inclusive employment outcomes and partnerships with social benefit suppliers and local businesses.	Proc (SPWG)	2022-2025	Existing Resource/ Budget
	2.3 Collaboratively host an annual networking event to educate suppliers about sustainable procurement in Banyule, including opportunities to create inclusive employment outcomes and partnerships with social benefit suppliers and local businesses.	Proc (SPWG)	2022-2025	Refer to future budgets

4 BANYULE SOCIAL ENTERPRISE ACTION PLAN 2020-2025

### Focus Area 4: Increase community awareness and engagement

Priority actions	Key initiatives	Lead	Timeframe	Funding status
1. Support the local community to learn about and actively engage with social enterprise.	1.1 Promote and publish insights and case studies with the community.	SE&LJ	2020-2025	Existing Resource/ Budget
	1.2 Promote activities and events being run by social enterprises in Banyule.	SE&LJ	2020-2025	Existing Resource/ Budget
	<ol> <li>Create and maintain a social enterprise page, including a directory on the Banyule City Council website.</li> </ol>	SE&LJ	2021-2025	Existing Resource/ Budget
	<ol> <li>1.4 Run a social enterprise campaign inclusive of an event to enable direct engagement with social enterprises.</li> </ol>	SE&LJ	2024-2025	Refer to future budgets

#### KEY:

Proc - Procurement

SE&LJ - Social Enterprise and Local Jobs

SPWG - Sustainable Procurement Working Group

Funding status of 'Existing Resource/Budget' is on the basis that existing EFT and operational budget is ongoing.

### 1000 jobs for 1000 locals by 2025

Work is a fundamental part of most people's lives. For some people, finding a job – particularly their first job – is very difficult due to the barriers they face because of their background or disability.

In 2018, Banyule Council decided it was our job to do more to help local people on a path to work. We committed to creating 100 job opportunities within a three-year period for Aboriginal & Torres Strait Islanders, Culturally & Linguistically Diverse people, people living with disability, and young people.

By working with the community, Council created 102 jobs by 2020 – one year ahead of schedule. This is a great result and we're encouraged to do more. So, we now have a new aspirational target: **1000 jobs for 1000 locals by 2025.** 

"The experience of volunteering brought so much to my life... it was the first feeling of being accepted. The feeling of being at home... I am now able to earn on my own and contribute to my family's financial requirements. Psychologically, I feel that I am important, and I can do so much that is of value. This is the best thing that has happened in my life."



Through innovative labour market programs, Banyule Council will continue to stimulate new local job outcomes.

Uzma and her husband arrived from Pakistan nearly 5 years ago with their two young children. After a difficult first year in Australia, Uzma began volunteering with Banyule Council. This led on to her participation in Banyule's Inclusive Employment Program. After the program, Uzma secured ongoing employment at Council.

"It has been such a great experience. I have learnt so much at Council. It is something I never thought I would do...I can write a proper resume and have some good experience to put into it."



By working with suppliers, Banyule Council will continue to stimulate new local job outcomes through procurement.

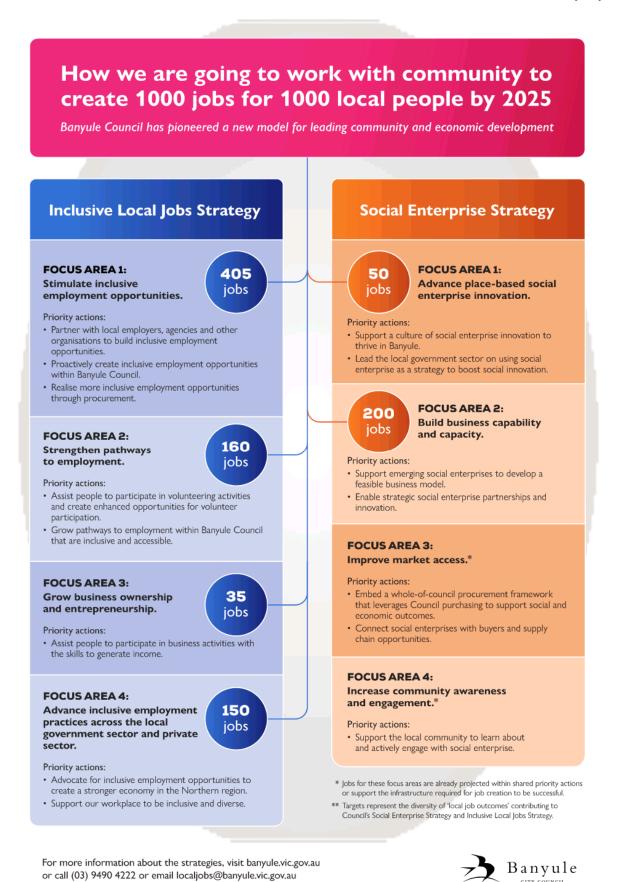
Nicholas was struggling to find employment because he had limited work experience. Through a recent capital works project, Nicholas was successful in securing a Capital Works & Major Projects Administration Support Officer role. The experience helped him build on his skills and experience, and has inspired him to pursue a career in local government.

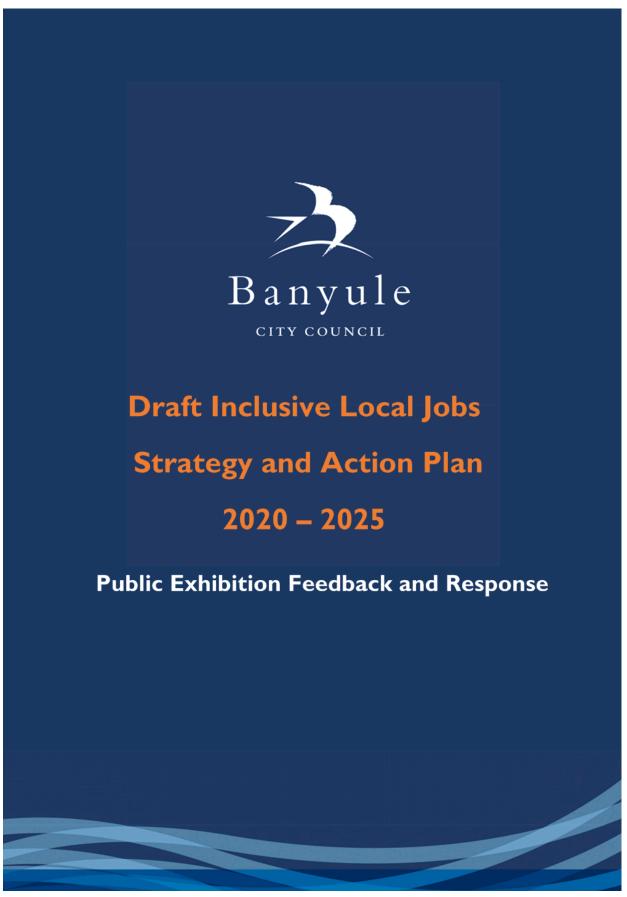
"Chancez Cafés are friendly places where we can talk to customers and serve great coffee."



Banyule Council are driving the creation of new local job outcomes through the development of social enterprises.

A partnership with Araluen's Chancez Cafe has enabled the business to scale their impact and operating in Banyule. Through this partnership, each year, the social enterprise provides 15 placements for people with an intellectual disability to gain hands-on training and work experience. This includes Molly.





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Draft Inclusive Local Jobs Strategy and Action Plan 2020 – 2025 Public Exhibition Feedback and Response

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#### I. Introduction

At the Council meeting of 6 July, Council endorsed the draft Inclusive Local Jobs Strategy & Action Plan 2020 – 2025 for public exhibition for four weeks. From 7 July to 4 August, the draft Inclusive Local Jobs Strategy & Action Plan was exhibited on the Shaping Banyule website, and on other digital platforms, and public comment was invited. This report summarises the feedback received, and details Council response.

#### 2. Overview of community feedback and Council response

- High level of community engagement 16 respondents.
  - o 14 respondents support the Draft Inclusive Local Jobs Strategy & Action Plan.
  - $\circ$  2 respondents *do not* support the Draft Inclusive Local Jobs Strategy & Action Plan.
- Overall, public feedback is highly supportive and positive toward, noting a strong alignment to community needs.
- Council notes feedback and changes are incorporated throughout the final Strategy and Action Plan to:
  - enhance formatting;
  - $\circ$  reflect the current economic environment due to COVID-19;
  - o adopt a place-based approach that supports all local people experiencing barriers to employment;
  - $\circ\;$  provide well-defined and consistent terminology when referring to local job targets; and
  - $\,\circ\,\,$  ensure all timeframes are achievable despite COVID-19 impacts.
  - In addition, a summary flyer has been developed to improve accessibility for community members.

#### 3. Demographic data of respondents

- Gender
  - o 7 respondents identify as female.
  - 6 respondents identify as male.
  - I respondent identify as Non-binary/Gender fluid.
  - o 2 respondents did not disclose.
- Age
  - $\circ$  2 respondents identify as 25 34.
  - $\circ$  I respondent identifies as 35 44.
  - $\circ$  5 respondents identify as 45 54.
  - $\circ$  5 respondents identify as 55 64.
  - $\circ$  I respondent identify as 65 84.
  - 2 respondents did not disclose.
- Relationship to Banyule City Council
  - o 6 respondents live in Banyule.
  - $\circ~$  9 respondents work in Banyule.
  - $\circ~$  I respondent indicated other.

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Respondent		Feedback	Council Response
	Question 1: Do you support the overall direction of the draft Inclusive Local Jobs Strategy 2020 – 2025?	Question 2: Please provide comments to support your answer	
1	Yes	I commend Banyule for their leadership in drafting this Inclusive Local Jobs strategy 2020-2025 and for deeply understanding the critical role local government can and must play in order to sustainably deliver placed-based inclusive employment outcomes. Given the significant positive impact employment has on community social and economic outcomes - along with the enhanced well-being, self determination and agency for individuals that flow from meaningful and sustainable employment - makes this strategy a must for any just and inclusive society to truly function for all its constituents.	Status: Noted.
2	Yes	[Disability Support Service] is in total support of the local jobs strategy and action plan. We are thrilled to read of Banyule's commitment to actively supporting vulnerable people, including people with disabilities. We are also pleased to see that Banyule understands "jobs" is a broad concept that embraces volunteerism, career development and training. We often speak of vocational opportunities which often commences at TAFE moves to work based placement, volunteerism and then possibly paid employment. This strategy's approach is consistent with our vocational philosophy.	Status: Noted.
3	Yes	<ul> <li>Well done Banyule on your leadership in creating inclusive employment opportunities that are place-based. This will be more important than ever as we recover from COVID impacts. People who were facing barriers to employment pre-covid, are more vulnerable than ever before. I hope other councils follow your lead. A place-based approach to supporting the people most vulnerable in the Banyule community is exactly what our Council should be investing in - this will strengthen outcomes for individuals, our community and our economy.</li> <li>Whilst there is a lot of quantitative data that supports Council's four community groups listed, there are other community groups that are also facing barriers to employment but a lack of this data isn't available.</li> <li>It is suggested that this strategy support: Unemployed or underemployed local residents (and potentially those within the Northern region) that are experiencing disadvantage and barriers to obtaining work.</li> <li>Target community groups include:</li> <li>Aboriginal &amp; Torres Strait Islanders</li> <li>Culturally and linguistically diverse residents; including recently arrived refugees</li> <li>People with disability</li> <li>Young people not engaged in education or training (aged 16–25)</li> <li>Older adults (aged 45+)</li> <li>Women</li> <li>Public housing residents</li> <li>LGBTIO+</li> </ul>	<ul> <li>Status: Noted and changes incorporated into final Strategy.</li> <li>Information updated to reference COVID impact.</li> <li>Information updated to adopt a placebased approach that supports all local people experiencing barriers to employment.</li> <li>Reference made to Brotherhood of St Laurence on page II amended to refer to Given the Chance.</li> </ul>
		<ul> <li>LGBTIQ+</li> <li>People exiting the justice system.</li> <li>Good to see that you will evaluate the strategy and change things if they are not creating impact for Banyule.</li> <li>Your procurement efforts are to be congratulated - well</li> </ul>	

#### 4. Draft Inclusive Local Jobs Strategy – Community Feedback & Council Response

Draft Inclusive Local Jobs Strategy and Action Plan 2020 – 2025 Public Exhibition Feedback and Response

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		done, big opportunity. The case study included suggests Brother of St Laurence was partnered with - was this BSL or their social enterprise Given the Chance.	
4	Yes	We at [local social enterprise] have real-life and lived experience of supporting those differently abled to work towards incorporation into the wider work force and to also provide a space for those who wish to enter into the workforce at a slower pace than perhaps normally expected by the wider world.	Status: Noted.
5	Yes	It will be great to have more opportunities for jobs and inclusivity.	Status: Noted.
6	Yes	I teach young people with learning needs at [education institute] and we welcome any strategy that would assist our students gain employment or somewhere to facilitate on site training. Youth unemployment is high, unemployment for young people with learning needs is higher still. [educational institute] has been training for over 100 years. We have students from the Banyule and surrounding areas all trained to industry standard. We offer a wide selection of skills and skill training.	Status: Noted.
7	Yes	I have mentored 2 participants of the current program and have seen positive outcomes such as I participant being able to secure an apprenticeship.	Status: Noted.
8	Yes	The Inclusive Local Jobs Strategy is an important initiative that will help from several angles deliver employment opportunities to those that face challenges in our communities. As an business, we look forward to becoming involved and participating. Our hope is that we may be able to offer opportunities for employment, training and skills development for those from an Aboriginal and Torres Strait Islander background and those from culturally and linguistically background. We would also hope to create training opportunities for young people to gain skills that will help them build careers and/or businesses. Our business, we believe can open full and part time as well as casual opportunities.	Status: Noted.
9	Yes	<ul> <li>I've read the documents linked below and they look very comprehensive. I've also passed them onto [colleagues] that work with job seekers from the Banyule LGA. It looks like a similar approach to Hume and Wyndham, however, more strategic and detailed. They look good.</li> <li>From a cohort perspective, the makeup of our caseload in the Banyule LGA is predominantly: <ul> <li>Mature Age</li> <li>Single Parents</li> <li>Youth</li> </ul> </li> <li>We have a small number of refugees and Indigenous clients. Getting into more detail, work experience for parents, with parent friendly hours that leads to employment would be a beneficial strategy, similarly with youth.</li> <li>Happy to discuss further, I think it's a really good launching pad for the region.</li> </ul>	Status: Noted.
10	Yes	It meets the strategic objective "People: Strong, Healthy and Inclusive Communities"	Status: Noted.
11	No	This Strategy has missed a significant opportunity to include a review of the Local Jobs Taskforce initial decision for which 'vulnerable communities' are included in the Strategy. Upon reviewing the document, there is no rationale given as to how or why the four chosen 'vulnerable communities' (or cohorts) were originally selected back in 2018 and what research and consultation was conducted to inform that original decision. On Shaping Banyule it states that the Strategy has been informed by community consultation and research, which drives the specific direction and priorities the Strategy takes.	<ul> <li>Status: Noted and changes incorporated into final Strategy.</li> <li>Information updated to adopt a place-based approach that supports all local people experiencing barriers to employment.</li> <li>As demonstrated on page 20 of the Strategy, to govern success of the Strategy, Council has committed to developing a monitoring and evaluation framework that</li> </ul>

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However that body of work has been purely from the lens of the original cohorts that were chosen in 2018 which	will help affirm approach and/or recommend re-calibration and/or new
include people that identify as Aboriginal and Torres Strait Islanders, culturally and linguistically diverse people (including refugees and asylum seekers), people living with disability or young people. The supporting document titled 'Inclusive Employment in Banyule: Community Consultation 2019' is considered a key driver of the Strategy. It states under the heading 'Next Steps' that the report finding will be used to develop the Inclusive Local Jobs Strategy and Action Plan, however that process was also from the lens of the four already identified groups only.	<ul> <li>directions.</li> <li>Council's commitment to supporting the LGBTIQ+ community is guided by the LGBTI Plan 2017 – 2021. This includes the delivery of and engagement with a variety of LGBTIQ+ events, provision of tailored resources and services, and the convening of the Banyule LGBTIQ+ Advisory Group.</li> </ul>
There is important evidence to support the fact that there are significant barriers to employment for other groups, specifically the LGBTIQ+ community. Whilst this evidence has not factored strongly in previous consultations lead by Council staff when developing the current LGBTI Plan, Council was first advised of the issue in October 2019 via the LGBTIQ+ Advisory Committee, specifically in relation to commenting on the Inclusive Employment Program at Council. There are a number of factors as to why this issue was not evident to Council at an earlier stage however the most critical factor is that LGBTIQ+ people continue to be invisible in data collecting processes that informs key statistics that relate to employment. The Strategy cites the Australian Bureau of Statistics as a key source for employment data however the ABS and the Census actively discriminate against LGBTIQ+ people by not including specific questions so as to appropriately identify this cohort within the data. Limited information is available on Same Sex Couples that are living in the same household together. In the 2016 Census people could identify as trans however unnecessary and discriminatory barriers were put in place, such as requiring individuals to ring up the ABS separately in order to report their trans identity, as the question was not available as part of the online form. This is exclusionary an creates barriers for reporting. Similarly, there has never been an opportunity in Australian census' to record that a respondent is intersex and despite the ABS consulting the intersex community regarding the upcoming census, no questions have been included to capture the existence of this community, let alone generate data about their lives. Data from the Census that includes LGBTIQ+ people is restricted to the two areas mentioned above, meaning it is extremely limited and does not capture the LGBTIQ+ community properly at all. Comparative data is simply not available for this community and it is unfair to rely on	
employment statistics to drive this strategy alone. Banyule Council has been actively advocating on the issue of missing LGBTIQ+ data to the ABS for the last 18 months and made numerous submissions to the Federal Government. Other factors that have contributed to this issue remaining hidden within the LGBTIQ+ community include:	
<ul> <li>Previous consultation conducted by Banyule indicates that priority issues for LGBTIQ+ people include safety in public, mental health, general visibility/awareness and access to LGBTIQ+ friendly services (predominantly health services). As is with Maslow's Hierarchy of needs, if you are unable to meet essential needs such as</li> </ul>	
<ul> <li>safety and well-being how can we expect this community to be talking to us about a need that belongs at the top of the pyramid hierarchy?</li> <li>The LGBTIQ+ Community is relatively new and emerging group when compared to our knowledge and understanding of the needs of the four other groups,</li> </ul>	

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As such is the diversity within the LGBTIQ+     community itself, and considering other intersectional     factors, there are significant pockets of high	
factors, there are significant pockets of high	
· · · · · · · · · · · · · · · · · · ·	
disadvantage within this community. As factored into	
the Strategy when referencing Banyule's overall	
affluence- the success and affluence of some members	
of the LGBTIQ+ community masks the disadvantage	
experienced by others.	
These factors outlined above highlights the critically	
important role the LGBTIQ+ Advisory Committee plays in	
providing guidance and advice to Council on such matters.	
An Advisory Committee such as this one was set up by	
Council because we know that their voice must be	
elevated, due to the inherent barriers that exist in society that is causing Council to overlook the needs of this	
community. In the absence of comparative data, the lived	
experiences of committee members must be considered in	
equal measure to the data that supports the other cohorts	
The Committee gave feedback in October 2019 and in	
February 2020, specifically in relation to the Inclusive	
Employment Program and the need for LGBTIQ+ inclusion	
in that program. The committee was not made aware of	
the Inclusive Local Jobs Strategy until June 2020 when it	
was already in draft form. Feedback given by the LGBTIQ	
Advisory Committee on barriers to employment includes:	
<ul> <li>There remains significant barriers to employment for</li> </ul>	
many members of the LGBTIQ+ community	
<ul> <li>The LGBTIQ+ community continues to be invisible in</li> </ul>	
data sources and cannot be relied upon alone to direc	:
and influence Councils work	
<ul> <li>People spoke about experiences of being unsafe at</li> </ul>	
work and not being able to be 'out' with their identity	
and having to hide themselves	
<ul> <li>Members spoke of the fear of applying for a job</li> </ul>	
because of not knowing if that workplace would have	
an accepting culture and if it would be safe for them.	
People had to conduct extensive additional research	
about an organisation to try to understand its policies	
about diversity, which would inform if they did or did	
not apply for a job. Having to worry about this create	
additional stress on unemployed LGBTIQ+ people and	
also means they miss out on job opportunities	
People reported either experiencing or hearing from	
friends about workplace bullying and harassment due	
to their LGBTIQ+ identity which results in people	
quitting their jobs	
<ul> <li>Specific issues for the trans and gender diverse</li> </ul>	
community who are unfairly discriminated against in	
the workplace or when applying for jobs. Physical	
barriers such as employee paperwork with cisgender	
options only, cisgender toilet options, and particularly	
behavioural and attitudinal issues of staff	
interviewing/employing trans and gender diverse peop	
and associated discriminatory practices and personal	
biases	
<ul> <li>Specific barriers for the Intersex community, in</li> </ul>	
particular due to the fact that in a number of Intersex	
variations, there are associated learning difficulties connected with that variation as well as biases toward	
Intersex people	
Cited in the Strategy was some of the barriers that the	
four existing groups experience; similarly the LGBTIQ	*
community also experience issues such as lack of	
support networks, internal drivers such as low self-	

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	esteem and socioeconomic factors. In fact, the
	LGBTIQ+ community has some of the lowest mental
	health outcomes compared to any other diversity
	groups. To ensure Council stays responsive to
	community needs and emerging issues, this feedback
	should have been prioritized in the context of this
	Strategy and associated Action Plan when it was in
	development. Whilst comparative data is not available,
	there is some smaller sets of data available that can
	begin to paint a picture about employment issues for
	the LGBTIQ+ community. A quick benchmarking
	exercise against the data provided in Figure 1 of the
	Strategy, demonstrates that there is in fact comparable
	experiences of disadvantage and barriers to
	employment for member of the LGBTIQ+ community.
	The Private Lives 2 report surveyed nearly 4,000
	members of the LGBTIQ+ community in 2011 with the
	majority of respondents from Victoria (33.5%). The
	finding of this report includes:
	The overall unemployment rate of the LGBTIQ+
	community was 7.6%, however trans men were
	reported as having an unemployment rate of 15.2% and
	trans women 16.4%
	<ul> <li>58% of respondents had engaged in some form of</li> </ul>
	volunteer work in the previous 12 months, which was
	much higher than the general populations volunteer
	rates at that time (38% of women and 34% of men have
	undertaken voluntary work in the past 12 months
	according to the Australian Bureau of Statistics 2010)
	38.8% of respondents reported occasionally or usually
	hiding their LGBTIQ+ identity in the work place •
	47.8% o frespondents were engaged in full time work,
	which was lower than the general population The
	Discussion Paper attached to the State Government
	LGBTIQ Strategy consultation that is currently open
	also includes some statistics that relate to employment,
	including:
	Workplaces are not safe for all LGBTIQ people and
	rates of full-time employment income are less than in
	the general community
	÷ ,
	12% of people with an intersex variation are
	unemployed
	Research on discrimination against people at work
	identified rates as 23.2% for TGD people, 18.8% for
	people with an intersex variation and 16% for LGB
	people.
	This data demonstrates that the LGBTIQ+ community, and
	in particular trans, gender diverse and people with an
	intersex variation experience significant barriers to
	employment. It is important to note that Private Lives 3,
	the next edition of that report will be out later this year
	and will provide more up to date information from surveys
	conducted in 2019.
	In response to the LGBTIQ+ Advisory Committee
	feedback here has been an attempt to retrofit this Strategy
	to include LGBTIQ+ people intersectionally, however they
	are not included as a category of its own. In its current
	format the Strategy will still require a person to identify
	with one of the other four cohorts to be included in the
	Actions that support the Strategy. The LGBTIQ+ Advisory
	Committee do not believe this is an appropriate response
	to their feedback and are using this platform to reinforce
	the message that LGBTIQ+ should be its own priority
	category within this Strategy.
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		Lastly, the Strategy cites the Inclusion, Access and Equity Framework (IAEF) as part of its Policy Context, however it is not aligned to the priority groups identified in that Framework. The IAEF has identified ATSI, Disability, Multicultural and LGBTIQ+ communities as people who experience higher levels of discrimination and exclusion. The IAEF has been adopted by Council and the organisation has been committed to improving outcomes for the LGBTIQ+ community since 2014. If the Strategy is going to cite the IAEF in its Policy Context it is reasonable to expect that the Strategy is aligned to supporting the LGBTIQ+ community, which is a priority of the IAEF and	
		Council. If Council decides to not include LGBTIQ+ as its own cohort in this Strategy, to ensure transparency of decision making the Strategy must include a rationale that explains specifically why the other four groups were chosen, that includes benchmarking. That will enable comparisons to be made against other cohorts to see how they rate against the ones chosen.	
		The Strategy should also describe how it intends to be reviewed in the future and under what timelines. It should also factor in considerations for identities that are invisible in data collecting mechanisms such as the Census, which in its current format is inherently bias towards LGBTIQ+ people. The Federal Government ignored the findings of the consultation and testing done in preparation for the 2021 Census, that related to the inclusion of LGBTIQ+ specific questions and continues to enforce invisibility on this community. This means we have to wait at least another 7 years until we may have the chance to receive proper employment data from the ABS on the LGBTIQ+ community.	
12	Yes	It is really important for a council to show this leadership and have a goal to improve the statistics so heavily weighted against disadvantaged and minority groups. A healthy community should be reflective of all its members in all areas, work, play, leadership, business.	Status: Noted.
13	Yes	We commend Banyule for this inclusive jobs strategy, particularly if it commits to leveraging Council's procurement spend to achieve social impact. [social enterprise name] is a large not for profit commercial cleaning social enterprise supplier that operates as a division of [organisation name]. Over 50% of [organisation name]'s workforce is considered disadvantaged employing people with mental illness, refugee or asylum seekers, long term unemployed, older people and indigenous people. We would be pleased to partner with Council around cleaning contracts and job creation.	Status: Noted.
14	Yes	The links with employers is essential.	Status: Noted.
15	No	The plan sounds good, however, in the situation like the financial crisis approaches, where the council can get this budget? Will the rate be increased again? Will the un- vulnerable communities be discriminated? We are a small business losing income stream. How will the council try to help us? Given that the budget have to be increased, the rate has to be decreased, may I know how the budget plan can be without breaching local residents' benefits? We cannot see the issue be resolved in the plan. Disappointed.	<ul> <li>Status: Noted and changes incorporated into final Strategy.</li> <li>Funding for the Strategy &amp; Action Plan will be met within existing operational resources. Some new key initiatives will be referred to Council's annual budget process for consideration. External grant funding will also be sought to fund new initiatives.</li> <li>Council is strongly committed to supporting local businesses through a range of Economic Development services and initiatives including grants schemes; training and development programs; and events and networking opportunities. Through Council's COVID-19 Economic</li> </ul>

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			Support Package, local businesses are
6	Yes	The documents are well written and thoroughly	currently able to access additional suppor Status: Noted and changes incorporated into
		researched. They broadly reflect the aspirations and	final Strategy.
		achievements of the Social Enterprise and Local Jobs team	Information updated to reference COVID
		and highlight the industry leading work that is being	impacts. Additionally, timeframes for 9 key
		undertaken. The inclusion of targets within the documents	initiatives within the Action Plan are
		is terrific to convey Banyule's commitment to the	adjusted to consider COVID-19 impacts:
		community, particularly the inclusive employment groups	- Develop and deliver an event with
		and the current and emerging local social enterprise sector.	employers to broker external transition
		The documents speak to Banyule's strong economic	employment opportunities for Banyule
		prospects, based on an economic analysis that was	Inclusive Employment Program
		undertaken prior to the Covid-19 pandemic. Given the	· · · · · · · · · · · · · · · · · · ·
		impact of the pandemic in particular to the labour market,	participants (2022 – 2025)
		local businesses and industry, it is recommended that the documents are monitored with the scope to revise	- Develop and deliver an event with
		elements and respond to updated challenges and	employers to broker opportunities for
		opportunities (e.g. the scope of businesses to employ	vulnerable community members (2022 –
		additional staff or the delivery of large scale networking	2025)
		events if current restrictions are continued).	<ul> <li>Host category specific tender briefings to</li> </ul>
			educate suppliers about sustainable
		Updated economic analysis and the new Economic	procurement, including opportunities to
		Development Plan, may be a useful reference. It may also	create inclusive employment outcomes
		be beneficial to update the documents when the new Council Plan is developed as new partnerships are further	and partnerships with social benefit
		explored and a new group of Councilors are elected.	suppliers and local businesses (2022-
			2025)
		As the documents are likely to be read by members of	- Collaboratively host an annual event to
		the community from the CALD community and those	educate suppliers about sustainable
		living with a disability, a summary document in plain	procurement in Banyule, including
		language could be considered that is easily understood	opportunities to create inclusive
		by these communities. The document could include	employment outcomes and partnerships
		(but not be limited to) the key achievements of the	with social benefit suppliers and local
		team, focus areas and targets.	businesses (2022-2025)
		• Given that a key outcome is to increase the number of	
		job opportunities for vulnerable community members	- Create and implement a Volunteer
		in the Northern region, it is recommended that	Engagement Strategy that facilitates more
		consultation occurs with NORTH Link and the six	inclusive and accessible volunteering
		Council's in Melbourne's north. These documents will	opportunities (2022-2025)
		have particular relevance to each Council's social	- Develop an inclusive employment toolki
		enterprise, local jobs and economic development	to support inclusive employment
		teams. Please disregard this comment is such	outcomes in the local government secto
		consultation has already occurred.	(2020-2021)
			<ul> <li>Develop an inclusive employment toolki</li> </ul>
		Given the impact of the Covid-19 pandemic and the	to support inclusive employment
		State's rising unemployment, there may be a need to	outcomes in the private sector (2021-
		broaden the scope of inclusive jobs beyond the four	2022)
		minority groups as the needs of additional diversity	<ul> <li>Development and implement mandatory</li> </ul>
		groups increase. It is noted that these diversity groups	cultural awareness training for all Banyu
		are acknowledged, however it appears that they are	Council staff (2021-2022)
		only offered support when they are also part of one of	- Develop and implement mandatory
		the key four focus groups.	diversity and inclusion training for all
		<ul> <li>We are already seeing the significant impact that the</li> </ul>	Banyule Council staff (2021-2022)
		Covid-19 pandemic is having on local businesses. No	<ul> <li>Information throughout document has</li> </ul>
		doubt this will impact on future job creation, in	been refined to improve accessibility. In
		particular the capacity for local businesses to employ	addition, a summary flyer about the
		additional staff. Ensure that forecast projections that	Strategy will be developed.
		are stated in the document are still current for	
		example, the projected jobs growth in Banyule	Information updated to adopt a place-
		increasing from 8,000 to 15,000 jobs from now to 2036	based approach that supports all local
		(page 9).	people experiencing barriers to
		<ul> <li>The case studies in this document are terrific and</li> </ul>	employment.
			<ul> <li>As demonstrated on page 20 of the</li> </ul>
		strongly highlight the successes of the inclusive	Strategy, Council has committed to
		employment activity. Given the nature of the labour	developing a monitoring and evaluation
		market facilitation officer role, it might be beneficial to	framework to help affirm approach and/or
		include some imagery and quotations from local	recommend re-calibration and/or new
		businesses that have demonstrated inclusive	directions including review of labour force
		employment practices and how it has impacted on their	

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<ul> <li>workforce productivity, innovation, customer service etc.</li> <li>The procurement sections across the local jobs strategy and action plan are excellent, and no doubt will be broadened through the activities of Banyule's sustainable procurement group and reinforced through the new Council plan.</li> <li>The volunteer activities listed in in the document (page I3) will greatly support disadvantaged job seekers and also Council business. Is Council likely to engage with other organizations including local businesses to provide volunteer opportunities for the disadvantaged jobseekers and build the capacity of these organisations?</li> <li>The Grow Business and Entrepreneurship section (page I5) has a target to "assist 35 vulnerable community members to access business training and support". Is this a reference to the Stepping Stones Program? If not, how is it going to be measured?</li> </ul>	<ul> <li>As demonstrated on page 6 of the Strategy, this Strategy supports and interacts with the Banyule City Council Plan 2017-2021 and other key policies, strategies and plans including the Banyule Economic Development Plan. Continued alignment is an ongoing commitment.</li> <li>Focus Area 2, Priority Action 1 in the Strategy provides an overview of Council's commitment to strengthening volunteer participation within Banyule Council and the community. The development of a Volunteer Engagement Strategy is proposed as a key initiative in the Action Plan has not yet commenced, as a result, consultation has not yet been completed to confirm the scope of this work.</li> <li>Specific programs relating to Focus Area 3 of the Strategy will be considered in alignment with the delivery of this key initiative.</li> </ul>
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#### 5. Draft Inclusive Local Jobs Action Plan – Community Feedback & Council Response

Respondent		Feedback	Council Response
1	Question 1: Do you support the overall direction of the draft Inclusive Local Jobs Action Plan 2020 – 2025? Yes	Question 2: Please provide comments to support your answer Well balanced set of challenging yet   believe achievable focus areas within the action plan given the timeframes	Status: Noted.
		outlined.	
2	Yes	See above	Status: Noted.
3	Yes	<ul> <li>1000 jobs is very ambitious. Solid action plan to help you get there, but will need the partnership approach with community to get close to the 1000 job outcomes. Suggest that council considers having two overaching goals instead one of: e.g. 1. a target for 'pathways to labour market participation' and 2. a target for local job creation - which add up to your current 1000 target. This approach would be a stronger summary that community partners would be able to understand and collaboratively support; and is a more accurate reflection of some of your job outcomes listed e.g. volunteering, work experience and student placements.</li> <li>Evidence suggests that a dedicated employment program for Aboriginal &amp; Torres Strait Islanders is required - as opposed to trying to engage them through the Inclusive Employment Program. It isn't likely council will have success due to perceived competition. Darebin City Council and many other Council's can be looked to as an example for a dedicated Aboriginal Employment Program. It is suggested that Banyule Council invest in having dedicated resources and program to support Aboriginal &amp; Torres Strait Islander people, but it should not be restricted to Banyule residents only, as this community do not view land boundaries the same way that white people or council does.</li> <li>Council should also look at how their general recruitment practices can be enfits of this but cannot see an action</li> </ul>	<ul> <li>Status: Noted and changes incorporated into final Strategy.</li> <li>Information updated to include a job readiness continuum that illustrates the journey of securing and maintaining suitable employment; and acknowledges that all targets outlined in this Strategy contribute to Council's aspiration target.</li> <li>Aspirational target consistently referred to as '1000 local job outcomes for local people experiencing barriers to employment by 2025'; and individual targets updated throughout the Strategy to better reflect the type of outcomes they aim to support. All of which, collectively contribute to the '1000 local job outcomes for local people experiencing barriers to employment by 2025' target.</li> <li>As demonstrated on page 20 of the Strategy, Council has committed to developing a monitoring and evaluation framework to help affirm approach and/or recommend re-calibration and/or new directions to the Strategy and Action Plan.</li> </ul>

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		item that would support this outside of the Inclusive Employment Program. Great to see council investing in procurement to create employment. This is a big opportunity. Congratulations on creating this action plan with your community. A lot of what was discussed in workshops is included here and this is something we can all feel proud of.	<ul> <li>Key initiatives included the Action Plan within Focus Area 4 demonstrate Council's commitment to review the organisations recruitment practices and increase equity and accessibility of employment within Banyule Council.</li> </ul>
4	Yes	We at the [local social enterprise] already provide an inroad for the differently abled and diverse who are often excluded from job opportunities. We have many years experience in on the job training and have seen successful transitions from our workplace to waged earning opportunities. We also provide a safe space for those within the wider LGBTQI+ community to learn and develop their skills.	Status: Noted.
5	Yes	Actions support both business/employers and job seekers with clearly outlined initiatives. What about having peer mentoring programs and employing people with disabilities and CALD people as part of the initiatives for training and supporting businesses to employ and work successfully with new employees that live with a disability and/or are CALD. What initiatives are in place to minimise the risk to individuals being a long term volunteer but then not being supported or given opportnities to move into paid employment? For example, there are a lot of adults who volunteer at the [local social enterprise] but do not have the supports in place to help them move into paid employment. It would be good to partner the volunteer roles with peer mentoring and local businesses that could employ them.	<ul> <li>Status: Noted and changes incorporated into final Strategy.</li> <li>Information updated to include a job readiness continuum that illustrates the journey of securing and maintaining suitable employment; which often includes volunteering.</li> <li>As demonstrated by existing key initiative 'Engage with and support local employers to create inclusive employment programs and opportunities' within Focus Area 1 in the Action Plan, Council is committed to supporting local businesses to employ local people facing barriers to employment.</li> <li>Many existing key initiatives within the Action Plan, particularly those outlined in Focus Area I, support local people facing barriers to employment to transition from volunteering from paid employment.</li> </ul>
6	Yes	As mentioned above [local educational institute] is a well respected provider of training and produces industry standard skilled workers. We would be a value partner for this Banyule strategy as we offer relevant courses to respond to future needs.	Status: Noted.
7	Yes	I agree with actions as higlighted. I think opportunity has been missed by not highlighting how Banyule staff will recieve training and what type of training support program participants when they are on placement within Banyule. Happy to discuss further.	<ul> <li>Status: Noted, no changes incorporated into final Action Plan.</li> <li>Focus Area 4 in the Action Plan outlines the training Banyule staff will receive.</li> </ul>
8	Yes	As a local employer we look forward to participating in the initiatives. We feel we can contribute, due the nature of our work and our relationship with Banyule City Council. The opportunities we can provide through the various levels of commercial cleaning operations is, we believe, an ideal step into the workforce and opportunity to develop work and cultural skills for participants.	Status: Noted.
9	Yes	As above	Status: Noted.
10	Yes	The actions are practical and workable	Status: Noted.
11	Νο	The actions do not provide enough support to the LGBTIQ+ Community. Reasons that the LGBTIQ+ community require support are outlined in the previous answer.	<ul> <li>Status: Noted and changes incorporated into final Action Plan.</li> <li>Key initiatives updated to adopt a place-based approach that supports all local people experiencing barriers to employment. This excludes two evidence-based key initiatives that are designed to respond to identified needs of targeted community groups. However, an intersectionality approach is applied within targeted community groups.</li> </ul>

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			<ul> <li>As demonstrated on page 20 of the Strategy, Council has committed to developing a monitoring and evaluation framework to help affirm approach and/or recommend re-calibration and/or new directions to the Strategy and Action Plan.</li> </ul>
12	Yes	No comments	Status: Noted.
13	Yes	Targets for direct employment with Council of diverse job candidates and targets for procurement spend with social outcomes are likely to be successful.	Status: Noted.
14	Yes	An event with employers would be great. Providing transitional employment is something we are trying to do and would value support for. I think pathways to employment are very important but I hear frustration from people doing volunteer work that this doesn't lead to paid work. Perhaps there are two sides - doing volunteer work for engagement and doing it specifically to get work. More concentrated work needs to be done in the latter. Raising awareness amongst employers is also essential.	Status: Noted.
15	No	Again, we need to know where the money comes from. We also hope the council can pay more attention on how to promote local business and how to decrease the rates, how to improve facilities for kids, how to improve the overcrowded schools, pools and gymsWhen all these done successfully, more jobs will be created accordingly.	<ul> <li>Status: Noted, no changes incorporated into final Action Plan.</li> <li>Funding for the Strategy &amp; Action Plan will be met within existing operational resources. Some new key initiatives will be referred to Council's annual budget process for consideration. External grant funding will also be sought to fund new initiatives.</li> <li>Council is strongly committed to supporting local businesses through a range of Economic Development services and initiatives including grants schemes; training and development programs; and events and networking opportunities. Through Council's COVID-19 Economic Support Package, local businesses are currently able to access additional support.</li> <li>Council's Community Programs Directorate works closely with the community to provide services and programs directed to the elderly, babies, children, young people and families. It is also the Directorate responsible for recreational, leisure and cultural services and manages a range of facilities which provide activities and functions to the community. Community Programs is integral in meeting and responding to Council's strategic direction under People and Participation in the Council Plan.</li> </ul>

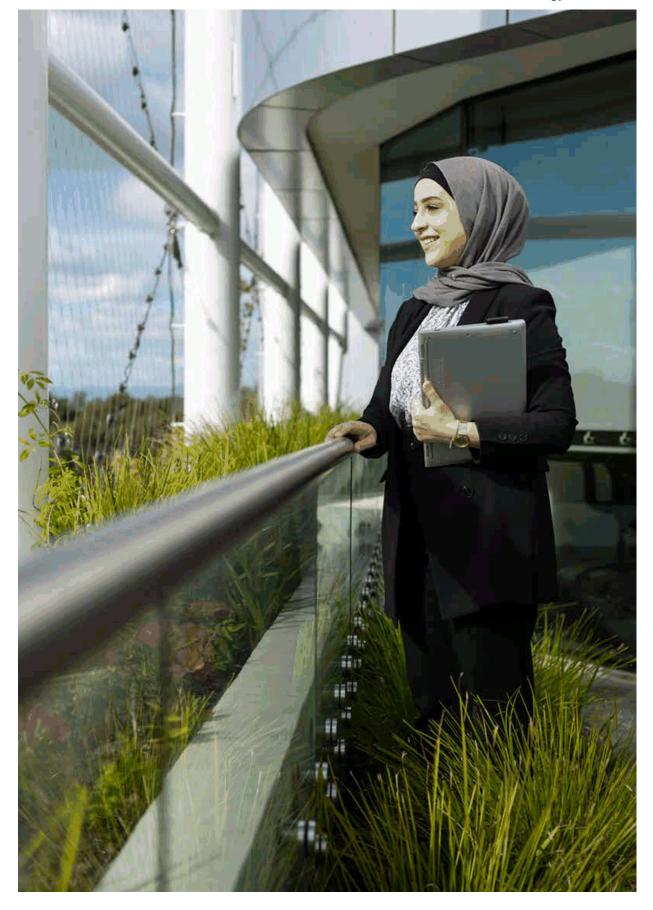
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# BANYULE INCLUSIVE **LOCALJOBS** STRATEGY 2020-2025 A Partnership between Council and Community

Banyule

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Attachment 2: Final Inclusive Local Jobs Strategy 2020-2025



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#### A message from the Mayor



I am pleased to present the Inclusive Local Jobs Strategy, which outlines our vision and plan to help provide a pathway for local people to participate in the opportunities of Banyule's economy and enjoy the financial and social benefits of employment – a focus needed now more than ever as we navigate the impacts of COVID-19.

There are some groups in our community that do not have equal access to employment or pathways to employment. As we begin to see the impacts of COVID-19 unfold, we recognise that an even greater number of people will face economic hardship and that those who faced disadvantage prior to this pandemic, now face even greater challenges.

The Inclusive Local Jobs Strategy represents a new approach and is the result of extensive research and consultation with the community. It focuses on the unique role of Council as a major employer and procurer in Banyule, and facilitator of an inclusive economy.

In this respect, the Strategy gives Banyule Council the opportunity and responsibility of role modelling the change that needs to happen across workplaces for them to become truly inclusive and diverse.

Thank you to the community members, local employers, employment service providers, subject matter experts, government representatives and Council staff who contributed to the development of this Strategy. It is a first for Banyule Council and leading the way for local government in Victoria.

#### Alison Champion

Mayor

#### Strategy at a glance

#### Vision: Build opportunity and economic prosperity for vulnerable community members in Banyule. 1 2 3 Δ FOCUS AREAS Stimulate Strengthen Grow business Advance inclusive inclusive ownership and pathways to employment practices employment employment entrepreneurship across the local opportunities government sector and private sector Partner with local · Assist people to Assist people to Advocate for participate in participate in business inclusive employment employers, agencies and ACTIONS other organisations to volunteering activities activities with the skills opportunities to create build inclusive employment and create enhanced to generate income. a stronger economy in opportunities for opportunities. the Northern region. volunteer participation. Proactively create Support our workplace PRIORITY to be inclusive and inclusive employment · Grow pathways to opportunities within employment within diverse. Banyule Council. Banyule Council that are inclusive and Realise more inclusive accessible employment opportunities through procurement. Increased opportunities for vulnerable Increased number of More vulnerable More support for inclusive employment community members councils and private opportunities for accessing opportunities community members enterprises to create OUTCOMES vulnerable community for career development to generate income inclusive employment members in the and volunteering. through business opportunities. Northern region. ownership and More vulnerable Growth in the number entrepreneurship. community members of councils and private completing pathways to employment with the enterprises creating KEY inclusive employment skills to gain employment opportunities. and foundations to pursue Improvement in the successful economic representation of endeavours. vulnerable community members in the Banyule Council workforce. POLICY CONTEXT National: Local: Disability Discrimination Act 1992 (Cth), Council Plan, Disability International: Action Plan, Youth Services Sustainable State: Sex Discrimination Act Action Plan, Multicultural Plan, Equal Opportunity 1984 (Cth), Development Goals Aboriginal and Torres Strait Act 2010, Charter of Racial Discrimination Act 8.3, 8.5, 8.6 Islander Plan, Inclusion, Access Human Rights and 1975 (Cth), and Equity Framework, Economic Development Responsibilities Act 2006, Victoria's Social Age Discrimination Act 2004 (Cth) Plan, Social Enterprise Procurement Strategy Framework

#### Introduction

#### Our Inclusive Local Jobs Strategy addresses inequalities of access to employment and aims to build opportunity and economic prosperity for local people experiencing barriers to employment.

Local government has a critical role in fostering community and economic development through a range of strategies, plans and strategic initiatives that ensure the prosperity and wellbeing of their communities. To achieve its vision for the community, Banyule Council must advocate to address systemic barriers and the underlying causes of disadvantage through investment in employment, education, training, health and housing.

Whilst Banyule's local economic prospects are generally good, and the overall published unemployment rate is not significant compared with other municipalities, there are pockets of high disadvantage which sit well below the State average that are almost entirely disguised by the areas of affluence. Many vulnerable community groups are underrepresented in Banyule's labour market and they continue to face numerous barriers to full participation. This places them at greater risk of economic and social exclusion.

As we begin to see the impacts of COVID-19 unfold, we recognise that an even greater number of people will experience unemployment and face economic hardship. Those who faced disadvantage prior to this pandemic, now face even greater challenges. With unemployment rates expected to continue to rise, the pandemic is challenging us to think and work in new ways.

The Inclusive Local Jobs Strategy is the first-of-its-kind for Banyule and pioneers a new place-based model of community and economic development that harnesses Council's role to create local job outcomes for local people experiencing barriers to employment.

Informed by community consultation and evidenced best practice, this Strategy sets Council's agenda to:

- 1. Stimulate inclusive employment opportunities.
- 2. Strengthen pathways to employment.
- 3. Grow business and entrepreneurship.
- 4. Advance inclusive employment practices across the local government sector and private sector.

#### Recognising and celebrating diversity and inclusion

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Banyule Council recognises the diversity of and within all Banyule community members. This includes different cultures, beliefs, abilities, bodies, ages, sexualities, genders and identities. We are committed to creating economic opportunities where individuals are valued for their differences, experiences, knowledge and background, and the contributions they can make.

Central to our place-based approach and critical to ensuring that all local people have equity of access to employment is understanding and acknowledging that:

- the issue of unemployment and underemployment is complex and cannot be solved by Council alone or by any singular initiative;
- · we must work collaboratively and in an integrated way with the labour market system;
- the path to job readiness and employment for a vulnerable community member is rarely linear;
- · there are complex barriers people may face to becoming job ready and employed;
- identity is complex and multi-layered, and many people face overlapping barriers to access and inclusion for multiple reasons and in multiple ways; and
- · we must take an intersectional approach to people's identity and individual experiences.

#### Background and key achievements

In developing a plan for the future, it is important to recognise the life-changing work and key achievements that have helped shape the focus and intent of this Strategy.

In June 2018, Council resolved that it was its job to do more to help vulnerable community members on a path to work and committed to creating 100 local job outcomes for local people experiencing barriers to employment within a three-year period. This led to the establishment of a dedicated Social Enterprise & Local Jobs business unit, and the development of innovative labour market programs, social enterprise development projects, and enhanced planned capital works and sustainable procurement activity. This has pioneered a new model for place-based community and economic development led by the local goverment sector.

By working with the community, Council achieved 102 local job outcomes by 2020 - one year ahead of schedule.

These opportunities have helped many people to change their lives, build confidence and skills, form connections with others and their communities, contribute to a stronger economy, and achieve greater economic independence and security for themselves, their families and their community.

This is a great result, and the Inclusive Local Jobs Strategy affirms our commitment to do more. In partnership with the community, Council sets a new aspirational target of creating 1000 local job outcomes for local people experiencing barriers to employment by 2025.

#### Supporting vulnerable community members to secure suitable employment

The targets throughout the Strategy demonstrate the diversity of 'local job outcomes' that will collectively contribute to achieving the new aspirational local job outcomes target.



Figure 1: The job readiness continuum.

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# Supporting the vision, values, and key directions of Banyule Council

By building opportunity and economic prosperity for vulnerable community members in Banyule, the Inclusive Local Jobs Strategy supports the Banyule Council Plan 2017-2021 and speaks directly to the vision and values of Banyule Council.

The Inclusive Local Jobs Strategy meets key directions under the strategic objective 'People: Strong, Healthy and Inclusive Communities', and has links with several key initiatives across the Council Plan.

The Council Plan is supported by key policies, strategies and plans, including the Inclusive Local Jobs Strategy as outlined in Figure 2 below.



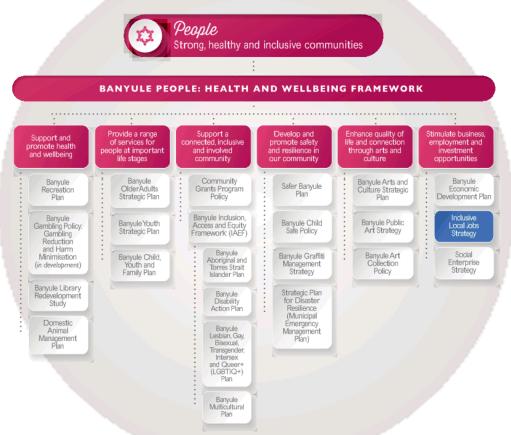
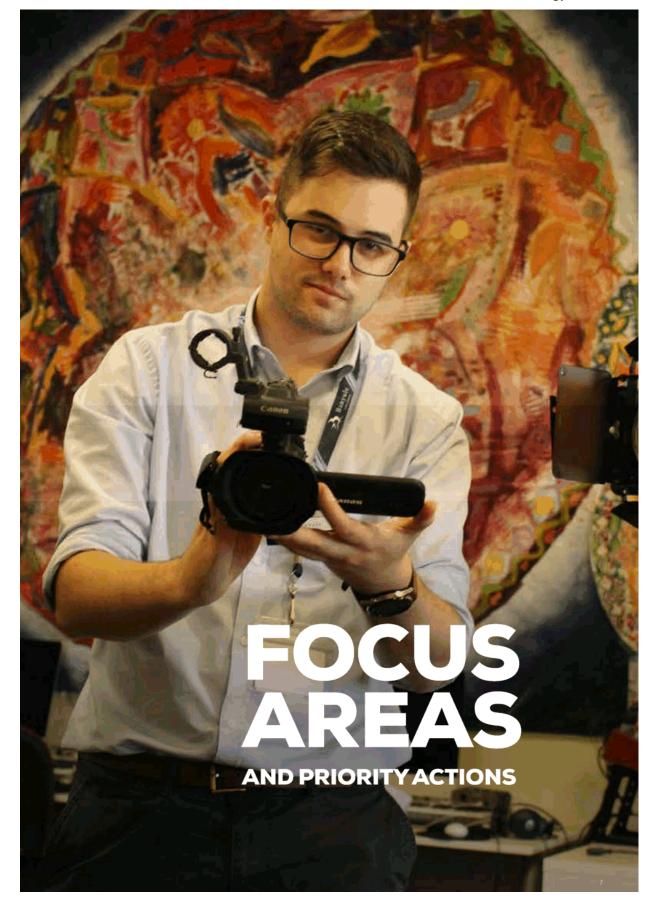


Figure 2. The Inclusive Local Jobs Strategy directly supports the 'People' Strategic Objective in the Banyule Council Plan.

Attachment 2: Final Inclusive Local Jobs Strategy 2020-2025



# FOCUS 1

Stimulate inclusive employment opportunities

An inclusive labour market mobilises the skills and resources of people who are underrepresented in the workplace, enabling them to contribute to and benefit from economic growth. Employers benefit too: workplaces that are diverse and inclusive can experience higher performance by increasing job satisfaction, improving customer service and enhancing innovation.

A targeted effort is required to boost place-based inclusive job creation and equitable access to employment in the Northern region. Embedding Banyule Council's role as a facilitator of an inclusive economy that enables better outcomes for local people, the Strategy gives Council the opportunity and responsibility of role modelling the change that needs to happen across workplaces for them to become truly inclusive and diverse and helps better coordinate and strengthen collective efforts of the local community.



By 2025:

- · Deliver employment events to create and broker 25 local job outcomes.
- · Support local employers to create 110 local job outcomes through inclusive employment programs and initiatives.
- · Proactively create 150 local job outcomes through the Banyule Inclusive Employment Program.
- Realise 120 local job outcomes through procurement.

# **Priority Action 1**

Partner with local employers, agencies and other organisations to build inclusive employment opportunities.

To better respond and direct efforts to localised unemployment, a systems approach to working with local employers, employment service providers, local networks, Aboriginal organisations and social enterprises is critical.

Working in partnership to harness jobs growth in the Northern region is key to maximising access to inclusive employment opportunities, and will support more sustainable skills development, jobs and businesses.

Since 2014/15 there has been strong jobs growth in health care and social assistance, construction, and education and training in Banyule. This is expected to continue as the population of Banyule grows; population growth of approximately 1000 people annually will increase the demand for healthcare services and facilities for older people, and educational institutions for younger people. Other industries and sectors with strong medium-term growth prospects include public administration and safety, professional, scientific and technical services, accommodation, and food safety.

Population growth in Banyule is also likely to stimulate demand for construction of private dwellings and social infrastructure such as aged care facilities and childcare centres. As well as major infrastructure projects to support this growth, such as the North East Link project. This will drive strong local job creation within the construction sector. There are also growing opportunities across the community service sector, including in large not-for-profit organisations, Aboriginal businesses, and social enterprise.

This priority action will ensure that:

- Strong links with the labour market ecosystem are developed and maintained to better align efforts to improve employment outcomes for Banyule residents.
- There is a comprehensive response to the labour market needs of vulnerable community groups, addressing issues such as career development and future labour market skills priorities.
- There are place-based approaches to employment and economic participation that will provide a pathway into a job.
- Future growth industries and job opportunities can be accessed by local people facing barriers to employment.
- Local employers are supported to grow their workforce through employment strategies that effectively meet the needs of local vulnerable community groups.
- Large infrastructure and place-making projects are maximising inclusive employment opportunities.





#### FOCUS AREA 1: Stimulate inclusive local employment opportunities

# **Priority Action 2**

Proactively create inclusive employment opportunities within Banyule Council.

Banyule Council is committed to increasing the diversity and inclusion of vulnerable community members in its workforce.

Through the continued delivery of Banyule's Inclusive Employment Program, Banyule residents experiencing barriers to employment will be supported with a six month job opportunity at Banyule Council in a role tailored to an individual's area of interest, goals, strengths and ability. Participants are paid for their contribution while they learn new skills, build networks, and gain local government experience.

This is an evidence-based program that has been designed to respond to inequality in employment and the specific needs of four targeted community groups in Banyule: Aboriginal & Torres Strait Islanders, Culturally & Linguistically Diverse people, people living with disability, and at risk young people (aged 16-25). The overwhelming majority of these targeted community groups are disadvantaged, are underrepresented in the Banyule labour market and are experiencing significant barriers to securing suitable employment.

Aligned with an intersectionality approach, LGBTIQ+, women, older adults and people exiting the justice system are encouraged to apply. To ensure that the program continues to respond to community needs overtime, Council will review the targeted community groups every two years – the first review occurring in the 2021-2022FY.

This priority action will ensure that:

- Vulnerable community members have access to suitable and meaningful paid employment opportunities within Banyule Council.
- Vulnerable community members advance their competency in the core skills they need to successfully participate in work and are more confident.
- Vulnerable community members develop their social and professional networks.
- Banyule Council staff understand the benefits of a diverse and inclusive workplace and adopt inclusive work practices.
- Banyule Council is considered an employer of choice and has access to a diverse talent pool.
- The Banyule Council workforce more accurately reflects the diversity of the Banyule resident population and is better able to meet the needs of diverse communities.



#### Samatar thrives at Banyule Council

Samatar Yusuf 22, was born in Ethiopia and his family settled in Australia when he was 2 years old.

Over the last few years, the Heidelberg West resident has shown a real passion for community development, with a keen interest in building capacity among young people. Samatar supported his local community through various volunteering engagements and helped facilitate a youth leadership program. Although he enjoyed working in volunteer roles, Samatar found it challenging to secure paid employment. He feels his heritage and lack of qualifications worked against him.

This changed when he secured employment at Banyule Council through the Inclusive Employment Program – working in the Social Enterprise & Local Jobs business unit.

"This program has provided me with the abilities to gain transferable skills and qualities to progress in my career," Samatar says. "It has also given me the confidence to take on challenging tasks and liaise with external and internal stakeholders... I am now working full-time at the Department of Health and Human Services in a permanent role."

# **Priority Action 3**

Realise more inclusive employment opportunities through procurement.

Council and its suppliers have a significant opportunity to generate social and economic benefits through procurement activity.

Procurement is one of the largest drivers of the Banyule economy; in 2018-19, Banyule Council spent \$41 million on goods and services to support service delivery, and an additional \$35 million on public construction and infrastructure.

By leveraging even a small proportion of the Council's total procurement expenditure to achieve social value, communities can benefit enormously.

Sustainable procurement can secure jobs for vulnerable community members, supporting workforce diversity and economic inclusion for all people.

This priority action will ensure that:

- Banyule Council develops and embeds a whole-of-council framework that enhances economic opportunities for vulnerable community members.
- Banyule Council departments and suppliers are engaged and supported to consider social and economic objectives as part of their market analysis.
- Banyule Council staff and suppliers are aware of the benefits and impacts possible through sustainable procurement.
- Businesses owned by vulnerable community members, or employing vulnerable community members, have access to procurement opportunities.

### Using purchasing power for social benefit



Councils working together to create employment opportunities for disadvantaged people and generate savings shows the power of procurement.

Led by Banyule Council, the Northern Region Procurement Network, made up of five councils, has already achieved some great results.

An example is a regional tender to deliver security services across more than 230 sites in the region; and collectively deliver social, economic, and value for money benefits for the residents and businesses in the region.

The successfully award contract has delivered strong outcomes including:

- Significant financial benefits across all councils of over \$1.8 m over seven years.
- A total of 13.5 EFT employment opportunities created for disadvantaged persons across the council regions in partnership with social enterprise, Given the Chance.

This project has set the standard for other regions to follow and benefit from joint procurement linked with social enterprises.

# FOCUS AREA

Strengthen pathways to employment



Completing pathways to employment helps people develop employability skills and build the foundations to pursue successful economic endeavours. Yet, vulnerable community members are experiencing barriers to participating in these activities, and this has a flow on effect to their economic outcomes.

Pathways to employment include student placements, work experience and volunteering. These pathways help people build skills, gain confidence, receive informal learnings from peers and colleagues, and develop experience that is necessary to get a job.

**Ø** Targets

#### By 2025:

- Assist 100 vulnerable community members to participate in volunteering opportunities at Banyule Council.
- · Assist 60 vulnerable community members to participate in work experience and student placements at Banyule Council.
- Alignment with National Standards for Volunteer Involvement met by Banyule Council.

# **Priority Action 1**

Assist people to participate in volunteering activities and create enhanced opportunities for volunteer participation.

Proactive policies and practices that target people from vulnerable communities and reflect an integrated systems approach to recruiting and supporting them are essential to creating equality of opportunity in volunteering.

Best practice volunteering policies and practices help provide a structured and quality volunteering experience for all community members, including those who are experiencing times of vulnerability.

Volunteering policy also provides the infrastructure that is essential for volunteering to realise its potential as a pathway to employment.

This priority action will ensure that:

 Banyule Council's commitment to volunteers is underpinned by a well-planned, thoughtfully designed and appropriately resourced volunteer program.

- Meaningful, appropriate, and clearly defined volunteer roles are made available to the community, and they balance organisational needs with the diverse skills, knowledge, and interests of community members.
- A consistent approach is employed for the engagement of volunteers involving inclusive recruitment and selection processes that respond to community diversity.
- Volunteers receive the information, training and support they need for positive and meaningful volunteer experiences.
- Banyule Council celebrates the contribution, value, and impact of volunteers within the community, ensuring volunteers are recognised for important role they play.



# **Priority Action 2**

Grow pathways to employment within Banyule Council that are inclusive and accessible.

Well-designed and well-managed work experience and student placements can help people develop the transferrable skills and knowledge they need to be successful in the labour market.

These placements can be especially important for refugees and migrants who often arrive in Australia with a high level of education and professional expertise but face significant barriers to employment when their overseas qualifications are not recognised. Placements also provide an opportunity for people with a disability to promote their skills and abilities to a potential employer.

To successfully complete a placement, vulnerable community members may need tailored placements and supports, and workplaces need to adopt inclusive work practices. For organisations or sectors offering a diverse or large volume of placement opportunities, centralisation of this function can help ensure opportunities are inclusive and support people from vulnerable communities to successfully complete the placement.

Due to the array of activities Banyule Council undertakes and the size of its municipality, Council is well placed to offer diverse pathways to employment. By redesigning and centralising opportunities for student placements, structured workplace learning, and work experience with a diversity and inclusion lesns, Banyule Council will enhance the quality and number of local pathways to employment available for vulnerable community members.

This priority action will ensure that:

- All student placement, structured workplace learning and work experience opportunities at Banyule Council are accessible and inclusive, and align with individual skill, ability, interests and aspirations.
- All student placement, structured workplace learning and work experience opportunities at Banyule Council have clear learning outcomes and where possible are linked to trends in growth industries and the labour market.
- All student placement, structured workplace learning and work experience opportunities at Banyule Council can be tailored to support a vulnerable community members engagement.
- Banyule Council has access to a diverse talent pool.





#### Volunteering at Banyule Council

Uzma and her husband arrived from Pakistan nearly 5 years ago with their two children. She began her new life in Australia full of ambition and aspiration but was shocked to learn just how challenging it was to settle in a new country so different from her own. Following a difficult first year Uzma came across an opportunity to volunteer on the Banyule Multicultural Advisory Committee. Attending her first meeting on the committee she had "the first feeling of being accepted. The feeling of being at home" since arriving in Australia.

Uzma's volunteering on the Multicultural Advisory Committee led on to her participation in Banyule's Inclusive Employment Program and this in turn has led on to her current employment within Council.

"The experience of volunteering brought so much to my life ... I am now able to earn on my own and contribute to my family's financial requirements. Psychologically I feel that I am important, and I can do so much that is of value. This is the best thing that has happened in my life. I was with the right people, in the right place, doing the right thing."

# FOCUS AREA 3

Grow business ownership and entrepreneurship

Opportunities for vulnerable community members to start or develop a business can act as an alternative income generation option, especially when their access to employment is blocked.

However, there are barriers to entry for people from vulnerable communities, including limited understanding of how to set up a business, language barriers, limited or no access to finance, lack of awareness of markets, and competition from other business.



By 2025:

· Assist 35 vulnerable community members to access small business training and support.

# **Priority Action 1**

Assist people to participate in business activities with the skills to generate income.

Programs that are designed to tap into the entrepreneurial spirit of vulnerable community members through business development have been successful in enabling economic participation. Once established, these businesses often provide additional social and economic benefits by employing people from vulnerable community groups.

Through the collaborative design and delivery of business programs and business support, Banyule Council will continue to assist vulnerable community members to build enterprising skills and develop small businesses and social enterprises. This will also support individuals to participate in business activities and connect them with networks, organisations, events, procurement opportunities, and specialist business support. This priority action will ensure that:

- Vulnerable community members have access to tailored business programs of support that address barriers to entry.
- Vulnerable community members build their networks and advance the business skills they need to participate successfully in business activities.
- Consumers have access to a diverse and inclusive marketplace.



#### Maria turned her skill into a business

María Alejandra Valenzuela is the owner and creator of Kelkay Jewellery. Originally from Chile, she migrated to Australia with her husband for a better life.

"I enjoyed being part of the business program. I was nervous at first because I wasn't confident with my English. I found the course flexible and the content suited my needs as a woman from a migrant background. I enjoyed being in a class full of women from migrant backgrounds, we all had a lot in common.

Before I attended the program, I had a skill, but I did not know how to turn that skill into a business that would be a source of income. The program helped me to understand everything I needed to know about Australian business culture and starting a business in Australia. The support, encouragement and knowledge that I received from the program gave me the confidence to turn my skill into a business".

e

# FOCUS AREA

Advance inclusive employment practices across the local government sector and private sector

There is clear evidence on the benefits of inclusive employment for economies and employers, however many organisations require a significant transformation in their culture, structures, and processes to adopt inclusive recruitment and work practices, and some need support with this.

Building awareness of the benefits of inclusive employment, capacity building tools to support inclusive employment outcomes, and support to develop targeted inclusive employment strategies will better position councils and private enterprises to create place-based inclusive employment opportunities that are responsive to their communities' needs.



By 2025:

- Develop an inclusive employment program toolkit that supports local councils to create 100 local job outcomes.
- · Increase the number of local councils and private enterprises engaged in inclusive employment programs and/or initiatives.
- Increase the representation of vulnerable community members in the Banyule Council workforce by 50 employees through traineeships, identified roles and other employment opportunities.

# **Priority Action 1**

Advocate for inclusive employment opportunities to create a stronger economy in the Northern region.

While there is limited data on the number of inclusive employment opportunities currently available within the local government sector and private sector, unemployment rates for people from vulnerable community groups demonstrate that there is an opportunity for employers to do more in a systemic way to create targeted inclusive employment.

Whilst several councils and local businesses have expressed an interest to create inclusive employment opportunities for vulnerable community members, many of these employers have also expressed a lack of confidence and support to navigate inclusive job creation successfully.

Local businesses, for example, often have concerns over issues such as making workplace modifications, applying for funding for wage subsidies, and accessing information and advice on how to hire a person with a disability.

Underpinning an employer's ability to adopt inclusive work practices is an awareness of the needs of people from diverse backgrounds. Cultural awareness, and diversity and inclusion training can help build an inclusive workplace culture by increasing staff confidence, promoting the use of inclusive language, encouraging empathy, and dispelling myths and stereotypes. Banyule Council is committed to expanding employment outcomes achieved through the Banyule Inclusive Employment Program. To support other Council's to implement this initiative and collaboratively create additional place-based inclusive employment opportunities, a practical toolkit will be developed.

Additionally, a series of capacity building tools will be developed to support local businesses to create inclusive employment programs and/or opportunities.

This priority action will ensure that:

- Banyule Council is contributing to the evidence base on best practice in inclusive employment.
- Councils and local businesses have practical support to develop and implement an inclusive employment program or opportunity in their workplace.
- Opportunities to promote inclusive employment are targeted to businesses and industries experiencing growth.



**FOCUS AREA 4:** Advance inclusive employment practices across the local government sector and private sector

# **Priority Action 2**

Support our workplace to be inclusive and diverse.

Banyule is an increasingly diverse community, made up of people from different cultures, beliefs, abilities, bodies, ages, sexualities, genders and identities. This diversity enriches and improves the Banyule community.

A workforce that reflects this diversity will improve connections between Banyule Council and the community, enable better designed services, improve customer service, enhance innovation, and is likely to drive performance by increasing job satisfaction, leading to better outcomes for residents.

Through updates to policies and practice, Banyule Council commits to modelling the cultural change that needs to occur for workplaces to become inclusive and diverse.

This priority action will ensure that:

- Banyule Council's commitment to diversity and inclusion is underpinned by an equitable employment framework, cultural awareness, and diversity and inclusion training.
- Meaningful, appropriate, and clearly defined employment opportunities are made available to the community that balance organisational needs with the diverse skills, knowledge, and interests of community members.
- A consistent approach is employed for the engagement of staff involving inclusive recruitment and selection processes that respond to community diversity.
- Banyule Council is recognised as an employer of choice in the Northern Region and is better able to attract and retain a diverse talent pool.
- The Banyule Council workforce more accurately reflects the diversity of the Banyule resident population and is better able to meet the needs of diverse communities.



# Diversity makes our organisation resilient, effective and creative

Ellie Hall, Sustainability Officer at Banyule Council and participant of Cross Cultural Competency Training.

"We love having diversity in our team, it makes us more versatile. The training helped me clarify the differences in the way diverse cultures may approach situations and relate to work. It also offered practical tips to help me be flexible in my leadership, set clear and reasonable expectations early, and positively contribute to a safe, happy and inclusive culture. Through this training, I reconnected with the fact that an individual's cultural background is just one of the aspects that makes up their identity and these different identities are what make our society strong and our organisation resilient, effective and creative".

#### Next steps

Banyule's first Inclusive Local Jobs Strategy is a new approach to driving equity of economic opportunity for all residents. The priority actions in this strategy will help create local jobs, pathways to employment, drive workforce participation and productivity, and contribute to improving community wellbeing.

Banyule Council recognises we cannot achieve this alone. This Strategy represents the start of a stronger partnership between Banyule Council and community that is based on trust, mutual respect and shared benefit. Continuing to work in partnership with the community will see this Strategy effectively implemented.

#### Implementing the Strategy

The Inclusive Local Jobs Strategy is supported by an Action Plan that has been co-designed with community.

The Action Plan details key initiatives that support the achievement of each priority action of the Strategy and identifies the lead departments that will coordinate efforts under each initiative.

The Action Plan also outlines the funding arrangement for each initiative. Many key initiatives will be implemented using existing resources, as part of existing roles or through recurring budgets, and some key initiatives will be subject to securing additional resources. Where suitable, Council will seek appropriate external grants and funding to support the delivery of these pioneering efforts.

#### How will we know if the Strategy is working?

To govern success of this Strategy, a monitoring and evaluation framework will be developed, with success gauged against key outcomes.

It will include an ongoing monitoring and evaluation process, and an annual Council report outlining progress on this Strategy. Every two-years, an evaluation that engages both internal and external stakeholders will be completed to review all key initiatives in the Action Plan. This may lead to re-calibration, new directions or affirmation of approach, and will inform future policy development. Flexibility is critical; this is the first Inclusive Local Jobs Strategy for Council and this evaluation approach enables Council to respond to new opportunities as they present themselves and embed continuous improvement.



#### Definitions

Term	Definition
At risk young people / At risk youth	A young person that is 'at risk' of economic exclusion due to the barriers they are experiencing trying to access employment and/or are disengaging with education and/or training and/or employment and/or community.
Economic participation	The extent to which people are participating (or engaged) in education and/or employment. Key indicators of economic participation are education participation, educational attainment, unemployment, and under-employment.
Inclusive Employment Program	A structured workplace program that increases the number of inclusive employment opportunities available for vulnerable community members.
Inclusive job / inclusive employment	Employment in a competitive labour market, where people facing barriers to employment have equitable access to workplace benefits and career opportunities.
Labour force participation	When a person is employed or unemployed and looking for a job.
Local	Within the boundaries of the Northern region.
Northern region	The local government areas of Banyule, Nillumbik, Darebin, Hume, Mitchell Moreland, and Whittlesea.
Pathway to employment	An activity designed to lead to employment e.g. study, training, volunteering, work experience, student placement, and structured workplace learning.
Place-based approaches	There is no commonly agreed definition of place-based approaches. For the purposes of this Strategy, a place-based approach is defined as 'a collaborative, long-term approach to build thriving communities delivered in a defined geographic location.' This approach is ideally characterised by strong relationships between diverse stakeholders, including community members, government and businesses, who come together to work towards shared outcomes.
Social benefit supplier	A business that is a social enterprise, Aboriginal business or an Australian Disability Enterprise.
Suitable employment	Employment that an individual considers suitable for them based on their personal circumstances, interests, skills, abilities, and aspirations.
Sustainable procurement	Strategic use of procurement to drive social, economic, and environmental outcomes.
Vulnerable community groups	Groups of local community members that are experiencing a higher rate of social and economic exclusion than the general population.
Vulnerable community members	Individuals that reside in the Northern region and are experiencing social and economic exclusion.

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Notes	

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Attachment 2: Final Inclusive Local Jobs Strategy 2020-2025



#### How to contact your Council

For all enquiries or information about any Council services: Telephone: **9490 4222** 

Email: enquiries@banyule.vic.gov.au

Website: www.banyule.vic.gov.au

Fax: 9499 9475

If your hearing or speech is impaired, you can call us through the National Relay Service on **133 677** (TTY) or **1300 555 727** (ordinary handset) and ask for 9490 4222.

**Postal Address:** PO Box 94, Greensborough 3088

**Council Service Centres:** Greensborough: Level 3, | Flintoff Street

Ivanhoe: 4 Bond Street Rosanna: 72 Turnham Avenue (inside Rosanna Library)

Office Hours of Opening: Greensborough & Ivanhoe: Monday – Friday 8.30am – 5pm Rosanna: Monday – Friday 10am – 12noon and 1pm – 4pm

Interpreter service: If you need an interpreter, please contact TIS National on 131 450

and ask to be connected to Banyule Council on 9490 4222.

إذا كنتم بحاجة إلى مترجم. الرجاء الاتصال بالخط القومي لخدمة الترجمة الهاتفية TIS على الرقم 1450. واطلبوا إيصالكم ببلدية بانيول على الرقم 2229 9490.

若你需要口譯員,請致電131 450聯絡TIS National,要求他們為你 致電9490 4222接通Banyule市政廳。

Ako vam je potreban tumač, molimo vas, nazovite TIS National na broj 131 450 i zatražite da vas se spoji sa Vijećem općine Banyule na broj 9490 4222.

Αν χρειάζεστε διερμηνέα τηλεφωνήστε στην Εθνική Υπηρεσία Διερμηνέων Μεταφραστών στον αριθμό 131 450 και ζητήστε να σας συνδέσουν με τη Δημαρχία Banyule στο 9490 4222.

Se hai bisogno di un interprete chiama TIS National al numero 131 450 e chiedi di essere messo in comunicazione con il Comune di Banyule al numero 9490 4222.

Ако ви треба преведувач ве молиме јавете се на TIS National на 131 450 и замолете да ве поврзат со Banyule Council на 9490 4222.

如果你需要一名翻译,请打电话到国家电话翻译服务处(TIS National) 131 450,再转接到Banyule市政府9490 4222

Haddii aad u baahan tahay mutarjum wac khadka qaranka oo ah TIS 131 450 weydiina in lagugu xiro Degmada Banyule tel: 9490 4222.

Nếu cần thông dịch, xin gọi cho TIS Toàn Quốc qua số 131 450 rồi nhờ họ gọi cho Hội Đồng Thành Phố Banyule theo số 9490 4222 giùm quý vị.





Item: 3.2

# BANYULE INCLUSIVE LOCAL JOBS ACTION PLAN 2020-2025

A Partnership between Council and Community



Same IV

#### Focus Area 1: Stimulate inclusive employment opportunities

Priority actions	Key initiatives	Lead	Timeframe	Funding status
<ol> <li>Partner with local employers, agencies and other organisations to build inclusive employment</li> </ol>	1.1 Develop and maintain strong links with local employers, employment service providers, key networks, and other organisations.	SE&LJ	2020-2025	Existing Resource/ Budget
opportunities.	1.2 Develop and deliver an event with employers to broker external transitional employment opportunities for Banyule Inclusive Employment Program participants.	SE&LJ	2022-2025	Existing Resource/ Budget
	<ol> <li>1.3 Collaborate on the delivery of an employment event to broker opportunities for vulnerable community members.</li> </ol>	SE&LJ	2022-2025	Existing Resource/ Budget
	1.4 Collaborate on the delivery of an Aboriginal employment event.	SE&LJ	2021-2022	Existing Resource/ Budget
	1.5 Engage with and support local employers to create inclusive employment programs and opportunities.	SE&LJ	2020-2025	Existing Resource/ Budget
2. Proactively create inclusive employment opportunities within Banyule Council.	2.1 Deliver the Banyule Inclusive Employment Program to support targeted community groups experiencing significant barriers to employment.	SE&LJ	2020-2025	Existing Resource/ Budget
	2.2 Deliver transitional employment opportunities within Banyule Council for Banyule Inclusive Employment Program participants.	SE&LJ	2020-2025	Existing Resource/ Budget

2 BANYULE INCLUSIVE LOCAL JOBS ACTION PLAN 2020-2025

Focus Area 1:	Focus Area 1: Stimulate inclusive employment opportunities				
Priority actions	Key initiatives	Lead	Timeframe	Funding status	
3. Realise more inclusive employment opportunities through procurement.	<ul> <li>3.1 Develop and embed a whole-of-council procurement framework to enhance economic opportunities for vulnerable community groups.</li> <li>Include sustainable procurement targets in Banyule's procurement policy and guidelines.</li> <li>Develop and implement a measurement and reporting tool to track procurement targets.</li> <li>Implement a marketplace for Council staff to source from suppliers that adopt inclusive employment practices.</li> <li>Enhance Council's procurement training to educate Council staff about sustainable procurement.</li> </ul>	Proc (SPWG)	2020-2025	Refer to future budgets	
	3.2 Review Banyule Council's historical spend and future needs to identify and enable potential sustainable procurement opportunities.	Proc (SPWG)	2020-2025	Refer to future budgets	
	3.3 Host category specific tender briefings to educate suppliers about sustainable procurement, including opportunities to create inclusive employment outcomes and partnerships with social benefit suppliers and local businesses.	Proc (SPWG)	2022-2025	Existing Resource/ Budget	
	3.4 Collaboratively host an annual event to educate suppliers about sustainable procurement in Banyule, including opportunities to create inclusive employment outcomes and partnerships with social benefit suppliers and local businesses.	Proc (SPWG)	2022-2025	Refer to future budgets	

3

#### Focus Area 2: Strengthen pathways to employment

Priority actions	Key initiatives	Lead	Timeframe	Funding status
1. Assist people to participate in volunteering activities and create enhanced opportunities for volunteer participation.	1.1 Coordinate and strengthen Banyule Council's approach to volunteer management to meet the National Standards for Volunteer Involvement.	SE&LJ	2020-2025	Existing Resource/ Budget
	1.2 Create and implement a Volunteer Engagement Strategy that facilitates more inclusive and accessible volunteering opportunities.	SE&LJ	2022-2025	Refer to future budgets
2. Grow pathways to employment within Banyule Council that are inclusive and		SE&LJ	2023-2025	Existing Resource/ Budget
accessible.	2.2 Redesign and centralise student placements and structured workplace learning placements at Banyule Council.	SE&LJ	2024-2025	Existing Resource/ Budget

Focus Area 3: Grow business ownership and entrepreneurship				
Priority actions	Key initiatives	Lead	Timeframe	Funding status
1. Assist people to participate in business activities.	1.1 Deliver a business skills and empowerment program to support vulnerable community members in collaboration with partners.	Eco Dev	2020-2025	Refer to future budgets
	1.2 Provide specialist business Eco Dev support targeted towards vulnerable community groups, including women.		2020-2025	Existing Resource/ Budget

4 BANYULE INCLUSIVE LOCAL JOBS ACTION PLAN 2020-2025

## Focus Area 4: Advance inclusive employment practices across the local government sector and private sector

Priority actions	Key initiatives	Lead	Timeframe	Funding status
<ol> <li>Advocate for inclusive employment opportunities to create a stronger economy.</li> </ol>	1.1 Promote and publish insights and case studies with the local government sector and broader community to build awareness of the benefits of inclusive employment.	SE&LJ	2020-2025	Existing Resource/ Budget
	1.2 Develop an inclusive employment toolkit to support inclusive employment outcomes in the local government sector.	SE&LJ	2020-2021	Existing Resource/ Budget
	1.3 Develop an inclusive employment toolkit to support inclusive employment outcomes in the private sector.	SE&LJ	2021-2022	Existing Resource/ Budget Required
2. Support our workplace to be inclusive and diverse.	2.1 Develop and implement mandatory cultural awareness training for all Banyule Council staff.	P&C	2021-2022	Refer to future budgets
	2.2 Develop and implement mandatory diversity and inclusion training for all Banyule Council staff.	P&C	2021-2022	Refer to future budgets
	2.3 Develop and implement an Equitable Employment Framework to improve accessibility of employment within Banyule Council.	P&C	2021-2022	Existing Resource/ Budget

## KEY:

Eco Dev - Economic Development

P&C - People & Culture

Proc - Procurement

SE&LJ - Social Enterprise and Local Jobs

SPWG - Sustainable Procurement Working Group

Funding status of 'Existing Resource/Budget' is on the basis that existing EFT and operational budget is carried forward.

Ordinary Meeting of Council - 21 September 2020

# 1000 jobs for 1000 locals by 2025

Work is a fundamental part of most people's lives. For some people, finding a job – particularly their first job – is very difficult due to the barriers they face because of their background or disability.

In 2018, Banyule Council decided it was our job to do more to help local people on a path to work. We committed to creating 100 job opportunities within a three-year period for Aboriginal & Torres Strait Islanders, Culturally & Linguistically Diverse people, people living with disability, and young people.

By working with the community, Council created 102 jobs by 2020 – one year ahead of schedule. This is a great result and we're encouraged to do more. So, we now have a new aspirational target: **1000 jobs for 1000 locals by 2025.** 

"The experience of volunteering brought so much to my life... it was the first feeling of being accepted. The feeling of being at home... I am now able to earn on my own and contribute to my family's financial requirements. Psychologically, I feel that I am important, and I can do so much that is of value. This is the best thing that has happened in my life."



Through innovative labour market programs, Banyule Council will continue to stimulate new local job outcomes.

Uzma and her husband arrived from Pakistan nearly 5 years ago with their two young children. After a difficult first year in Australia, Uzma began volunteering with Banyule Council. This led on to her participation in Banyule's Inclusive Employment Program. After the program, Uzma secured ongoing employment at Council.

"It has been such a great experience. I have learnt so much at Council. It is something I never thought I would do...I can write a proper resume and have some good experience to put into it."



By working with suppliers, Banyule Council will continue to stimulate new local job outcomes through procurement.

Nicholas was struggling to find employment because he had limited work experience. Through a recent capital works project, Nicholas was successful in securing a Capital Works & Major Projects Administration Support Officer role. The experience helped him build on his skills and experience, and has inspired him to pursue a career in local government.

"Chancez Cafés are friendly places where we can talk to customers and serve great coffee."



Banyule Council are driving the creation of new local job outcomes through the development of social enterprises.

A partnership with Araluen's Chancez Cafe has enabled the business to scale their impact and operating in Banyule. Through this partnership, each year, the social enterprise provides 15 placements for people with an intellectual disability to gain hands-on training and work experience. This includes Molly.



For more information about the strategies, visit banyule.vic.gov.au or call (03) 9490 4222 or email localjobs@banyule.vic.gov.au

Banyule CITY COUNCIL

#### Waterdale Road, Ivanhoe – Pocket Park and Shared Zone - Benchmark Examples





















### TECHNICAL CONSIDERATION

	Discussion		
Strategic Framework	The proposed development is consistent with Planning Policy Frameworks seeking urban consolidation and housing diversity in appropriate locations. Both levels of policy also require an appropriate response to neighbourhood character and residential amenity.		
Neighbourhood	Site cover, tree planting and tree removal		
Character: Critical Design Responses	The proposed building site coverage (37%) satisfies the preferred maximum of 40% stated in the Garden Suburban Precinct (GS2).		
	Two protected trees under the VPO are proposed to be removed.		
	The existing substantial trees #2, 3, 6, 7, 8, 9 and 10 will be retained as part of the proposal.		
	The proposal can meet the planting ratio requirement for the GS2 (1 medium to large tree per 400m <sup>2</sup> ) and alternative planting species will be addressed through permit conditions.		
	Front setbacks		
	The proposed 9m setback is considered acceptable for the site.		
	Vehicle car parking location, design and crossing thresholds		
	A total of eight (8) spaces have been provided on site which is the ResCode standard.		
	The existing western carriageway is used to access all dwellings.		
	Vehicles are able to enter and exit the shared driveway in a forward's direction.		
Neighbourhood	Visual Bulk and Design Detail		
Character: Other Variations	The bulk of upper levels is situated toward the centre of the site away from western and southern secluded private open space of adjoining properties. As such, it is considered appropriate to include permit conditions requiring the deletion/reduction of the swimming pool areas to maximise planting between dwellings.		
	Screen planting can be established along the side and rear boundaries, including the retention of significant large – medium trees at perimeter of the site to soften the built form at first floor.		
	The proposed design is contemporary in form and includes flat roofs. This outcome is considered acceptable within an 'Incremental' area in the GS2 precinct where change is encouraged.		
Tree planting	The subject site should provide a total of 4 large – medium canopy trees based on the lot size.		
	The landscaping plan includes 3 large evergreen trees, 14 medium sized deciduous evergreen trees and 4 small deciduous		

	trees. The frontage is defined by two Brachychiton populneus 'Kurrajong' trees. The rear setback is planted with two		
	Allocasuarina verticillata 'Drooping She-oak' trees. The proposal includes six small – medium narrow deciduous trees in west setbacks.		
	Small trees with screen planting along boundaries will contribute to the vegetated garden character of the area, as will the medium trees proposed within the private open spaces for Dwellings 1-4.		
	The existing substantial trees #2, 3, 6, 7, 8, 9 and 10 will be retained as part of the proposal.		
	The landscape plan will be secured via permit conditions.		
Impact on trees Tree removal	No High Retention value trees are proposed for removal. All vegetation proposed for removal is considered appropriate and is supported being of low retention value		
	Council's arborist has also advised that the proposal would have no detriment to neighbouring vegetation subject to the implementation of standard tree protection conditions.		
	The large tree #3 in the centre of the site will be retained and tree root investigation and associated modified foundation will be required to ensure the canopy is protected during the construction phase. This will be secured via permit conditions.		
Internal Amenity	Secluded Private Open Space		
	Each dwelling is afforded in excess of 40m <sup>2</sup> of secluded private open space and appropriate solar access will be achieved.		
	Access to Daylight		
	Habitable rooms are provided with the appropriate light courts/setbacks to achieve the Standard.		
	Parking Location		
	Complies with the ResCode		
External Amenity	Side and Rear Setbacks		
Impacts	The proposal meets the minimum side and rear setbacks		
	Walls on Boundaries		
	No walls proposed on the boundaries.		
	Overshadowing		
	The Shadow Diagrams indicate that there will be no significant shade impacts to any adjoining areas.		
	Overlooking		
	Upper level balconies and windows have been treated in accordance with the Standard where overlooking within 9 metres of neighbouring secluded private open space may occur.		
	Proposed boundary fencing is appropriate.		
	Noise		

	The proposal is unlikely to give rise to noise levels above that usual to a residential property.
Site Services	Air conditioning, meter boxes, external storage areas, bin storage area have all been shown on the plans.
	Council requires that the site have private waste collection and a waste management plan to address private waste collection will be a condition on any permit to be issued.
Car Parking	The required number of car spaces has been provided.
	52.06 Design Standards.
ESD	The proposed development achieves a Best Practice BESS score of 54% with a pass mark in each of the four mandatory
& CI. 53.18 (WSUD)	categories (Water, Stormwater, Energy and IEQ). Therefore, subject to a condition of permit for all sustainable design features indicated in the submitted Sustainable Design Assessment (SDA) to be shown/notated on the development plans, the proposal is considered to provide an appropriate outcome with regards to this Clause.
Liveability	Dwelling 1 has been specifically designed to meet Council's Liveable Housing Guidelines. Dwelling 2 and 4 also have living areas and bedrooms at ground level.
Vegetation Protection Overlay (Clause 42.02)	There are a total of nine established trees located on site that are protected by the applicable VPO3. There are 2 low retention value trees on the site which are proposed for removal. Both of the trees proposed for removal require a planning permit (trees #4 and #5). The removal of these trees is supported subject to replacement planting. All other site trees can be sufficiently protected subject to permit conditions.

	NOTICE OF AN ON FOR PLANNING PERMIT
The land affected by the application	73 Devon Street EAGLEMONT
is located at:	(Insert the location of the land)
The application is for a permit to:	Development of four (4) dwellings & other vegetation removal
	(Insert the use, development, or other matter applied for)
The applicant for the permit is:	Milenko Podnar Architect Pty Ltd
	(Insert name of applicant for the permit)
The application reference number is:	P117/2020 PT1
	(Insert reference number)
submissions to the Resp Obje	by the granting of the permit may object or make other onsible Authority via post or Council's website. <u>ction Submission Details</u>
-	w.banyule.vic.gov.au/planningpublicnotices
	ail to: Banyule City Council <b>3ox 94, Greensborough VIC 3088</b> Phone: (03) 9457 9808
An objection must: * be sent to t * include the	Box 94, Greensborough VIC 3088
An objection must: * be sent to t * include the * state how t Please be aware Council must make aw for any person to inspect during office	Box 94, Greensborough VIC 3088 Phone: (03) 9457 9808 he Responsible Authority in writing reasons for the objection, and
An objection must: * be sent to t * include the * state how t Please be aware Council must make aw for any person to inspect during office	Box 94, Greensborough VIC 3088 Phone: (03) 9457 9808 The Responsible Authority in writing reasons for the objection, and the objector would be affected. Trailable copies of every objection/submission received at its off the hours free of charge until the end of the period during which a made for review of a decision on the application.

15708 13/5/19

				Received 14/7/2020
	Office Use Only			
	Application No.	Date Lodged:	1	/
Banyule	Application for	1		
Planning Enquiries	an Amendme	nt to a current		
Phone: (03) 9490 4222 Web: www.banyule.vic.gov.au	Planning App			
	(Section 50 or 57A Ap	plication)		

Use this form if you have an existing application with Council that you would like to change before Council makes its decision. This form can be used before or after an application has been notified, but not after Council has made a determination in respect of the application.

If you already have a permit, you cannot use this form. Instead, you will need the Application to Amend a Planning Permit form.

An application to amend a current application must include:

- This application form completed and signed; ٠
- Three copies of the amended plans; and .
- The relevant application fee, if a fee is applicable. You can find the relevant fee under Planning Fees on • Council's website.

Please note if the application has already been notified, depending on the extent of the changes proposed, Council may require re-notification of the amended proposal before the application will be determined.

#### The Land

Please provide the street address of the land.	Street No.:	Street Name:					
	73	Devon Street			_		
	Suburb/Locality:	Eaglemont	Postcode:	3	0	8	4

#### The Current Planning Permit Application

Provide full details application being a							
What is the reference number of the Planning Permit Application that is being amended?		Planning Permit Application No.: P117/2020					
What had you originally applied for?	nally	What was the original proposal:	ADVERTISED PLAN				
		4 TOWN HOUSES AND THE REMANDING THE EST 17/2020					
			This copied	document is ma	ade		
				the sole purpos			
			as part of a p Planning Er The docume	olanning proces avironment Act ont must not be which may bre	s under th 1987. used for		
Development Planning	CD16784 S planning ap	Section 50 or Section 57A Application Form (amplication)	endmen Reviright.	Last updated: 04/07/2017	Page 1 of 3		



#### The Amendment Proposal

This application is being lodged (tick one):

Prior to notification commencing

(Section 50 of the Planning and Environment Act 1987)

After notification has commenced (Section 57A of the Planning and Environment Act 1987)

What changes are you seeking to make to the current application?

Detail any changes sought to the plans or any other documents previously submitted with the Planning Permit Application.

Attach a supplementary page if more space is required

Eg. 1

- Removal of 1 dwelling from the multi dwelling development proposal (was previously 6 dwellings, now proposing 5). The provision of new acoustic fencing and trellis to the west, 2
- south and east boundaries.

Why is the amendment to the current application required?

State the reasons for the change.

Attach a supplementary page if more space is required.

#### **Contact details**

Contact

**Development Planning** 

The person or organisatio you want Council to correspond with regarding the amendment to the current application.

The proposal has been reduced is size to meet the recommendations of the planning department. This has seen an increase to the side and rear setbacks of the 1st floor to each proposed dwelling and also and increase in the separation between dwellings 1 & 2 and 3 & 4. The retention of all the trees nominated by the council arborist, primarily the retention of trees 2 & 3 which we had previously sought to remove. The removal of tree 5 as recommended by teh council arborist.

These amendment were made based on the recommendations provided to us by the planning department in order to gain council support prior to advertizing.

Organisation (if applicable): Milenko Po	odnar Architect Pty Ltd		
Postal Address: 6A 617-643 Spencer	Street		
West Melbourne	ADVERTISED Postcode: 3 0 0 3		
Contact phone: 0393266866	Application No. P117/2020		
Mobile phone: 0425711833	This copied document is made		
Email: milenko@mparch.com.au	available for the sole purpose of enabling its consideration and for the sole purpose of		
Fax:	as part of a planning processing and the planning Environment Act 1987.		
	The document must not be used for		
	any purpose which may breach any		
ction 50 or Section 57A Application Form (amendi lication)	me RRP // Last updated: Page 2 of 04/07/2017		



Applicant details							
Applicant	X Same a	s contact.	If not, complete	the details be	low.		
The person or organisation who is seeking the Planning Permit.	Name:						
	Organisation	(if applicabl	e):				
	Postal Addres	SS:					
					Postco	de:	
Owners Consent							
Has the owner of the land consented to the proposed changes?	Yes		No				
Declaration							
Remember it is against the law to provide false or misleading	I declare all the information in this application is true and correct; and the owner (if not myself) has been notified of the amendment application.						
information, which could result in a heavy fine and cancellation of the	Name: Milenko Podnar						
permit.	Signature Mich Date 1 4 0 7 2 0				2 0 2 0		
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Development Planning	CD16784 Section 50 or Section 57A Application Form (amendment Received to the planning application)	Last updated: 04/07/2017	Page 3 of 3

#### ADVERTISED PLAN Application No. P117/2020

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#### Item: 5.3

Form Name: Application for a Plannir Submission Time: January 30, 2020 6:33 p						
Need help with the application?						
Has there been a pre-application meeting with a Council planning officer?	Yes	Receiv 31/01/2				
<b>If yes, with whom? If not known leave blank.</b>	Walla Idris					
Title Information						
Title information upload.	https://s3.amazonaws.com /576459176/45142305_title	files.formstack.com/uploads/2454570/45142305 e.pdf				
Does the proposal breach, in any way, an encumbrance on title such as a restrictive covenant, section 173 agreement or other obligation such as an easement or building envelope?	No					
The Land						
Street Number	73					
Street Name	Devon					
Formal Land Description	Street					
Suburb/Locality	Eaglemont					
Postcode	3084					
<b>Formal Land Description - this information can be found on the certificate of title.</b>	Lot Number					
Lot Number	1&2					
lot	220910t					
Type of development		ADVERTISED PLAN Application No. P117/2020				
Select the type of development.	Multi-unit development	This copied document is made available for the sole purpose of				
Applicant Details		enabling its consideration and review as part of a planning process under the				
First Name	MILENKO	Planning Environment Act 1987. The document must not be used for				
		any purpose which may breach any copyright.				

Last Name	pODNAR		
Organisation (if applicable)	MParch pty Itd		
Apt/Flat/Unit Number	6A		
Street Number	617-643		Received
Street Name	Spencer		<del>31/01/202</del>
Street Type.	Street		
Suburb/Locality	west melbourne		
State	Victoria		
Post Code	3003		
Email 1	milenko@mparch.com.au		
Phone	0425 711 833		
Contact Persons Details			
Is the contact person the same as the applicant?	Yes		
Owner			
Is the owner the same as applicant?	No		
First Name	Nancy		
Last name	Kairouz		
Street Number	252		
Street Name	Gooch		
Street Type.	Street		
Suburb/Locality	Thornbury		
State	Victoria	ADVERTISED PLAN Application No. P117/2020	
Post Code	3071		
Email 3	danny@jaalx.com	This copied document is made available for the sole purpose of	
Phone	0437 777 700	enabling its consideration and revie as part of a planning process under	
Planning permit application fee s	tructure	Planning Environment Act 1987. The document must not be used fo any purpose which may breach any copyright.	

<b>Select the type of application</b>	Other Development (inc	luding signage)		
<b>Other Development (Classed depending on cost of works) - Select payment option.</b>	3413.70   \$1,000,001 - \$5,000,000			
<font color="red"><b>Subtotal one</b> </font>	3413.70	Receiv 31/01/2		
<b>Combined Permit Application - are there additional permit triggers?</b>	No			
Existing Conditions				
Describe how the land is used and developed now.	Vacant land			
The Proposal				
For what use, development or other matter do you require a permit?	The development of four (4) two storey townhouse and the removal of three trees			
Estimated cost of the development for which the permit is required	300000.00			
Upload your supporting document	ts here			
Have you clicked the upload files button?	Have you clicked the above 'upload files' button?			
Planning Privacy Collection Notice	9			
Name	Milenko Podnar			
Signature	lagree			
Date	30/01/20			
Total Due				
Total Due	3413.70	ADVERTISED PLAN Application No. P117/2020		
Payment		This copied document is made available for the sole purpose of		
Payment Choice	Applicant/Consultant	enabling its consideration and review as part of a planning process under the		
Cardholder Name		Planning Environment Act 1987. The document must not be used for any purpose which may breach any copyright.		

**Credit Card** 



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#### Item: 5.3

#### Attachment 2: Advertised Documents

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VOLUME 08110 FOLIO 043

Security no : 124081378948A Produced 30/01/2020 02:23 PM



#### LAND DESCRIPTION

Lots 1 and 2 on Title Plan 220910T. PARENT TITLE Volume 04112 Folio 282 Created by instrument A117626 24/02/1956

#### REGISTERED PROPRIETOR

Estate Fee Simple Sole Proprietor NANCY KAIROUZ of 252 GOOCH STREET THORNBURY VIC 3071 AN071289M 02/09/2016

#### ENCUMBRANCES, CAVEATS AND NOTICES

MORTGAGE AN071290D 02/09/2016 NATIONAL AUSTRALIA BANK LTD

COVENANT 0374428

Any encumbrances created by Section 98 Transfer of Land Act 1958 or Section 24 Subdivision Act 1988 and any other encumbrances shown or entered on the plan set out under DIAGRAM LOCATION below.

#### DIAGRAM LOCATION

SEE TP220910T FOR FURTHER DETAILS AND BOUNDARIES

#### ACTIVITY IN THE LAST 125 DAYS

NIL

----- END OF REGISTER SEARCH STATEMENT-----

Additional information: (not part of the Register Search Statement)

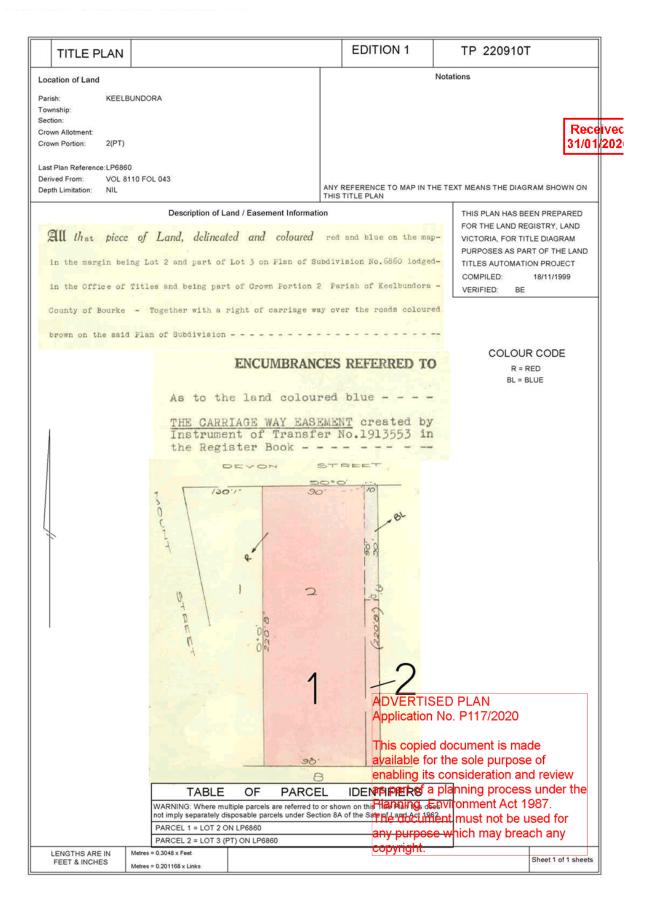
#### ADMINISTRATIVE NOTICES

NIL					ADVERTISED PLAN
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Title 8110/043

Page 1 of 1

Item: 5.3





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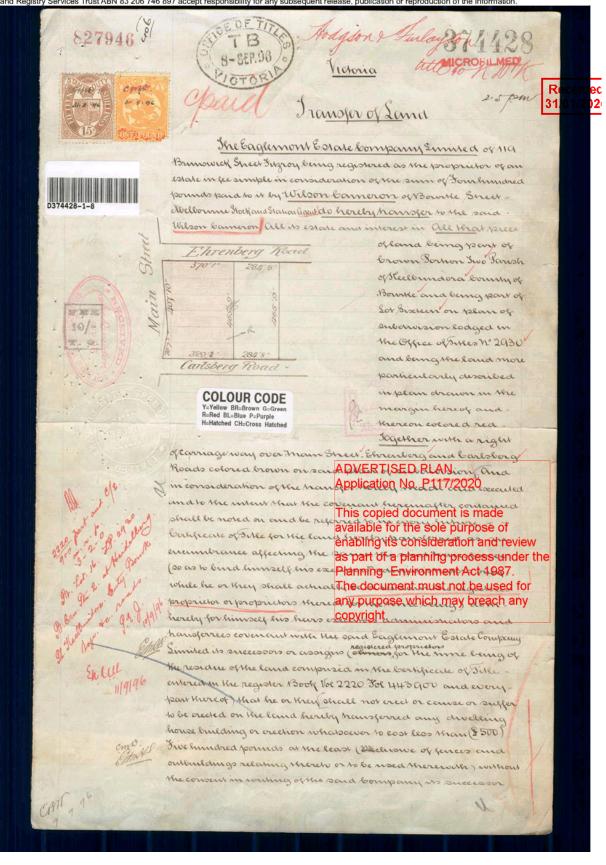
#### ADVERTISED PLAN Application No. P117/2020

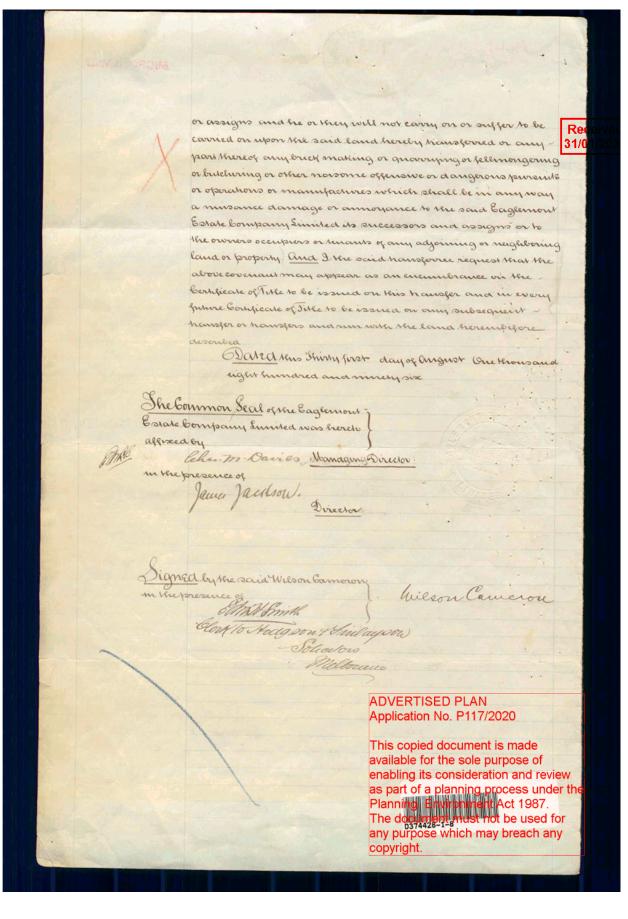
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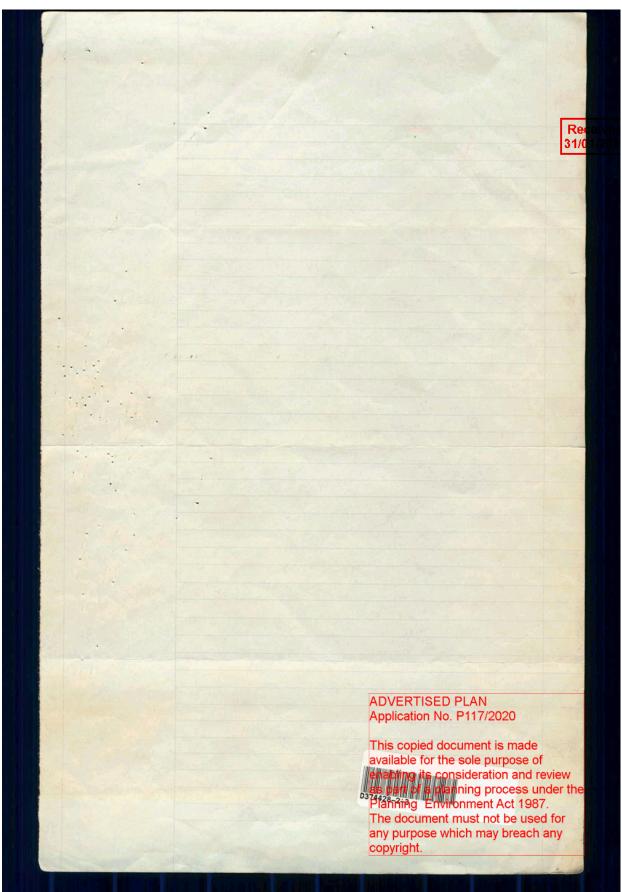
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Re 31/( 11 Dared bennowing Lunded che! Wilson barneron Eaglimont Estate Namo albudge Chambe monternoch chellowin Solienon 1840 MEMORIAL OF INSTRUMENT MATURE OF INSTRUMEN d Camer ADVERTISED PLAN Cetting THAT & MEMORIAL OF THE WITHIN INSTRUMENTION NO. P117/2020 TIME ABOVE MENTIONED, IN THE REGISTER BODY This copied document is made enabling its consideration and review as part of a planning process under the Planning Environment Act 1987. The cocument must not be used for any party age which may breach any copyright.

STATE REVENUE OFFICE PLANNING AND ENVIRONMENT ACT 1987 Metropolitan Planning Levy (MPL) OFFICE				
Certificat	e	VICTORIA ABN 76 775 195 331 <b>www.sro.vic.go<u>v.au</u></b>		
Milenko Podnar Architect Pty Ltd		Certificate Number: MPLCERT15212 31/01/2		
73 Devon Street		Issue Date: 31 January 2020		
Eaglemont AUSTRALIA		Expiry Date: 30 April 2020		
PART 1 - APPLI	CANT DETAILS			
Details of person	who applied for this Certificate:			
Name:	Milenko Podnar Architect Pty Ltd			
I	73 Devon Street Eaglemont AUSTRALIA			
PART 2 - LEVIA	BLE LAND DETAILS			
Address of land t Street Address:	to which the Metropolitan Planning Levy 73 devon Street Eaglemont VIC 3084	applies:		
Formal Land Des Vol/Folio: 8110 /	•	Block/Subdivision:		
Crown Reference	<b>:</b>			
Other: Title also	includes Lot 2 of TP 220910T			
Municipality: B Estimated Cost c	anyule City Council of Development: \$3,000,000			
PART 3 - MPL P	AYMENT DETAILS			
MPL Application	<b>ID:</b> MPL15212	ADVERTISED PLAN Application No. P117/2020		
MPL Paid:	\$3,900.00			
MPL Payment Da	te: 30 January 2020	This copied document is made available for the sole purpose of		
	FICATION or of State Revenue confirms that the whole stimated cost of development.	enabling its consideration and review as part of a planning process under the Planning Environment Act 1987. of triendocomoetherMsLrtodsbecseplafdr any purpose which may breach any copyrightPaul Broderick Commissioner of State Revenue		

#### PART 5 - EXPLANATORY NOTES

#### General

- The Metropolitan Planning Levy (MPL) is imposed for the privilege of making a leviable planning permit application.
- A leviable planning permit application is an application made to a responsible authority or planning authority under sections 47 and 96A of the *Planning and Environment Act 1987* (PEA) for a permit required for the development of land in metropolitan Melbourne, where the estimated cost of the development for which the permit is required exceeds the threshold amount (see MPL threshold amount).
- As a statutory requirement of making a leviable planning permit application, the applicant must give the responsible authority or planning authority a current MPL Certificate. The estimated cost of development stated in the MPL Certificate must be equal to or greater than the estimated cost of the development stated in the leviable planning permit application. If an applicant fails to comply with this requirement, the application for the leviable planning permit is void.
- The applicant for the leviable planning permit application is liable for the MPL.
- The Commissioner of State Revenue (Commissioner) has the general administration of the MPL.

#### MPL threshold amount

- The threshold amount is \$1 million for the 2015-2016 financial year.
  For the financial year beginning on 1 July 2016 and each subsequent financial year, the Consumer Price Indexed (CPI) adjusted threshold amount will be calculated in accordance with section 96R of the PEA.
- On or before 31 May each year, the Commissioner must publish the CPI adjusted threshold amount for the following financial year on the SRO website.

#### How MPL is calculated

**F** 

- The amount of MPL is \$1.30 for every \$1000 of the estimated cost of the development for which the leviable planning permit is required.
- If the estimated cost of the development for which the leviable planning permit is required is not a multiple of \$1000, the estimated cost is to be rounded up or down to the nearest \$1000 (and, if the amount by which it is to be rounded is \$500, it is to be rounded up).

#### Notification and Payment of MPL to the Commissioner

- Before making a leviable planning permit application, the applicant must submit a completed Application for Metropolitan Planning Levy (MPL) Certificate and pay the whole MPL amount to the Commissioner. This Application must state the estimated cost of the development and any other information required by the Commissioner.
- If, after the Commissioner has issued a MPL Certificate which has not expired (see MPL Certificate), and the estimated cost of the development increases before the leviable planning permit application is made, the applicant must submit an Application for Metropolitan Planning Levy (MPL) Certificate (*Revised*) and pay the whole additional MPL amount to the Commissioner. This revised Application must state the increased estimated cost of the development and any other information required by the Commissioner.

#### MPL Certificate

- The Commissioner must issue a MPL Certificate if he is satisfied that the whole amount of the MPL has been paid in respect of the estimated cost of the development.
- Subject to section 96U(3) of the PEA, a MPL Certificat Received expires 90 days after the day on which it is issued. 31/01/2021

#### **Revised MPL Certificate**

- · The Commissioner must issue a revised MPL Certificate if:
  - the Commissioner has issued a MPL Certificate, which has not expired;
    - the estimated cost of the development increases before the application for a leviable planning permit is made; and
    - he is satisfied that the whole amount of the MPL has been paid in respect of the increased estimated cost of the development.
- The Commissioner may also issue a revised MPL Certificate to:
  - Correct any error in the information listed in the MPL Certificate (except the estimated cost of development as explained below), or
  - the estimated cost of the development stated in the MPL Certificate is different from the estimated cost of the development stated in the Application for Metropolitan Planning Levy (MPL) Certificate lodged by the applicant.
- A revised MPL Certificate expires 90 days after the day on which it is issued.

#### Refund of MPL

 The only circumstance under which a person who has paid a MPL is entitled to a refund is where there has been a mathematical error in calculating the amount of the MPL by reference to the estimated cost of the development stated in the original or revised Application for Metropolitan Planning Levy (MPL) Certificate. Other than that, a person who has paid a MPL is not entitled to a refund of the whole or any part of the MPL.

#### Certificate number

- The Certificate number is on the top right corner on the front of this Certificate.
- Quoting this Certificate number will give you access to information about this Certificate and enable you to enquire about your application by phone.
- You should quote this number in any correspondence.

Application must state the increased estimated cost of the development and any other information required by the Commissioner.	ADVERTISED PLAN Application No. P117/2020
For more Metropolitan Planning Levy information please contact t	This copied document is made the State Revenue Office ole purpose of
Mail State Revenue Office, GPO Box 4376, MELBOURNE VIC 3001 or DX260090 Mell	enabling its consideration and review as part of a planning processounder the Planning Environment Act 1000 real cost) 039628 6856 The document must not be used for
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January 30, 2020

Planning & Building Banyule City Council PO Box 94 Greensborough VIC 3088

Dear Sir/Madame,

#### Re: TP Application , 4 Townhouse Development and subdivision, removal of 3 Trees

#### 73 Devon Street, Eaglemont 3084.

Please find enclosed our Town planning application and associated documents for the above project. We are applying for the construction of 4 townhouses, the removal of three (3) trees and also subdivision of the development. We undertook a pre application meeting (P975 2019) with Walla Idris and have included in our application amended documentation and a written response addressing Walla's assessment of our initial submission.

We have included the following documents with this application:

Copy of current title and Covenant Feature Survey & Re-establishment survey Response to Clause 55 Response to Clause 22.02 Response to Schedule 3 Clause 42.02 VPO Response to Livable House Guidelines

Drawings:

```
TP0.0 - FEATURE SURVEY, RE-ESTABLISHMENT SURVEY NEIGHBORHOOD
DEVELOPMENT PLAN
TP1.0 - EXISTING AND PROPOSED SITE PLAN
                                          ADVERTISED PLAN
TP2.0 - PROPOSED GROUND FLOOR PLAN
                                          Application No. P117/2020
TP3.0 - PROPOSED 1ST FLOOR PLAN
TP4.0 – PROPOSED ROOF PLAN AND WSUD RESPONSE
TP5.0 - PROPOSED ROOF PLAN AND WSUD RESPONDE Copied document is made
TP6.0 - PROPOSED VEHICLE SWEPT ENTRY & EXISTRE ADD for the sole purpose of
TP7.0 - PROPOSED EAST & WEST ELEVATIONS
                                          enabling its consideration and review
TP8.0 – PROPOSED SOUTH ELEVATIONS
                                          as part of a planning process under the
TP9.0 – PROPOSED NORTH ELEVATIONS
                                          Planning Environment Act 1987.
TP10.0 – PROPOSED FENCE ELEVATIONS
                                          The document must not be used for
TP11.0 - OVERLOOKING ANALYSIS
TP12.0 -22nd Sept SHADOW ANALYSIS
                                          any purpose which may breach any
CD01C - PROPOSED LANDSCAPE PLAN
                                          copyright.
                        Page 1
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Should require any additional information, please contact me. Yours Faithfully,

Mdeh p

MILENKO PODNAR

(Director)

ADVERTISED PLAN Application No. P117/2020

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Page 2

### PROPOSED 4 TOWNHOUSE DEVELOPMENT 73 DEVON STREET, EAGLEMONT



DESIGN RESPONSE TO RESCODE CLAUSE 55.



### ADVERTISED PLAN Application No. P117/2020

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#### CLAUSE 55.01 – NEIGHBOURHOOD AND SITE DESCRIPTION AND DESIGN RESPONSE

Please refer to the attached drawings submitted with this application TP01 – TP12.

The subject site - 73 Devon Street Eaglemont - is located in a General Residential Zone (2) and is subject to a Development Contribution Overlay (DCP01) and Vegetation Protection Overlay (VP03) The subject site is a single block with an area of approximately 1845m<sup>2</sup>. The site is located approximately 50m from the intersection with Mount Street. The frontage is approximately 27.43m wide and runs East/West. The site's long boundary is approximately 67m and runs North/South. The site is encumbered by a carriage way easement (Instrument 0374428) located in the North East corner of the lot, and joins with Devon Street.

The land falls from the south boundary (high point) to the north boundary/street (low point) at an approximated gradient of 5 %. There is also cross fall from the south west corner to the north east corner measuring approximately 7m.

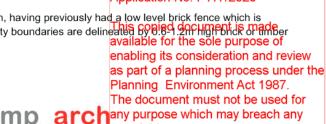
The site is without any substantial structures apart from a remnant brick garage (refer image 1). The site does have 9 trees at varying stages of maturity and as identified in the attached arborist's report. We are seeking to remove three trees which are in poor health, of no retention value or prohibit and impeded the use of the carriage way easement.

(Image 1: subject site 73 Devon St, Street view)

Application No. P117/2020

The subject site's street frontage is open, having previously had a low level brick fence which is typical of the area. The adjoining property boundaries are delineated 600184 2000 the boundaries are delineated for the sole purpose of available for the sole purpose of picket fences.

Ordinary Meeting of Council - 21 September 2020







The immediate context is defined by a variety of building styles but predominantly post war 1960's & 1970's large established single residences on large block with mature tree canopies to the front and heavily altered rear yards designed to accommodate tennis courts or swimming pools (refer image 2).



Received 31/01/2020

(Image 2)

This building stock in the immediate surrounds is eclectic with post war nondescript brick residences adjacent to faux French provincial house with few buildings exhibiting a discernable architectural vernacular. This is particularly the case in Devon Street as evidenced by the dwelling immediately adjacent to the subject site (refer image 3)

Moreover, these residences are typical of the street displaying negligible degrees of articulation with no upper storey recessive form (refer Image 3)



(image 3 adjacent properties 65 & 67 Devon St) Significantly, the area is characterized by large trees to the fron a set as the set of the bisker of the bis

The document must not be used for mp\_arch any purpose which may breach any Milenke Podnar Architect Pty. It copyright. and amenity in the area. Moreover, it runs counter to a growing need for greater housing stock and dwelling diversity in a popular precinct that has ostensibly failed to meet the basic planning precepts for a General Residential Zone:

To encourage a diversity of housing types and housing growth particularly in locations offering good access to services and transport.

### Received 31/01/2020

It is within this changing context and the broader Municipal Planning Strategy of diversity that our proposal sits. As such, we are seeking approval for 4 townhouses that have been designed with due consideration to the planning scheme and the preferred character for The Garden Suburban Precint (3).

As such, our proposal compliments the general scale and sense of separation between dwellings common in the street and surrounds. We have employed expansive setbacks to all boundaries and between dwelling to provide for separation of built forms and to accommodate planting and future tree growth. This is reflected in our submitted landscape plan.

We have also employed highly articulated architectural forms and materials that aim to create a discernable vocabulary that promotes a refined design response.

Our design has respected the surrounding residences by setting back the upper storeys, particularly at the interface with the neighbouring properties to the west on Mount st.

Due to the site's orientation, and gradient, our response allowed us to maximize the degree of northern exposure to living and private open space. To this end, we opted to utilize the existing driveway and carriageway easement to the eastern boundary. This enabled us to locate all the Private Open Spaces on the Western boundary and to allow them to have direct northern light or a northern aspect for a majority of the day. All the ground floor internal living spaces open directly to the P.O.S.

All the nominated materials were selected on the basis of being maintenance free and of a superior quality, commensurate with the neighbourhood's expectations and general standard of our design. Moreover, we chose materials which would allow the various element of the design to be contrasted or highlighted in a manner that enhanced the level of formal articulation. We avoided colours of forms that were perfunctory and simply predicated on a low cost outcome.

#### CLAUSE 54.02 – NEIGHBOURHOOD CHARACTER AND INFRASTRUCTURE

#### Neighbourhood Character Objective

The proposed residences have incorporated what we consider to be the major elements of the surrounding neighbourhood particularly in relation to the emerging patterns of development in the area.

- Significant setbacks to boundaries and provision for tree growth.
- There is no prevailing material palette to the broader area, rating a ma brick and weatherboard in older housing stock to rendered beard and the part and the part of the part developments.
- Our design employed a material pallet focusing of low maintenacte high the high fight and high fight the high f articulation available for the sole purpose of
- There is a diversity of roof types and forms in the area with defails include it a vious side of the review contemporary building primarily having flat roofs as evidences in paraty Materian Alexandre the roofs but with a variety of parapet heights to create greater for an interference of the state o

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#### Integration with the Street Objective

Our design is set back 9m to the street with a number of wall planes set further back so as to avoid a sheer wall to the street. The nature of proposed landscaping to the front setback with the provision of a number of large trees and significant ground cover is consistent with the general character of the street interface in the area. We have proposed a 1.2m high front fence made predominately from open pickets and posts. We feel this is contextually appropriate and ensure minimal encroachment into the tree protection zone of existing trees located in the front setback and nature strip. Our design intent was to create a street interface that respected the fabric and pattern of development in the street by maintaining a consistent front setback and scale.

### Received 31/01/202

#### STANDARD B6 - Street Setback objective

The proposed design's street set back is 9m. This set back meets the requirements of this standard. We have set upper storey other walls facing the street further back to prevent the presence of a sheer wall to the street. The surround to these upper storey forms was designed to create an eave to the large windows and does encroach into this front set back by approximately 450mm. We believe this is allowable encroachment as these forms function as eaves.

#### STANDARD B7 - Building Height objective

The proposed development does not exceed an overall building height of approximately 9m above natural ground at any point on the site. Please refer to drawing TP07. Given that the site has a 5 degree gradient, our proposed building heights are ostensible well below the allowable building height of 10m

#### STANDARD B8 – Site coverage objective

The proposed development has site coverage of 40%. Please refer to drawing TP-02.

#### STANDARD B9 – Permeability objective

Permeable site area: 764m<sup>2</sup> (41.0%) Please refer drawing TP-05.

#### STANDARD B10 – Energy efficiency protection objectives

The location and design of the proposed residences attempts to takes full advantage of their available northern exposure by locating all the POS along a north south Axis and by having no building form to the north of the POS's

The separation we have created between dwellings also means that all dwellings have their main living areas with direct northern exposure. This is accompanied with large expanses of window and integrated eave overhangs to allow for optimal passive solar gain.

The design also incorporates Solar water heating and PV cells.

For all other aspects of the proposal's energy efficiency performance please refer to the attached BESS report and STORM ratings. This copied document is made

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Milenko Podnar Architect Pty Ltd

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#### STANDARD B11 – Open space objective

The proposed dwellings have direct and unencumbered access to the common spaces of the site, and access to the letterboxes and street via a dedicated path so that pedestrian movement does not need to be along the driveway.

The proposed path and drive way offer unobscured views of all the dwelling frontages and clear access to them.

The nature of the dwelling with upper storey separation and individual POS's means that each unit has a direct outlook from all rooms.

#### STANDARD B12 – Safety objective

Entry to the development is clearly visible and accessible only from the street via an internal dedicated path. Access to individual entries will be demarcated by a designated illuminated doorway and clearly articulated portico that directly addresses the shared path.

Planting adjacent to the path will be low level so as to prevent any unsafe spaces, or visual obstruction.

#### STANDARD B13 – Landscaping objectives

Please refer attached landscape plan. Landscape for the proposed development has been designed to provide a significant number of medium to large trees throughout the development, including the retention of 6 existing established trees. In this way the development greatly exceeds the requirement for 1 tree per 400 sqm of land. Overall the landscape proposal has been designed to reflected the natural character of the area and to create a significant tree canopy within the development.

#### STANDARD B14 – Access objectives

Vehicle access to the Units shall be via Devon Street. We are seeking to reuse and upgrade the existing cross over and carriage way easement along the eastern boundary, refer drawing TP01 & TP06.

#### STANDARD B15 – Parking location objectives

We have provided all dwellings with two car spaces. All dwellings will have double garages. The garages allow for direct access into each dwelling and are stationed away from habitable rooms. Please refer to drawing TP06 showing swept paths for exit and entry in accordance with AS2890.2-2004

#### STANDARD B16 – Parking provision objectives

All dwellings have double garages. The double garages are a minimum 5.5m (wide)x 6.0m deep.

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#### CLAUSE 55.04 – NEIGHBOURHOOD CHARACTER AND INFRASTRUCTURE

#### STANDARD B17 – Side and rear setbacks objective

Please refer drawing TP02, TP03, TP07, TP08 & TP09.

We have met all the requirements of this standard with our proposal having expansive side and rear setbacks which greatly exceed the minimum standards of this objective

#### STANDARD B18 - Walls on boundaries objective

We propose no walls on boundary ..

#### STANDARD B19 – Daylight to existing windows objective

The design and orientation of the development complies with the requirement of providing a light court to an existing window opposite to the development and a minimum dimension 1m clear to the sky. In our proposed site plan drawings TP01, we have shown a minimum side setback of 4 thereby ensuring compliance with this standard.

#### STANDARD B20 – North-facing windows objective

Please refer to drawing TP01. The orientation and location of the adjoining property's north facing windows means that we comply with this stand.

#### STANDARD B21 – Overshadowing open space objective

The orientation of the site and the location of the POS on adjoining properties, coupled with the extent of our side and rear setbacks means that we do not impact on the sunlight exposure to existing secluded private open spaces, therefore allowing adjoining properties a minimum of 6hrs sunlight between 9am and 3pm on September 22<sup>nd</sup>.

Refer drawing TP012.

#### STANDARD B22 – Overlooking objective

Please refer drawing TP11

The extent of the setback of our 1<sup>st</sup> floor windows and the location of the adjoining properties habitable room windows and POS means that we do not overlook.

Ground floor windows are exempt from this standard as any landings and ground floor levels will be below natural ground levels.

#### STANDARD B23 – Internal views objective

The units have been designed so as to prevent any direct views into each other's habitable rooms or private open spaces..

#### STANDARD B24 – Noise Impacts objective

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There shall be no noise impacts relating to this development, a sitis represented that any reprized mechanical plant (such as reverse cycle air conditioning) shall be located and concealed from view on roofs.

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#### CLAUSE 55.05 - ON-SITE AMENITY AND FACILITIES

#### STANDARD B25 – Accessibly objective

Please refer to our Response to Liveable House Guidelines

The steep nature of the site with a gradient of 1:11 has meant that within the Liveable Australia guidelines we are exempt from providing a continuous 1:14 path to the entry of our dwellings. Nevertheless, we have attempted to satisfy a majority of the guidelines, including the provision of 1:14 paths where possible and lifts to all dwellings. In our responses we have detailed all the measures we have taken in accordance with the council's liveability guidelines.

#### STANDARD B26 - Dwelling Entry objective

Front entrances are clearly visible from Devon Street and the main driveway due to the pronounced porticos provided to each dwelling. As such, they create an unambiguous address to each residence and are discernable from other public areas of the development. Each dwelling also has a front and side garden to help in distinguishing dwellings and the identifications of entrances.

#### STANDARD B27 - Daylight to new windows objectives

All habitable rooms within the development have windows with direct access to clear sky with a minimum area of  $3m^2$  of unencumbered opening.

#### STANDARD B28 – Private open space objective

All proposed units have their own north-facing private secluded open space with a minimum area of 66m<sup>2</sup>. The orientation of the site has meant that the POS are north south in direction with no walls to the north of these areas ensuring a high degree of solar ingress with minimal overshadowing for most of the day.

The P.O.S and S.O.S have a minimum width of 3m, thereby meeting the objectives of this standard.

#### STANDARD B29 - Solar access to private open space objective

As mentioned above, all the P.O.S has been designed on a north south axis, meaning direct solar access for most of the day. Please refer drawings TP02

#### STANDARD B30 – Storage objective

Each unit shall have a minimum of 6m<sup>3</sup> secure storage located in garages. Please refer drawings TP02. The expansive nature of the POS of each dwelling also means there is provision for additional external storage.

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#### CLAUSE 55.06 - DETAILED DESIGN

#### STANDARD B31 – Detail design objective

Our design was predicated on creating an architectural response that was highly articulated, employing forms and materials which aimed at reducing the sense of massing in the development and also afforded significant setbacks and separation between buildings for planting.

Materially we sought to employ a restricted palette of low maintenance materials, mixing natural travertine stone and charred timber with highly refined manufactured materials such and VM zinc and porcelain. This allowed us to define particularly wall planes and forms in contrasting ways, providing greater articulation of form and increased recessiveness by limiting or preventing the creation of monolithic elements that contribute to visual bulk.

Given that we sought to provide a highly landscaped environment, with significant tree and ground cover planting, we felt that the design needed to employ expansive areas of glazing to create a natural outlooks from habitable rooms. This was coupled with our general approach to invite as much natural light into the individual dwelling as possible, primarily northern light whilst employing passive shading elements in the form of deep set eaves/surrounds to north facing windows and vertical blades to west facing windows.

Consequently the shading devices we employed served to define wall planes, and provided a considerable degree of articulation and depth to the various facades. Again, this was fundamental in reducing the sense of bulk in the design.

A further measure we employed in reducing the visual bulk of the design was the use of a number of different parapet heights. Typically, contemporary buildings in the area have employed flat roofs and parapets. This is especially evident in nearby Mount street and in the property to the rear of our site. In being able to wed different materials to walls or sections of the design having different parapet heights, we were able to add a dynamic quality to the overall appearance. This movement is ameliorated by the gradient or fall on the site which allowed us to step the individual dwellings in response to the prevailing topography.

Overall, the intent was to create a response that respected the immediate surrounds by enabling the establishment of significant gardens and the maintenance of a pronounced tree canopy. We were mindful of the fact that the immediate context was bereft of architectural character, made manifest in the profusion of faux French provincial houses being built in the street. As such, our intent was to create a highly refined architectural response that had a contemporary character, was compositionally balanced and elegant. We felt in this way we could promote a much higher design standard than which is presently being exhibited in the area.

#### STANDARD B32 - Front fences objective

The development will incorporate the use of a low-height (1200 AD), TRATIGED FLAN ence and 1.2m tile faced brick letter box pier wall (refer drawings TP10) TAIS is considered with a 7,2020 of low level fences along the street and is designed to emphasis the front gardens through their permeable design.

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#### STANDARD B33 - Common property objectives

There will be a common driveway and internal access path. We will employ permeable paving where possible and natural stone paving in other areas in conjunction with exposed aggregate concrete in those impermeable sections of the driveway.



#### STANDARD B34 - Site services objectives

The considerable setbacks to all boundaries we have employed in our design ensures a high degree of accessibility for services and the location of services.

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#### Response to 22.02

#### **RESIDENTIAL NEIGHBOURHOOD CHARACTER POLICY**

#### **Garden Suburban Precinct 3**

#### **Objectives and Design Responses**

To encourage the retention of buildings that contribute to the character of the precinct.

NA

To ensure new buildings and extensions are sympathetic to the current building form and architectural style.

As we have pointed out, Devon Street is characterized by the absence of any discernable architectural vernacular, with most buildings being post war speculative residences and newer buildings being faux period developments with an abject sense of appropriateness. The subject site is empty thereby we are unable to respond to any existing fabric or character. As such, the most relevant context would be the newer dwelling located along Mount street which show a contemporary response to the character of the precinct, employing a variety of materials and forms that attempt to portray a modern vernacular.

To maintain consistency of current front setbacks whilst enable tree planting in front gardens.

We have employed a 9m set back which meets the standards of rescode. We wish to point out that the adjacent building to the west at 30 Mount Street has a considerably lesser set back at approximately 6.5m. The front set back we have employed allows for the provision of a number of additional large tres as identified in our landscape plan.

To ensure buildings and extensions do not dominate the streetscape or the building, and Second storey portions of buildings should be recessed from groundlevel wall surfaces, (including the front facade) incorporated within

roof spaces where possible and minimised in height. do not adversely affect the outlook and amenity of neighbouring dwellings.

This objective is utterly incongruous with the reality of the building stock surrounding our development. Almost uniformly in the street and particularly with the two storey buildings adjacent to our site, dwellings display either a negligible or no upper storey setback and a preponderance of sheer two storey walls on all facades. Nevertheless, with our proposal we have located all upper storey walls back fron the ground floor walls. Where the interface with neighboring properties is most overt, such as to the west of the site, we have allowed the greatest upper storey setback and facade articulation to mitigate any loss of visual amenity to the neighbors.

The nature of our site with its considerable fall has also meant that we have stepped the development in order to follow the natural topography of the land thereby minimizing site Sut and time. Application No. P117/2020

Overall we have maintained considerable; side and rear setbacks capable of sustaining substantial planting throughout and as described in our landscape proposal This copied document is made

To ensure that household services are not a visually prominent feature enabling its consideration and review

We have ensured that services are kept from being seen by emation of the planning progress where the nature of our parapet roof design also means that roof top solar sate instrument of the solar sate in The document must not be used for

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To minimise loss of front garden space, and the dominance of vehicle access, storage facilities and built form as viewed from the street.

Our design wishes to utilize an existing cross over and carriageway easement thereby not altering the current street frontage and making no additional impost on street car parking. All garages have been located to the side of the development and are not visible to the street. Where our driveway extends from the existing carriage way easement it has been curved and we have provided a 1m wide garden bed to the boundary for planting to soften the visual impact of the driveway. Our design employs exposed aggregate concrete and permeable paving in muted tones to compliment our proposed landscaping.

To maintain and strengthen the view of established front gardens, and tree lined streets and to reflect the predominant era of the dwellings.

Please refer to our landscape plan. We have provided two large trees and a medium tree with considerable understorey planting to the front setback in the hope of creating a substantial front garden.

All secluded private open spaces have been located behind the front dwelling façade and accommodate medium to large trees and additional planting.

To maintain and strengthen the garden dominated streetscape character and landscaped setting of the precinct.

Please refer to our Arborist's report and Landscape plan.

There are 9 trees on site and we seek to retain 6 of those trees. The trees which we wish to remove are either significantly compromised through root disturbance or are insignificant. We have also asked for the removal of a large established tree that encroaches on a carriage way easement. This tree compromises the use of this easement and makes its use potentially hazardous. The carriage way easement is used by two properties compounding any encroachment issues. Our intention is to provide substantial additional planting on the site to compensate for this tree. Please refer to our landscape plan.

Our landscape plan allows for 22 new trees on a site of 1845sqm. This greatly exceeds the requirement of 1 tree for every 400sqm of site. Three of these trees are large canopy trees, with at least 11 of being classified as medium with the remaining 8 trees classified as medium to small.

Our design also has separation between dwellings, a min of 3m to allow for small to medium tree planting between dwellings and ground cover plants.

Our design achieves a 40% site coverage.

To ensure that developments on or near ridgelines retain existing trees, sit below the tree canopies, minimise excavation, and enable further tree planting to form a continuous canopy, so that the scenic quality is maintained and enhanced.

NA

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#### Response to SCHEDULE 3 TO CLAUSE 42.02 VEGETATION PROTECTION OVERLAY

#### Vegetation protection objectives to be achieved:

To retain and enhance the vegetation, and in particular the tall trees in the area, that contributes to the identified character of the area.

Where possible we have retained trees on site. There are 9 identified trees on site, our application seeks to remove three trees. Please refer to our attached arborist's report. Two of these trees (trees 2:Casuarina cunninghamiana River Sheoak and 4:Melia azedarach White Cedar ) have been identified in our arborist's report as severely compromised and insignificant respectively. Tree 2, as identified in our arborist's report has had its root structure severely damaged by earth work on the adjoining property. If council deems that this tree is viable and not subject to collapse then we will not seek its removal.

The third tree which we are seeking to remove is an established (Tree 3) - Cupressus sempervirens (Italian Cypress). We are seeking the removal of this tree as it encroached on a carriage way easement, compromising the unimpeded use of this easement thereby making its use hazardous. It should be noted that this easement affects two properties and is the designated (via a covenant instrument 0374428) access point for both the subject site and the adjoining property at 71 Devon Street. Our intension is to utilize this easement as of right. This easement has always been used to access the two sites via a designated cross over. Tree 3's problematic initial placement on the easement line, has over time seen the tree grow and encroach into the easement to the point where vehicle movement is compromised, particularly for larger vehicles and almost impossible for service /delivery vehicles.

Significantly, this tree is an introduced species with a minimal canopy. We would argue that despite being large is has little in common with the identified character of the area and in many ways reflects an ill conceived understanding of the true natural character of the surrounds. It was often the case that this species, along with a number of European species, were introduced to obliterate or mask the authentic natural context, imposing a botanical regime that is neither environmentally appropriate nor contextually relevant. We wish to point out the Banyule City Councils own recommended schedule of trees eschews exotics in favor of native trees.

#### To ensure that prior to removal of tall trees all alternatives are considered, including redesign of proposed buildings and associated works.

For this development we attempted to reuse all of the existing available infrastructure including the existing cross over and carriageway easement. We did this in order to maintain the character of the street and retain the street's amenity. However for this plan to be effective, it entailed the efficient and safe long term accessibility of the existing carriageway. As we have already mentioned, the location of Tree "3" significantly compromises this carriageway easement to the point that cars already need to swerve or veer from a straight path. We believe this is of particular concern primarily because the carriageway in question is defined by a covenant and serves two properties. We further believe that the safe and unencumbered use of this instrument is a matter of both law and good planning.

Nevertheless, we did explore a number of alternative designs but in each instances avoiding any encroachment on the tree in question would require the creation of a second driveway and crossover. Invariably, a second drive way would occupy the front set back and compromise the effectiveness and quality of any front garden. Fundamentally, a second driveway and drossover. **And drossover.** Invariable, a second drive way would occup the front set back and compromise the effectiveness and quality of any front garden. Fundamentally, a second driveway and drossover. **And drossover.** Invariable, a second driveway and compromise the effectiveness and quality of any front garden. Fundamentally, a second driveway and drossover. **And drossover. Invariable**, a second driveway and compromise the effectiveness and quality of any front garden. Fundamentally, a second driveway and drossover. **Invariable**, a second driveway and compromise the effectiveness and quality of any front garden. Fundamentally, a second driveway and drossover. **Invariable**, a second driveway and compromise the effectiveness and quality of any front garden. Fundamentally, a second driveway and drossover. **Invariable**, a second driveway and compromise the effectiveness and quality of any front garden.

Alternately, locating any potential driveway on the western boundary would greatly compromise the location of potential private open spaces and the general orientary of the potential private open spaces and the general orientary of the potential private open spaces and the general orientary of the potential private open spaces and the general orientary of the potential private open spaces and the general orientary of the potential private open spaces and the general orientary of the potential private open spaces and the general orientary of the potential private open spaces and the general orientary of the potential open of the potential private open spaces and the general orientary of the potential open of the poten

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Furthermore, there is an incredible inefficiency in having two driveways/carriageways on the one site. We feel this is counterproductive, greatly limiting the potential for additional tree planting by creating additional hard surfaces, and ultimately giving up a large portion of the site to vehicle access.

To ensure that where a tree to be removed, comprehensive landscape plans are prepared and provision is made for substantial vegetation and trees elsewhere on the site.

Our landscape proposal offers a substantial improvement to the site and due compensation for any tree loss. We have made provision for 22 new trees on the site in addition with the 6 trees we wish to retain. Three of these trees are large canopy trees, with at least 11 being classified as medium with the remaining 8 trees classified as medium to small.

We have nominated two large trees and a medium sized tree to the front garden. At maturity these trees will better suit the natural context of the area as they create a considerable canopy that addresses the street in a more appropriate fashion. Our proposal will effectively fill the breadth of the street frontage providing a naturalistic outlook to the street.

It should be noted that we have proposed the planting of a number of medium sized trees to the west boundary to effectively screen the adjoining properties and to greatly improve the visual amenity of this interface. In addition to this we have provided trees between the proposed dwellings and to the frontage of each dwelling. We believe this fully meets the expectations of council and greatly improves the site by providing a densely landscaped context for our proposal. We feel this is in stark contrast to a number of adjoining properties which have either tennis courts or swimming pools filling much of the rear of their sites with little or no through planting.

Similarly, the provisions made in our landscape plan offer a substantially enhanced habitat for local flora and fauna. The trees we are asking to be removed are either in a poor state, exotic or an encumbrance to the most effective use of the site. They are part of a poorly realized site which is an eye sore and offers very little in terms of habitat. We believe that our considered approach adds to the natural quality of the street and the general precinct. The removals we are asking for are considered and practical and substantially compensated. Our sincere intent is to provide a high quality outcome that enhances both the architectural and natural context of the site and neighborhood.

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#### **Response to Liveable House Guidelines:**

#### 1. Access to the dwelling

A continuous accessible path of travel from the street to the dwelling entrance. A continuous accessible path of travel from car parking areas to the main entrance or another dwelling entry.

The path of travel must be minimum 1000mm wide and at a maximum gradient of 1:14 and with a crossfall no greater than 1:40.

The nature of our site, which has an approximate 7m fall or 1:11 gradient from the high end on the southern boundary to the low end at the street prohibits the implementation of a continuous ramp that is practical or suitable. The length of ramp required to traverse a site with a nominal 5 degree fall is both onerous and outside the normal provision of a residential context. We wish to note that within the Livable Housing Australia guidelines they state in their Dwelling access performance statement:

"Provide a safe, continuous step-free pathway from the front boundary of the property to an entry door to the dwelling. **This provision does not apply** where the average slope of the ground where the path would feature is steeper than 1:14." pp18

We believe the nature of our site excludes us from this provision. Nevertheless, in our design we attempted to create a high degree of livability and accessibility satisfying all the other guidelines. All dwellings have been provided with lifts and ground floor bedrooms and bathrooms with separate toilets. Throughout we have a min corridor width of 1000mm

#### 2. Entrance

At least one level (step free) entrance into the dwelling that provides: Direct access from the accessible path of travel described above.

As explained above the nature of the site with its considerable fall meant that a step free ramp was is impractical and not expected with a site possessing a 1:11 gradient. Nevertheless with Dwelling 1 we incorporated a 1:14 ramp from the street to the entrance of the dwelling with the addition of two steps at the termination of the ramp. Although not ideal this was the best possible result given the limitation of the site. Moreover, this then allowed us a step free entrance into this dwelling.

A level landing area of 1200mm x 1200mm, exclusive of the swing of the door.

All of the dwellings in this development have level landings that are a minimum 1200x1200mm exclusive of door swings. We wish to note that all entrance halls are a minimum 1200mm wide allowing for this provision throughout.

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All of the entrance doors are shown to be a min width of 90	
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With dwelling 1 we were able to achieve a zero height difference.

#### 3. Corridors

The width of internal corridors must be a minimum of 1000mm.



All corridors at ground and 1st floor are a min 1000mm in width. We wish to note that all dwellings are equipped with lifts

#### 4. Doorways

The width of doorways must be a minimum width of 850mm.

At the ground floor all doorways are a min 850 wide. Each dwelling has a bathroom and toilet at the ground floor ensuring full amenity.

#### 5. Toilet

A toilet on ground floor that provides: A clear width of 900mm and a space of 1200mm (length) forward of the pan (exclusive of the swing of the door) if toilet is located in a separate room. Reinforced walls to allow for future installation of grab rails.

All dwellings have a separate toilet. Each toilet is accessed with a sliding door and achieves a min with of 900mm and clear space infront of the pan of 1200mm. All walls are typically structurally framed and can accommodate grab rails.

#### 6. Bathroom and shower

Access to a shower on the ground floor that provides: A step free shower area of at least 900mm x 900mm in width and length. A clear space in front of the shower that is 1200mm x 1200mm in width and length. Reinforced walls to allow for future installation of grab rails.

Note: If the toilet and shower area are located in the same room the above dimensions and features should be maintained for both the shower and the toilet.

We have provided bathrooms to all ground floors, these are ensuites attached to ground floor bedrooms. Each bathroom has an oversized shower with a min width of 900mm and min length of 1800mm. they are all step free and open to an unencumbered area of 1200x1200mm.

All walls are typically structurally framed and can accommodate grab rails.

#### 7. Bedroom

A room on the ground floor that could be used as a bedroom that is at least 10m<sup>2</sup>. ADVERTISED PLAN

Each dwelling has been equipped with a ground floor maste Application who the horizona dimension, clear of any encumbrances being 4.5x4.0m or 18m<sup>2</sup> This copied document is made

In conclusion, we feel that this development has achieved a very fightlever of the coshe inty and e of liveability with provision being made in every dwelling to allow and a state of the Although hampered by the constraints of the site, we have never here a solution of the solution of the Planning Environment Act 1987.

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outcome that can accommodate most degrees of mobility and have provided amenities such as lifts to ensure a high degree of compliance to all four dwellings.



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## Response to Critical issues and issues requiring more information or change: Preliminary assessment of your application P975/2019.

#### Planning history and previous applications

• P646/2017 - Vegetation Removal, protection and associated replacement planting must be considered as part of the proposal.

• Restrictive Covenant does not appear to effect the current proposed at the site.

We have submitted an Arborist's report identifying all the Tree Protection Zones for trees adjacent to and on the subject site. Our proposal adheres to these TPZ. Our application seeks the removal of three tree, one of insignificant status, one who's root structure and stability have be critically undermined by earth works on an adjoin property and one that encroaches on a carriage way easement. Please refer to our response to SCHEDULE 3 TO CLAUSE 42.02 VEGETATION PROTECTION OVERLAY.

We have also submitted a comprehensive landscape plan identifying replacement planting that exceeds the planting requirements previously nominated by council.

#### Strategic framework

• The site is located within an incremental area whereby single and medium density development must make a positive contribution to the desired future neighbourhood character with opportunities for vegetation protection and planting encouraged.

Our proposal respects the TPZ of all adjoin trees and those on site that are to be retained. We have also proposed a comprehensive landscape plan and planting schedule that provides for a considerable number of new trees and a consolidation of the garden character of the precinct.

• The site is considered to support the development of 4 dwellings however the scale should be reduced to satisfy neighbourhood character requirements.

We have substantial reduced the scale of the development by setting back all upper storey walls and have provided an increased separation between all dwellings, including dwellings 2 & 3 which had previously been conjoined for their full length. As such, there is a min 3m continuous separation between dwellings 1 & 2 and 3 & 4 and a similar separation for a majority of the length of the conjoined dwelling 2&3. The upper storey separation is even greater, ameliorated by us setting back all upper storey walls from lower storey walls and removing all the sheer walls and cantilevers.

Neighbourhood character (Clause 22.02)	
Garden Suburban Precinct 3 • 41% site coverage should be reduced to GS3 requirements	ADVERTISED PLAN Application No. P117/2020
We have reduced the size of our development and now have a	
• Minimum 9m front setback is satisfactory	as part of a planning process under the Planning Environment Act 1987. The document must not be used for
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We have maintained this setback, noting that this increases at the 1<sup>st</sup> floor level.

• Vehicle car parking and crossings – Landscape strip along eastern boundary required with addition of curves and bends to prevent appearance of gun barrel driveway.

Our proposal utilizes an existing carriage way easement which is typically straight. As such, we are prohibited from altering its direction or placing any landscape strips in it. However, at the point at which the carriage way easement ends and our proposed driveway begins we have now added a curve and 1m garden strip for the entirety of its length. Refer TP01 & TP02.

• Visual Bulk - Significant horizontal bulk and sheer walls particularly dwelling 2 & 3 along east/west elevations.

We have considerably amended dwellings 2 & 3 so that now all upper storey walls are setback from the ground floor walls. Moreover, to the west we have separated dwellings 2 & 3 with a 3m wide garden area, which increases to 4.2m at the upper storey. This has effectively eliminated the horizontal banding and bulk of these elevations. We also undertook the same upper storey recessive design approach to dwellings 1 & 4.

• Insufficient dwelling separation is provided between dwellings to allow for planting of small to medium trees. Each dwelling should accommodate minimum 3m separation area clear to the sky. The provision of a pool to each dwelling reduces the ability for meaningful separation planting.

We amended the design to allow for a min 3m continuous separation between dwellings 1 & 2 and 3 & 4 with a partial 3m separation between dwellings 2 & 3 as they address the adjoining properties to the west. All upper storey separation is greater than the lower storey ensuring unencumbered sky and capacity of medium tree planting as shown in our attached landscape plan.

In addition, we have approximately halved the length of all the pools to allow for no encroachment into the side setbacks of dwellings 2,3 & 4. This has provided significant opportunity for the dense planting of these setbacks with medium sized trees, creating screening to the properties on the west boundary. Refer attached landscape plan.

• Sheer walls and cantilevered elements are not suitable in GRZ2. The bathroom and guest bedroom at upper level area should be reconfigured to reduce sheer and cantilevered elements. Five bedroom option is not supported.

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Interface with 3 dwellings to the west of the site does regularing its considered (26 - 39 Mount Street). Additional landscape by fair or dramaning procession of the site does and the site does are by fair or dramaning procession of the site does are by fair or dramaning procession of the site does are by fair or dramaning procession of the site does are by fair or dramaning procession of the site does are by fair or dramaning procession of the site does are by fair or dramaning procession. The document must not be used for the document must not be used for the site does are by fair or dramaning procession.

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As mentioned above, we have now set back the upper storey of all the dwellings along the west interface and have increased the separation between dwellings. As such, there are no joined structures or dwellings along this elevation. Coupled with the reduction of the proposed pools and extensive use of screening plants, we believe that the visual amenity of this interface has been greatly improved.



• Although it is acknowledged the level of articulation in the perspective drawings present as a high architectural design the scale of the upper level must be reduced.

Refer to previous comments about the increased reduction of the upper storey scale, the setting back of all walls and the removal of all cantilevers.

#### **Detailed Design**

• Fencing details internally and external should be provided.

Refer drawing TP10 from front and internal fence details.

• Front garden area to each entry creates a sense of personal address to each dwelling.

All the dwellings have both front and side garden areas that are engaged with along a dedicated common access path. Refer to Landscape plan

Weather protection at porch is encourage as well as surveillance windows.

Each dwelling has a projecting portico and recessed entry alcove that provides weather projection and also articulates each entrance and identifies each dwelling. Refer elevations TP07, & TP08. Entrance doors are glazed with glazed side lights to enable clear surveillance of any approach.

#### Tree planting

- 1 large to medium tree required for every 400sqm the subject site area generates requirement of 4 trees.
- The site appears capable of providing sufficient space for large tree in the frontage and medium tree in SPOS of each dwelling.
- You are encouraged to provide a landscape concept plan with any future submission.

Please refer to the attached Landscape plan and our response to SCHEDULE 3 TO CLAUSE 42.02 VEGETATION PROTECTION OVERLAY.

Our proposal, as shown in the attached landscape plan, provide for 22 additional trees on site. Three of these trees are large canopy trees, with at least 11 of the trees being classified as medium with the remaining 8 trees classified as medium to small. As such, we have provided well in excess of these requirements, having understood the importance of capital and the second densely treed environment. Our intension is to create a premium plucation with the first first of the precinct and reinforced.

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#### Impact on trees and tree removal

• A number of neighbouring trees appear to be located in vicinity of proposed pool to Dwelling 3 and 4.

Please refer to the Arborist's report and Landscape plan. Our proposal adheres to all the Tree Protection zones relating to all adjoining property trees and those retained on site. This is particularly the case in relation to the trees to the west of the site and impacted by dwellings 3 & 4. In turn, we increased the rear setback of these dwellings and reduced the size of the initially proposed pools to ensure that there was no encroachment into any adjoining tree TPZ's.

• The application appears to require a number of trees to be removed under VPO3. The extent of removal does not appear to be supported based on Councils arborist 2018 assessment for the site particularly Tree #26 (south-east corner) and #62 (north-west corner). Existing permit at the site also requires replacement planting in the form of 3 large, 6 medium trees and 8 small trees planted throughout the site.

Please refer to our response to SCHEDULE 3 TO CLAUSE 42.02 VEGETATION PROTECTION OVERLAY. With this development we are ostensibly only seeking the removal of one established tree, an exotic cypress that encroaches on a carriage ways easement and greatly impedes the safe and practical use of this easement. The other two trees we are seeking to remove are either significantly damages or insignificant due to their lack of maturity. All other trees (6) are being retained on site. It is our belief that the trees we are seeking to remove do not sufficiently contribute to the character of the area to prohibit their removal, particularly in light of the extensive tree replacement regime that is proposed in their place.

As already stated we are proposing the planting of 22 additional trees on site. Three of these trees are large canopy trees, with at least 11 of the trees being classified as medium with the remaining 8 trees classified as medium to small.

As such, what we are proposing greatly exceeds the nominated tree replacement requirements and will create a much more sympathetic and appropriate response to the area and in particular the street.

• You are encouraged to provide a detailed arborist assessment with any future submission. No street trees appear the impacted by the proposal.

Please see attached Arborists assessment.

#### ESD

ESD report required with a pass grade in eth mandatory water, energy, stormwater and IEQ categories.
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Please see attached STORM and BESS reports, both showing pass grades in the mandatory sections

#### Site services

 Air conditioning, meter boxes, letter boxes to be indicted a planning process under the Planning Environment Act 1987. The document must not be used for any purpose which may breach any

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Please refer to drawings TP01, TP02 and TP04

#### Car parking

- Adequate provision of parking has been provided
- It is noted the addition of landscaping strip to western boundary may impact manoeuvrability turning circles.

Refer drawings TP01, Tp06 and Landscape plan. We have provided for a 1m wide landscape buffer to the driveway and have shown in our swept vehicle path diagrams that this buffer does not impede or restrict safe entry or exist in a forward motion from any of the proposed garages.

#### Livability

• The proposal must demonstrate compliance with the Liveable Housing Guidelines

Please refer to our response to Response to Liveable House Guidelines:

#### Waste Collection

- Storage area
- Collection point site frontage
- Private/council collection

Please refer to Drawing TP01

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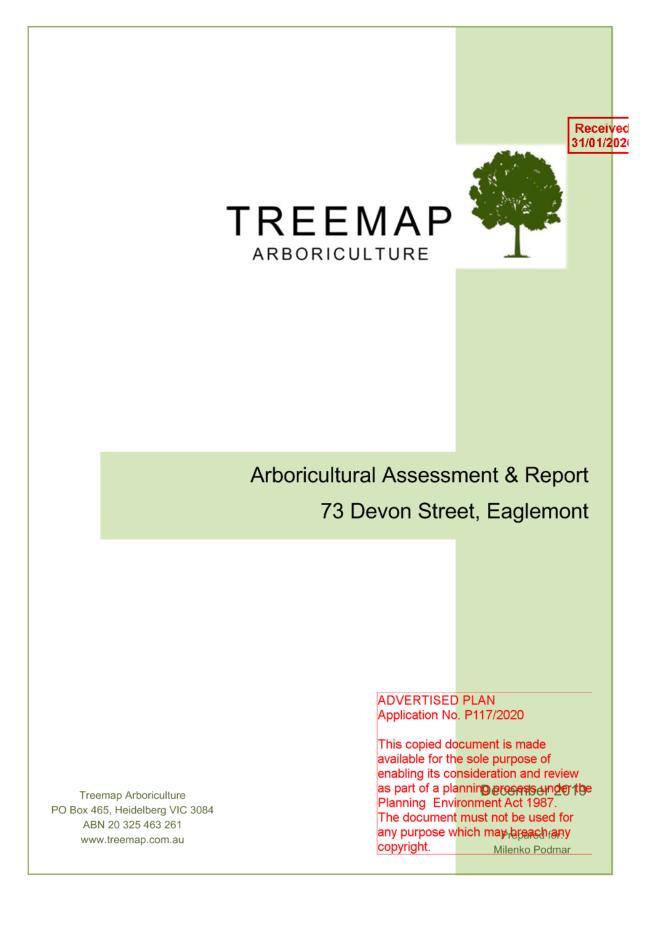
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### Instructions

Dean Simonsen Treemap Arboriculture

2.1 The instructions provided to Treemap Arboriculture on 03/12/19 by Milenko Podmar were to provide an Arboricultural assessment and report for trees located on or adjacent to the subject site, the subject site being 73 Devon Street, Eaglemont.

#### 3 Introduction

- 3.1 The owners of the subject site are undertaking investigations to develop the property. As part of the design and application process, the owners are undertaking a review of the vegetation located on or near the site. This report examines the arboricultural matters associated with this vegetation.
- 3.2 Under AS4970-2009 (Australian Standard - Protection of trees on development sites), the following report would be defined as an 'Arboricultural impact assessment'. The standard indicates that "The report will identify possible impacts on trees to be retained. The report will explain design and construction methods proposed to minimize impacts on retained trees where there is encroachment into the calculated TPZ."

#### 4 **Key Objectives**

- 4.1 To undertake a general assessment of trees located on or near the subject site.
- 4.2 To provide an assessment of the subject trees with respect to their overall condition, structure, safety and suitability for protection.
- 4.3 To provide recommendations on the suitability of the trees for protection, and provide approved methods of tree protection.

#### 5 Method

- 5.1 A site and tree inspection were conducted on Wednesday 18th December, 2019.
- 5.2 The tree assessment consisted of a visual inspection, which was undertaken with regard to modern arboricultural principles and practices. The ass ASD ART Roll Sto Dr Buller a detailed examination of below ground or internal tree parts. The Aspetisation Was Anti-Adda Orom the ground of the subject site to determine tree condition and species type. Measurements were taken to establish trunk and crown dimensions. No tree shispitesite at the smarter taken unless specified. Trunk diameters for trees on adjoinand for the sade put the sade put to a sade put to a due to site access limitations. enabling its consideration and review under the
- The trees have been allocated a retention value rating which combines tree condition fac 5.3 with functional and aesthetic characteristics in the context of an urban landscape. The any purpose which may breach any

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Name and address of consultant

PO Box 465, Heidelberg, Victoria 3084

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Arboricultural report for 73 Devon Street, Eaglemont



retention or preservation of trees may not depend solely on arboricultural considerations; therefore, the ratings may act as a guide to assist in decisions relating to tree management and retention.

5.4 An existing and proposed site plan was provided by the client for analysis (Existing and Proposed Site Plan, prepared by Milenko Podmar Architect P/L, Job no. 19\_018, and dated 18/12/19). The assessed trees have been indicated on this plan and Tree Protection Zones are provided for specific trees (Appendix 3).



#### 6 Observations

6.1 The site under review presented as a large single residential allotment with an existing garage and sheds. The site adjoins residential properties to the east, west and south. Devon Street frontage is located to the north. The site was vacant and derelict, but it contained a few trees.



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Arboricultural report for 73 Devon Street, Eaglemont





- 6.2 Sixteen (16) trees or large shrubs were assessed in detail as part of the site review. This included 9 trees/shrubs on the site proper, 6 neighbouring trees and 1 street tree. The detail of each individual tree assessment is provided in table format at Appendix 1. Tree numbers within the assessment table correspond to those provided on the existing and proposed plan (Appendix 3).
- 6.3 The site is influenced by a local vegetation control. A City of Banyule Vegetation Protection Overlay (VPO) and Schedule 3 to that Overlay (VPO3). This is based on a planning property report for the site being obtained from www.planning.vic.gov.au/ on 18/12/19. Under VPO3 Under VPO3, a permit is required to remove, destroy or lop any vegetation.

This does not apply:

To the removal, destruction or lopping of native vegetation which has been planted for garden or horticultural purposes and which is less than 5 metres high and has a single trunk circumference of less than 0.5 metres at a height of 1 metre above ground level.

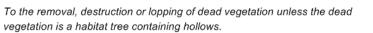
To the removal, destruction or lopping of exotic vegetation which is less than 5 metres in height and has a trunk circumference of less than 0.5 metres at a height of 1 metre above ground level.

• • •	To the pruning of vegetation to remove any dwelling or is within 2 metres of an existing	A Significance Overlay This copied document is made available fourthers de outposse of enabling its consideration and review as part of a planning process under the branch which overhands an existing-
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- To the pruning of vegetation to maintain or improve its health or appearance.
- To the pruning or removal of vegetation to prevent damage to works when, damage to a pipeline, electricity or telephone transmission line, cable or other service has occurred or is likely to occur.



- To the removal, destruction or lopping of vegetation carried out in accordance with a management plan prepared to the satisfaction of the responsible authority.
- 6.4 The vegetation control that applies to the site is reasonably strict and a permit would be required to remove all of the assessed trees and shrubs, regardless of their small size or insignificance. Trees 2-10 require a permit under VPO3.
- 6.5 The proposed design indicates a 4 Townhouse development.

#### 7 Discussion

The Australian Standard (AS4970-2009) – 'Protection of trees on development sites' puts forward a process for undertaking tree inspections and reports on property where development is being considered. It recommends a preliminary assessment be undertaken to help guide planners and property owners with regard to the preservation of existing trees; that is trees that might contribute to the completed proposal. The standard points out that the preliminary report 'information is to be used by planners, architects and designers, in conjunction with any planning controls and other legislation, to develop the design layout in such a way that trees selected for retention are provided with enough space'.

These assessments typically reveal a range of trees with varying attributes for health, structure and overall value. Some trees may be considered insignificant for their size, age, species type or condition, but they might still be considered for retention because they are situated conveniently on the site. Conversely, some trees may be exceptional for various reasons but there may be no scope for their retention because of their location or other site constraints. An objective of the tree assessment is to determine the trees that may be preferable, in terms of preservation, and to identify poor or insignificant trees that might be easily replaced or replaced with better species.

The arborist must also exercise judgement and expertise with respect to the types of trees that are deemed suitable for retention, and they should also consider what stage the tree is at in its overall lifecycle.

The subject site contained 5-6 genuine canopy trees. The retention value of all vegetation on the site was rated 'Low' or 'None'.

Tree 2 - Casuarina cunninghamiana (River She-oak) is located in the far north western corner of the site. The development to the west of this tree has largely discarded the protection of this tree. A drainage pit has been installed less than a metre difficult to determine the level of damage from these works. It may be the case that the stability of this tree has been compromised. Tree 2 is recommended to Charles and the stability likely root damage.

enabling its consideration and review Tree 3 - Cupressus sempervirens (Italian Cypress) is expanded to 5 % planning to the second to 5 % planning to 5 % plannin

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consists of compacted crushed rock. The subject tree is probably unlikely to tolerate the level of proposed encroachment. Furthermore, the likelihood of services being required near or past this tree would add additional encroachment. Tree removal would probably need to be considered, given the awkward location of this tree in relation to the major access route for the site.

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Tree 4 - *Melia azedarach* (White Cedar) is small and insignificant. Tree removal is recommended.

Tree 5 - *Corymbia maculata* (Spotted Gum) is exposed to 9.3% Tree Protection Zone encroachment. This is considered minor encroachment and would be tolerated by the tree provided that no services are installed between the tree and the building footprint.

Tree 6 - *Casuarina cunninghamiana* (River She-oak) is exposed to 12.2% Tree Protection Zone encroachment. This is barely considered to be 'major' encroachment and it is likely to be tolerated by the tree, provided that no services are installed between the tree and the building footprint.

Tree 7 - *Casuarina cunninghamiana* (River She-oak) is exposed to 5.6% Tree Protection Zone encroachment. This is considered minor encroachment and would be tolerated by the tree provided that no services are installed between the tree and the building footprint.

Tree 8, 9 & 10 are currently smaller trees. Tree 8, 9 & 10 are provided adequate clearance under the proposed design provided no services are installed between the dwelling and the trunk of Tree 9.

A further factor that may influence the proposed changes on the subject site will be the design in the vicinity of the neighbouring trees and street tree.

Street tree 1 - Ulmus Xhollandica 'Vegeta' (Huntingdon Elm) is distant from any proposed site changes and no harm is predicted to it.

Neighbouring tree 11 - *Pittosporum undulatum* (Sweet Pittosporum) is distant from any site changes. No harm is predicted to this weed.

Neighbouring tree 12 - *Eriobotrya japonica* (Loquat) is distant from any site changes. No harm is predicted to this tree.

Neighbouring tree 13 - *Malus* sp. (Apple) is distant from any proposed site changes and no harm is predicted to it.

Neighbouring tree 14 - *Syzygium paniculatum* (Magenta Cherry) and 15 - *Pittosporum eugenioides* 'Variegatum' (Variegated Tarata) are separated from the proposed site changes by a ROW easement, which is currently crushed rock. No harm is predicted towards these trees provided the ROW remains permeable and no services are installed by trenching in the easement.

Neighbouring tree 16 - *Cupressus sempervirens* (Italian Cypress) is also separated from the proposed site changes by a ROW easement. No harm is predicted towards this tree provided the ROW is permeable and no services are installed by trenching in the easement. The tree is exposed to 20% TPZ encroachment from the design but ACM/SRECISE SORTIGANT root growth in the footprint and work area of Unit 1 is very low.

There are no tree protection matters relating to vegetation on adjoining properties. This copied document is made

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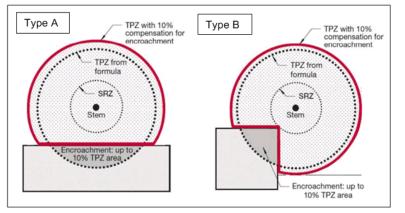
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#### 7.1 Tree protection zones on development sites

The level of encroachment and the impact to specific trees can be estimated by comparing standard or modified tree protection clearances with those clearances provided to trees in the development design (as discussed above). The overall impact towards a specific tree will be based on the severity of encroachment into the respective tree protection zones. The degree of root activity in the tree protection zone can vary significantly, which can result in more or less severe impacts to trees. The most accurate means of determining root activity in these zones is to undertake subsurface root investigations. The alternative to undertaking root investigations is to assign appropriate tree protection zones.

This report adopts AS4970-2009, Australian Standard – Protection of trees on development sites as the preferred tree protection method. The method provides a tree protection zone and a tree protection fencing distance (radial measurement from trunk centre) by using the width of the trunk at 1.4m above ground multiplied by 12. The prescribed TPZ distances are provided for each tree in Appendix 1 and tree protection zones are indicated for specific trees at Appendix 3.

There is scope to reduce the tree protection zone by an area of 10% without further investigations. The rationale for any reduced tree protection distance is detailed in AS4970-2009 (*Australian Standard – Protection of trees on development sites*). Under encroachment Type A, it is acceptable to reduce the Tree Protection Zone (TPZ) area by 10%. This translates to a reduction in radial clearance distance of approximately 33% on one side of the tree only. This can be applied if there is contiguous space around the tree for root development to occur. The following diagram, from AS4970-2009, is provided to illustrate the approach.



In conclusion, there are strict vegetation controls that influence the trees & shrubs on the site but the majority of assessed trees were undesirable species, which are located poorly on the site.

#### 8 Recommendations

8.1 Tree 2 - Casuarina cunninghamiana (River She-oak) has been exposed to Structural Root Application No. P11/2020
 2 Zone encroachment from works associated with the adjoining property. It may be the case that the stability of this tree has been compromised. given the extent of likely root damage.
 8.2 Tree 3 - Cupressus sempervirens (Italian Cypress) is exponentiating its 200 fixed that the stability of the building footprint of Townhouse as partering integration groot the sole purpose of

of the tree results in a further 16.2% TPZ encroachment Plantning xisting conditions Act the 87. south of the tree consists of compacted crushed rock. The device of the tree consists of compacted crushed rock. The device of the tree consists of compacted crushed rock. The device of the tree consists of compact of the tree consists of the tree consists of compact of the tree consists of the tree consi

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tolerate the level of proposed encroachment. Furthermore, the likelihood of services being required near or past this tree would add additional encroachment. Tree removal would probably need to be considered, given the awkward location of this tree in relation to the major access route for the site.

8.3 Tree 4 - *Melia azedarach* (White Cedar) is small and insignificant. Tree removal is recommended.



- 8.4 Tree 5 *Corymbia maculata* (Spotted Gum) is exposed to 9.3% Tree Protection Zone encroachment. This is considered minor encroachment and would be tolerated by the tree provided that no services are installed between the tree and the building footprint.
- 8.5 Tree 6 *Casuarina cunninghamiana* (River She-oak) is exposed to 12.2% Tree Protection Zone encroachment. This is barely considered to be 'major' encroachment and it is likely to be tolerated by the tree, provided that no services are installed between the tree and the building footprint.
- 8.6 Tree 7 *Casuarina cunninghamiana* (River She-oak) is exposed to 5.6% Tree Protection Zone encroachment. This is considered minor encroachment and would be tolerated by the tree provided that no services are installed between the tree and the building footprint.
- 8.7 Tree 8, 9 & 10 are provided adequate clearance under the proposed design provided no services are installed between the dwelling and the trunk of Tree 9.
- 8.8 Street tree 1 *Ulmus Xhollandica* 'Vegeta' (Huntingdon Elm) is distant from any proposed site changes and no harm is predicted to it.
- 8.9 Neighbouring tree 11 *Pittosporum undulatum* (Sweet Pittosporum), 12 *Eriobotrya japonica* (Loquat) and 13 *Malus* sp. (Apple) are distant from any site changes. No harm is predicted to these trees.
- 8.10 Neighbouring tree 14 *Syzygium paniculatum* (Magenta Cherry) and 15 *Pittosporum eugenioides* 'Variegatum' (Variegated Tarata) are separated from the proposed site changes by a ROW easement, which is currently crushed rock. No harm is predicted towards these trees provided the ROW remains permeable and no services are installed by trenching in the easement.
- 8.11 Neighbouring tree 16 *Cupressus sempervirens* (Italian Cypress) is also separated from the proposed site changes by a ROW easement. No harm is predicted towards this tree provided the ROW is permeable and no services are installed by trenching in the easement. The tree is technically exposed to 20% TPZ encroachment from the design but the prospect of significant root growth in the footprint and work area of Unit 1 is very low.
- 8.12 Any vegetation in the study area that was not assessed as part of this report was considered insignificant, generally undesirable or sufficiently clear of any expected works.
- 8.13 Any proposed development on the site should make provision for landscaping and the planting of new trees.

Dean Simonsen (BAppSc Melb.) Consultant Arborist

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#### References

Australian Standard AS 4970, 2009. Protection of trees on development sites. Standards Australia



#### 10 Definitions

The TPZ and SRZ are defined in AS4970-2009, Australian Standard – Protection of trees on development sites as:

#### Tree protection zone (TPZ)

A specified area above and below ground and at a given distance from the trunk set aside for the protection of a tree's roots and crown to provide for the viability and stability of a tree to be retained where it is potentially subject to damage by development.

#### Structural root zone (SRZ)

The area around the base of a tree required for the tree's stability in the ground. The woody root growth and soil cohesion in this area are necessary to hold the tree upright. The SRZ is nominally circular with the trunk at its centre and is expressed by its radius in metres. This zone considers a tree's structural stability only, not the root zone required for a tree's vigour and long-term viability, which will usually be a much larger area.

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No	<u>د</u>	-	Ν		ω				4		J		თ		7		8	_	9	_	10			3		13
No Species	Ulmus Xhollandica	'Vegeta'		cunninghamiana	Cupressus	sempervirens			Melia azedarach White Cedar		Corymbia	maculata	Casuarina	cunninghamiana oak	Casuarina	cunninghamiana	Syzygium	paniculatum	Brachychiton	populneus			ritiosporum	Eriohotrva	japonica	13 Malus sp.
Common Name	Huntingdon Elm		River She-	oak	Italian	Cypress			White Cedar		Spotted Gum		River She-	oak	River She-	oak	Magenta	Cherry	Kurrajong		Magenta	Cherry	Diffeomore	Pittosporum	-	Apple
(cm)	60		65		64				15		48		57		63		18		29		20		67	40	i	19,17 (25.5)
1PZ AS4970 (m)	7.20		7.80		7.68				2.00		5.76		6.84		7.56		2.16		3.48		2.40		0.00	4 80		3.06
TPZr AS4970 (m)	4.90		5.30		5.22				1.36		3.92		4.65		5.14		1.47		2.37		1.63		2.04	AC E		2.08
SRZ AS4970 (m)	2.78		2.87		2.86				1.55		2.53		2.72		2.84		1.68		2.05		1.75		1.32	2.34		1.94
(m)	12.5x12		19x13		17x4				3.5x4		15x12		17x7		17x11		5.5x3		5x8		7x6	>	OXG	10x9		8x9
Age	Maturing		Maturing		Maturing				Semi-	mature	Semi-	mature	Maturing		Maturing		Semi-	mature	Semi-	mature	Semi-	mature		Maturing	G	Maturing
Health	Fair to Poor		Fair to	Poor	Fair				Fair		Fair		Fair to	Poor	Fair to	Poor	Poor		Fair		Fair	1	ган	Fair to	Poor	Fair
Structure	Poor		Fair		Fair to	Poor			Poor		Fair to	Poor	Fair		Fair		Fair to	Poor	Fair		Fair to	Poor		Fair		Fair to Poor
Form	Manipulated Previously lopped /		Minor	asymmetry	Symmetric				Symmetric		Symmetric		Asymmetric		Asymmetric		Asymmetric		Minor	asymmetry	Minor	asymmetry		Minor	asymmetry	Minor asymmetry
Comment	Previously lopped /	pollarded	Root damage	from drain	Acute branch	attachments, upper canopy	crown	separation			Acute primary	branch attachment, Easement	Easement		Easement		Easement		Easement		EaseNAETR TISE BURNER N	Application Notifee 1	woody weed	This copied doctiment is made	available h	Planning Environment Act 1987.
Tree Type	Exotic		Australian	native	Exotic	conifer			Australian	native	Victorian	native	Australian	native	Australian	native	Australian	native	Victorian	native	S AUBIT PILA	Nogiliper 1	VICIOIIAII	d docume	evergines of	a planning Environme
value	Low		Low		Low				Low		Low		Low		Low		Low		Low		N Low	3	NOLIE	ht is ma	purpose	I process Int Act 1
value 31/01/2020	Street tree		Remove		Could be	retained			Remove		Remove		Remove		Remove		Remove		Could be	retained	Could be	retained	<u>a</u>	de tree		as part of a planning process under the Planning Environment Act 1987.

Appendix 1

Appendix 1				
No Species Common DBH TPZ TPZr SRZ HxW Age Health Structure	re Form	Comment	Tree Type Retention Recommend	Retention
(m) (m) (m) (m)				Value
14 Syzygium Magenta 40 4.80 3.26 2.34 10x7 Maturing Poor Poor	Minor		Australian	Low
paniculatum Cherry Cherry	asymmetry		native	
15 <i>Pittosporum</i> Variegated 18 2.16 1.47 1.68 5x5 Maturing Poor Poor	Asymmetric		Exotic	Low
eugenioides Tarata			evergreen	
'Variegatum'				
16 Cupressus Italian 60 7.20 4.90 2.78 14x5 Maturing Fair Fair to	o Symmetric		Exotic	Low
	Poor		conifer	

TPZ – optimum radial clearance distance as per AS4970. TPZr – reduced radial clearance distance allowable on one side of tree as per AS4970, SRZ – minimum radial clearance distance for tree stability as per AS4970

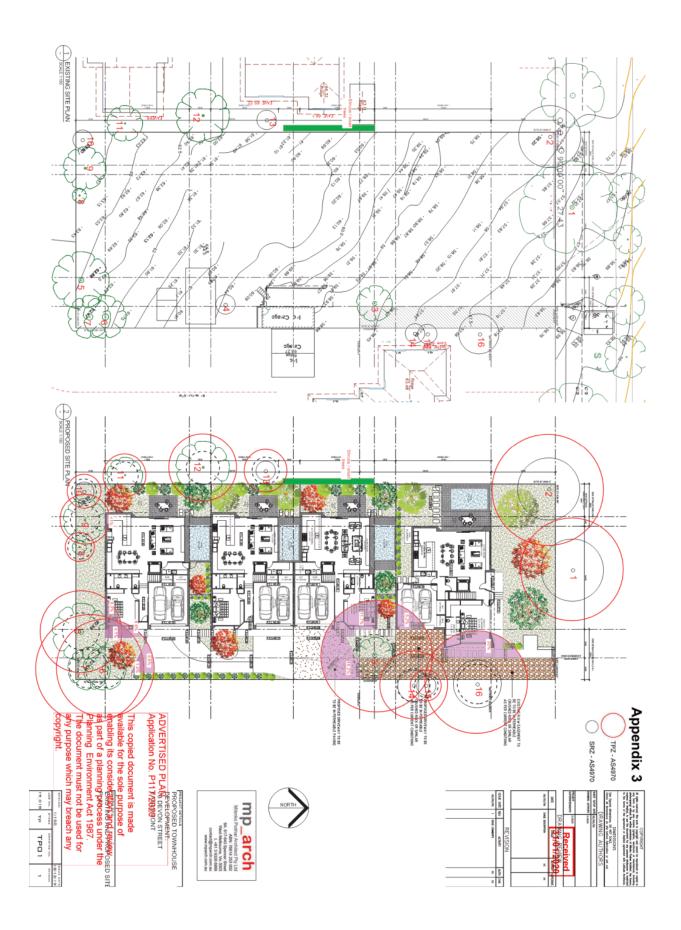
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Field name		Description					
No.		· ·	on number.	Unique numbers	are assigned to ea	ach assessed indiv	idual tree or tree
		group.					
Species							ial (or trinomi <b>∰ec</b> € 31/01
Common Nam	e	Provides the co	mmon name	e as occurs in curr	ent Australian hor	ticultural literature.	More than one
		name.	can exist to	a single tree spec	cies, or several sp	ecies can share th	e same common
DBH (Diameter	at		unk diamete	r (expressed in cer	ntimetres) of an in	ndividual tree usual	ly measured at
breast height)				und level. Multiple		are calculated usin alculations.	g a formula to
TPZ (Tree prote	ection			ssed as a radial di	stance in metres,	measured from tru	nk centre.
zone) <b>TPZr</b> (Tree prot	ection	Based on AS 4 Reduced tree r	- · · -	ne evoressed as a	radial distance in	metres measured	from trunk
zone reduced)	ection	centre and just	fied accordin	ng to a standard (L	Jsually AS4970) c	or other method.	
HxW (Height x	Width)					erally expressed in	whole metres
Age		Description		-1			
Young		Sapling tree and				-14 41	
Semi-mature				e and yet to achiev			
Maturing				cted size in situatio	n, with reduced in	icremental growth	
Over-mature		Tree is senesce	ni, and in dec				
Health		Term assigned	that provide	s a broad descript	ion of the health a	and vigour of the tre	e.
Ratings		Good	Fair	Fair to Poor	Poor	Very poor	Dead
Structure		Term assigned	that provide	s a broad descript	ion of the structur	e and stability of th	e tree.
Ratings		Good	Fair	Fair to Poor	Poor	Very poor	Failed
Form		Description					
Symmetric		Evenly balance	d crown				
Asymmetric		Crown biased ir	one directio	n; can be minor or	major		
Stump re-sprou	t	Adventitious she	oots originatii	ng from stump or tr	unk		
Manipulated		Hedge, pollard,	topiary, wind	row; managed for	specific landscape	use or aesthetic ou	Itcome
Comment			ments that p	rovide specific det	ail on the conditio	n of the tree or ma	nagement
		requirements					
Tree type		Description					
Indigenous			v in the area	or region of the sul	biect site		
Victorian native		Occurs naturall				to see A to all a second second	
Australian nativ	Э						
E # 1 11		Occurs natural	y within Aust	ralia but is not a Vio			
Exotic deciduou	S	Occurs outside	of Australia	ralia but is not a Vio and typically sheds	ctorian native or in its leaves during v	digenous winter	
Exotic evergree		Occurs outside Occurs outside	of Australia a of Australia a	ralia but is not a Vio and typically sheds and typically holds	ctorian native or in its leaves during v its leaves all year r	digenous winter	
Exotic evergree Exotic conifer		Occurs outside Occurs outside Occurs outside	of Australia a of Australia a of Australia a	ralia but is not a Vio and typically sheds and typically holds and is classified as	ctorian native or in its leaves during v its leaves all year r a gymnosperm	digenous winter round	
Exotic evergree Exotic conifer Native conifer		Occurs outside Occurs outside Occurs outside Occurs natural	of Australia a of Australia a of Australia a y within Aust	ralia but is not a Vio and typically sheds and typically holds	ctorian native or in its leaves during v its leaves all year r a gymnosperm	digenous winter round	
Exotic evergree Exotic conifer Native conifer Palm		Occurs outside Occurs outside Occurs outside Occurs naturall Woody monoco	of Australia a of Australia a of Australia a y within Aust otyledon	ralia but is not a Vio and typically sheds and typically holds and is classified as ralia and is classifie	ctorian native or in its leaves during v its leaves all year r a gymnosperm	digenous winter round	
Exotic evergree Exotic conifer Native conifer		Occurs outside Occurs outside Occurs outside Occurs natural	of Australia a of Australia a of Australia a y within Aust otyledon	ralia but is not a Vio and typically sheds and typically holds and is classified as ralia and is classifie	ctorian native or in its leaves during v its leaves all year r a gymnosperm	digenous winter round	
Exotic evergree Exotic conifer Native conifer Palm Other	n	Occurs outside Occurs outside Occurs outside Occurs naturall Woody monoco Other descriptio Qualitative ratir	of Australia a of Australia a of Australia a y within Aust otyledon ons as indica	ralia but is not a Vic and typically sheds and typically holds and is classified as ralia and is classifie ted	ctorian native or in- its leaves during v its leaves all year r a gymnosperm ad as a gymnosper	digenous winter round	uide for
Exotic evergree Exotic conifer Native conifer Palm Other <b>Retention valu</b>	n	Occurs outside Occurs outside Occurs outside Occurs naturall Woody monoco Other description	of Australia a of Australia a of Australia a y within Aust otyledon ons as indica	ralia but is not a Vid and typically sheds and typically holds and is classified as ralia and is classifie ted	ctorian native or in- its leaves during v its leaves all year n a gymnosperm ed as a gymnosper ad as a gymnosper das a gymnosper das a gymnosper	digenous vinter round rm <u>s Broyided as a g</u>	
Exotic evergree Exotic conifer Native conifer Palm Other <b>Retention valu</b>	n	Occurs outside Occurs outside Occurs outside Occurs naturall Woody monoco Other descriptio Qualitative ratir	of Australia a of Australia a of Australia a y within Aust otyledon ons as indica	ralia but is not a Vic and typically sheds and typically holds and is classified as ralia and is classifie ted	ctorian native or in- its leaves during v its leaves all year n a gymnosperm ed as a gymnosper ad as a gymnosper das a gymnosper das a gymnosper	digenous winter round	
Exotic evergree Exotic conifer Native conifer Palm Other <b>Retention valu</b> Ratings	e	Occurs outside Occurs outside Occurs outside Occurs naturall Woody monocc Other descriptio Qualitative ratir management d High	of Australia a of Australia a of Australia a y within Aust tyledon ons as indica ng provided o ecisions.	ralia but is not a Vid and typically sheds and typically holds and is classified as ralia and is classifie ted on tree based on a <i>Moderate</i>	ctorian native or in- its leaves during v its leaves all year n a gymnosperm ad as a gymnosper ad as a gymnosper das a gymnosp	digenous vinter round rm <u>s Provided as a g</u> SED PLAN vNo. P117/2020	0 None
Exotic evergree Exotic conifer Native conifer Palm Other Retention valu Ratings Recommend	e	Occurs outside Occurs outside Occurs outside Occurs naturall Woody monocc Other description Qualitative ratir management d <i>High</i> Recommended	of Australia a of Australia a of Australia a y within Australia y within Australia y within Australia y of Australia y within Australia y of	ralia but is not a Vid and typically sheds and typically holds and is classified as ralia and is classifie ted on tree based on a <i>Moderate</i> d on condition of t	ctorian native or in- its leaves during v its leaves all year r a gymnosperm ad as a gymnosper ad as a gymnosper bessessment factor ADVERTIS Application he thesioopies	digenous vinter round rm SEDPLAN vNo. P117/2020 ardecuprepsess	0 None
Exotic evergree Exotic conifer Native conifer Palm Other <b>Retention valu</b> Ratings	e	Occurs outside Occurs outside Occurs outside Occurs naturall Woody monocc Other descriptio Qualitative ratir management d High	of Australia a of Australia a of Australia a y within Aust tyledon ons as indica ng provided o ecisions.	alia but is not a Vid and typically sheds and typically holds and is classified as ralia and is classifie ted on tree based on a <i>Moderate</i> d on condition of t <i>r Remove</i>	torian native or in- its leaves during v its leaves all year r a gymnosperm ad as a gymnosper ad as a gymnosper ADVERTIS Application he theis.icopiec Staveilable No	digenous vinter round rm SED PLAN VNO. P117/2020 Indecuprepseds 5/baceole pueps	0 None Madanges BSC Ofransplant
Exotic evergree Exotic conifer Native conifer Palm Other Retention valu Ratings Recommend	e	Occurs outside Occurs outside Occurs outside Occurs naturall Woody monoco Other description Qualitative ratin management d High Recommended Could be retained	of Australia a of Australia a of Australia a y within Aust tyledon ons as indica g provided o ecisions. action base <i>Conside</i> <i>remova</i>	ralia but is not a Vid and typically sheds and typically holds and is classified as ralia and is classified ted on tree based on a <i>Moderate</i> d on condition of t <i>r</i> <i>Remove</i>	ctorian native or in- its leaves during v its leaves all year n a gymnosperm ad as a gymnosper ad as a gymnosper assessment factor ADVERTIS Application the that incorrect stavailable factor enabling its as part of a	digenous vinter round rm SED PLAN SED PLAN VNO. P111/2021 Indecumented John Sole Puttor Consideration	0 None Machanges 950 Ofransplant eand review ess under the
Exotic evergree Exotic conifer Native conifer Palm Other Retention valu Ratings Recommend	e	Occurs outside Occurs outside Occurs outside Occurs naturall Woody monoco Other description Qualitative ratin management d High Recommended Could be retained	of Australia a of Australia a of Australia a y within Aust tyledon ons as indica g provided o ecisions. action base <i>Conside</i> <i>remova</i>	ralia but is not a Vid and typically sheds and typically holds and is classified as ralia and is classified ted on tree based on a <i>Moderate</i> d on condition of t <i>r</i> <i>Remove</i>	torian native or in- its leaves during v its leaves all year r a gymnosperm ad as a gymnosper ad as a gymnosper ssessment factor ADVERTIS Application the items/icopiec stavailable/is enabling its as part of a	digenous winter round rm SED PLAN WO. P117/2020 Indecuments de s Stabeuse e puese Toensideration planning proce	0 None machanges gse Ofransplant end review ess under the t 1987.
Exotic evergree Exotic conifer Native conifer Palm Other Retention valu Ratings Recommend	e	Occurs outside Occurs outside Occurs outside Occurs naturall Woody monoco Other description Qualitative ratin management d High Recommended Could be retained	of Australia a of Australia a of Australia a y within Aust tyledon ons as indica g provided o ecisions. action base <i>Conside</i> <i>remova</i>	ralia but is not a Vid and typically sheds and typically holds and is classified as ralia and is classified ted on tree based on a <i>Moderate</i> d on condition of t <i>r</i> <i>Remove</i>	torian native or in- its leaves during v its leaves all year r a gymnosperm ad as a gymnosper ssessment factor ADVERTS Application he it-dais/icopiec sravailable/isi enabling its as part of a ubject and ange E The docum	digenous winter round rm SEDPLAN Who. P117/2021 Indecumentades Jobersole put p Consideration planning proce nvironment Action	0 None 10 N
Exotic evergree Exotic conifer Native conifer Palm Other Retention valu Ratings Recommend	e	Occurs outside Occurs outside Occurs outside Occurs naturall Woody monoco Other description Qualitative ratin management d High Recommended Could be retained	of Australia a of Australia a of Australia a y within Aust tyledon ons as indica g provided o ecisions. action base <i>Conside</i> <i>remova</i>	ralia but is not a Vid and typically sheds and typically holds and is classified as ralia and is classified ted on tree based on a <i>Moderate</i> d on condition of t <i>r</i> <i>Remove</i>	torian native or in- its leaves during v its leaves all year r a gymnosperm ad as a gymnosper ssessment factor ADVERTS Application he it-dais/icopiec sravailable/isi enabling its as part of a ubject and ange E The docum	digenous winter round rm SED PLAN WO. P117/2020 Indecuments de s Stabeuse e puese Toensideration planning proce	0 None machanges 956 Ofransplant evind review ess under the st 1987. e used for
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#### Appendix 2 Descriptors (Version C - 2013)



#### Assumptions and limiting conditions of arboricultural consultancy report

1. Any legal description provided to Treemap Arboriculture is assumed to be correct. Any titles and ownerships to any property are assumed to be correct. No responsibility is assumed for matters outside the consultant's control.



- Treemap Arboriculture assumes that any property or project is not in violation of any applicable codes, ordinances, statutes or other local, state or federal government regulations.
- Treemap Arboriculture has taken care to obtain all information from reliable sources. All data has been verified insofar as possible; however Treemap Arboriculture can neither guarantee nor be responsible for the accuracy of the information provided by others not directly under Treemap Arboriculture control.
- 4. No Treemap Arboriculture employee shall be required to give testimony or to attend court by reason of this report unless subsequent contractual arrangements are made, including payment of an additional fee for such services.
- 5. Loss of this report or alteration of any part of this report not undertaken by Treemap Arboriculture invalidates the entire report.
- Possession of this report or a copy thereof does not imply right of publication or use for any purpose by anyone but the client or their directed representatives, without the prior consent of the Treemap Arboriculture.
- 7. This report and any values expressed herein represent the opinion of the Treemap Arboriculture consultant and the Treemap Arboriculture fee is in no way conditional upon the reporting of a specified value, a stipulated result, the occurrence of a subsequent event, nor upon any finding to be reported.
- Sketches, diagrams, graphs and photographs in this report, being intended as visual aids, are not necessarily to scale and should not be construed as engineering or architectural drawings, reports or surveys.
- 9. Unless expressed otherwise: 1) Information contained in this report covers only those items that were covered in the project brief or that were examined during the assessment and reflect the condition of those items at the time of inspection; and 2) The inspection is limited to visual examination of accessible components without dissection, excavation or probing unless otherwise stipulated.
- 10. There is no warranty or guarantee, expressed or implied by Treemap Arboriculture, that the problems or deficiencies of the plants or site in question may not arise in the future.
- 11. All instructions (verbal or written) that define the scope of the report have been included in the report and all documents and other materials that the Treemap Arboriculture consultant has been instructed to consider or to take into account in preparing this report have been included or listed within the report. Application No. P117/2020
- 12. To the writer's knowledge all facts, matter and all assumptions upon which the report proceeds have been stated within the body of the report and all opinion contained within the body of the report and all opinion contained within the body of the report and all opinion not duly experience and observations.

evailable for the sole of wrowned as part of a planning process under the Planning Environment Act 1987. The document must not be used for any purpose which may breach any copyright.

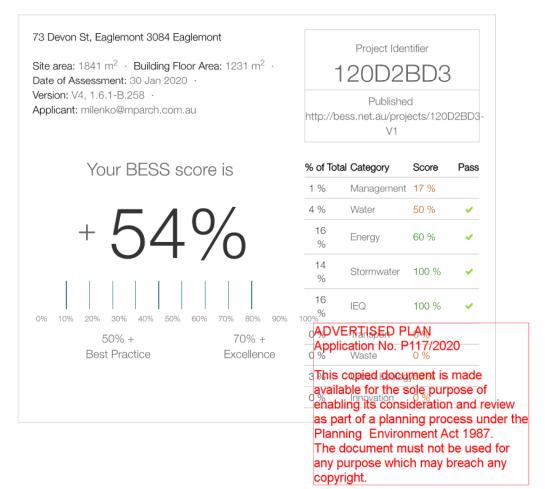
©TREEMAP 2019

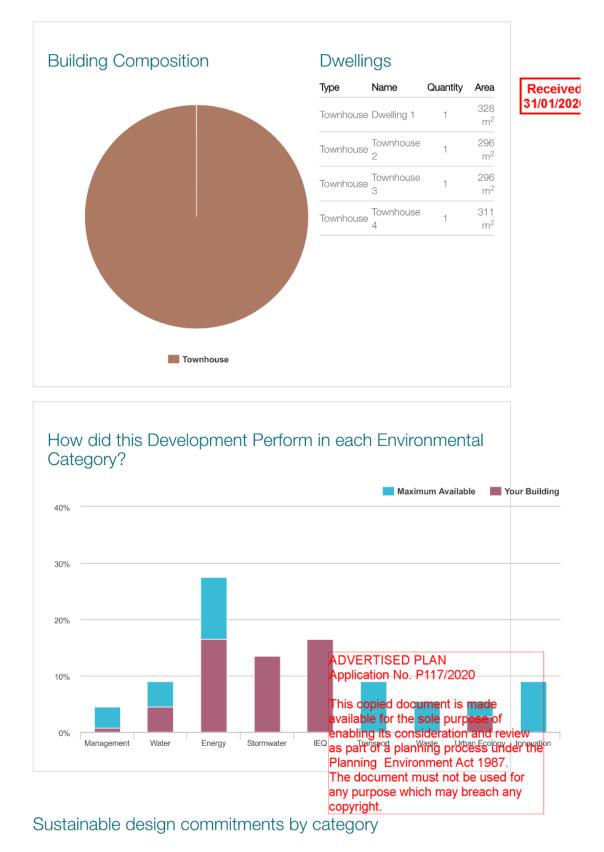
BESS - 73 Devon St, Eaglemont VIC 3084, Australia



This BESS report outlines the sustainable design commitments of the proposed development at 73 Devon St Eaglemont VIC 3084. The BESS report and accompanying documents and evidence are submitted in response to the requirement for a Sustainable Design Assessment or Sustainability Management Plan at Banyule City Council.

Note that where a Sustainability Management Plan is required, the BESS report must be accompanied by a report that further demonstrates the development's potential to achieve the relevant environmental performance outcomes and documents the means by which the performance outcomes can be achieved.





BESS - 73 Devon St, Eaglemont VIC 3084, Australia

The sustainable design commitments for this project are listed below. These are to be incorporated into the design documentation and subsequently implemented.

Credit       Disabled Scoped out Score         Management 4.1 Building Users Guide       100 %         Management 4.1 Building Users Guide       100 %         Score Contribution       This credit contributes 16.7% towards this section's score.         Aim       To encourage and recognise initiatives that will help building users to use the building efficiently         Cuestions       Will a building users guide be produced and issued to occupants?         Yes       Some Contributing 4% to overall score         Credit       Disabled Scoped out Score         Watter       100 %         Watter 1.1 Potable water use reduction       40 %         Water 3.1 Water Efficient Landscaping       100 %         Notes       Refer to submitted landscape plan and water efficient/ drought resistant planting schedule         Water Approachs       Mata approach do you want to use Water?         Water fixtures, fittings and connections       Yes         Paning Environment Act 1987.       The copied document is made available for the sole purpose of enabling is consideration and review as part of a planning process under Planning Environment Act 1987.         Water fixtures, fittings and connections       Townhouse which may breach any purpose which ma	Management	1	17% - cor	ntributing 1% to	overall score	Receiv 31/01/20
Management 4.1 Building Users Guide       100%         Score Contribution       This credit contributes 16.7% towards this section's score.         Am       To encourage and recognise initiatives that will help building users to use the building efficiently         Questions       Will a building users guide be produced and issued to occupants?         Yes       Yes         Water       50% - contributing 4% to overall score         Credit       Disabled Scoped out Score         Water 1.1 Potable water use reduction       40 %         Water 3.1 Water Efficient Landscaping       100 %         Notes       Refer to submitted landscape plan and water efficient/ drought resistant planting schedule         Water Approachs       Vestar Approachs         Water fixtures, fittings and connections       Discoled document is made available for the sole purpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987.         Water fixtures, fittings and connections       To whom yones which may breach any any purpose which may breach any	Credit			Disable	Scoped out Score	
Score Contribution       This credit contributes 16.7% towards this section's score.         Aim       To encourage and recognise initiatives that will help building users to use the building efficiently         Questions       Will a building users guide be produced and issued to occupants?         Yes       State         Water       Disabled Scoped out Score         Water 1.1 Potable water use reduction       40 %         Water 3.1 Water Efficient Landscaping       100 %         Notes       Refer to submitted landscape plan and water efficient/ drought resistant planting schedule         Water Approachs       Application No. P117/2020         Are you installing a rainwater tank?       This copied document is made available for the sole putpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987.         Water fixtures, fittings and connections       Dwelling 1       Townhoust on the use of the document has not be used for the sole putpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987.	Management 4.1 Buildir	ng Users Guide			100 %	
Aim       To encourage and recognise initiatives that will help building users to use the building efficiently         Questions       Will a building users guide be produced and issued to occupants?         Yes       So% - contributing 4% to overall score         Credit       Disabled Scoped out Score         Water 1.1 Potable water use reduction       40 %         Water 3.1 Water Efficient Landscaping       100 %         Notes       Refer to submitted landscape plan and water efficient/ drought resistant planting schedule         Water Approach S       Use ADMERTISED PLAN Are you installing a rainwater tank?       Application No. P117/2020 Yes         Water fixtures, fittings and connections       Dwelling 1       Townhout set of a planning process under Planning Environment Act 1987. The document must not be used for any purpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987. The document must not be used for any purpose of enabling its consideration and review as part of a planning process under Planning Process under Planning Process under Planning Planning Process under Planning Planni	Management 4.1 E	Building Users Guide			100%	
Am       use the building efficiently         Questions         Will a building users guide be produced and issued to occupants?         Yes         Water         So% - contributing 4% to overall score         Credit       Disabled Scoped out Score         Water 1.1 Potable water use reduction       40 %         Water 3.1 Water Efficient Landscaping       100 %         Notes       Refer to submitted landscape plan and water efficient/ drought resistant planting schedule         Water Approachs       Yes         What approach do you want to use Water?       Use ADVERTISED PLAN Are you installing a swimming pool?         Are you installing a rainwater tank?       This copied document is made available for the sole purpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987. The document must not be used for an aplanning process under Planning Environment Act 1987. The document must not be used for an approximate and water fixtures, fittings and connections         Dwelling 1       Townhould set of a planning process under Planning Environment Act 1987.	Score Contribution	This credit contributes 1	6.7% tow	ards this sectior	's score.	-
Will a building users guide be produced and issued to occupants?         Yes         Water         50% - contributing 4% to overall score         Credit       Disabled Scoped out Score         Water 1.1 Potable water use reduction       40 %         Water 3.1 Water Efficient Landscaping       100 %         Notes       Refer to submitted landscape plan and water efficient/ drought resistant planting schedule         Water Approachs       Are you installing a swimming pool?         Are you installing a rainwater tank?       This copied document is made available for the sole putpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987.         Water fixtures, fittings and connections       Townhouse Which may breach any	Aim		-	tives that will hel	p building users to	
Water       50% - contributing 4% to overall score         Credit       Disabled Scoped out Score         Water 1.1 Potable water use reduction       40 %         Water 3.1 Water Efficient Landscaping       100 %         Notes       Refer to submitted landscape plan and water efficient/ drought resistant planting schedule         Water Approach       Vestor Approachs         What approach do you want to use Water?       Use AD VERTISED PLAN Application No. P117/2020         Are you installing a swimming pool?       Yes         Are you installing a rainwater tank?       This copied document is made available for the sole putpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987.         Water fixtures, fittings and connections       Dwelling 1         Dwelling 1       Townhous process which may breach any	Will a building users g	uide be produced and issu	ed to occu	upants?		
Water 1.1 Potable water use reduction       40 %         Water 3.1 Water Efficient Landscaping       100 %         Notes       Refer to submitted landscape plan and water efficient/ drought resistant planting schedule         Water Approachs       What approach do you want to use Water?         What approach do you want to use Water?       Use         Are you installing a swimming pool?       Yes         Are you installing a rainwater tank?       This copied document is made available for the sole purpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987. The document must not be used for any purpose which may breach any	Water	Ę	50% - cor	ntributing 4% to	overall score	
Water 3.1 Water Efficient Landscaping       100 %         Notes       Refer to submitted landscape plan and water efficient/ drought resistant planting schedule         Water Approachs       What approach do you want to use Water?         Are you installing a swimming pool?       Yes         Are you installing a rainwater tank?       This copied document is made available for the sole purpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987.         Water fixtures, fittings and connections       Townhou any purpose which may breach any	Credit			Disabled	d Scoped out Score	
Notes       Refer to submitted landscape plan and water efficient/ drought resistant planting schedule         Water Approachs       What approach do you want to use Water?       Use         Are you installing a swimming pool?       Yes         Are you installing a rainwater tank?       This copied document is made available for the sole purpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987. The document must not be used for any purpose which may breach any	Water 1.1 Potable water	<sup>r</sup> use reduction			40 %	
Water Approachs         What approach do you want to use Water?         Use ADVERTISED PLAN Application No. P117/2020         Are you installing a swimming pool?         Are you installing a rainwater tank?         Are you installing a rainwater tank?         Water fixtures, fittings and connections         Dwelling 1         Townhouse 2         Townhouse 2         Water fixtures, fittings and connections         Dwelling 1	Water 3.1 Water Efficien	t Landscaping			100 %	_
What approach do you want to use Water?       Use ADVERTISED PLAN Application No. P117/2020         Are you installing a swimming pool?       Yes         Are you installing a rainwater tank?       This copied document is made available for the sole purpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987. The document must not be used for any purpose which may breach any		ed landscape plan and wate	er efficient/	drought resistant	planting schedule	-
Are you installing a swimming pool?       Yes         Are you installing a swimming pool?       This copied document is made available for the sole purpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987.         Water fixtures, fittings and connections       Townhouse 3         Dwelling 1       Townhouse 3		want to use Water?	Use	ADVERTISE	DiPLAN	
Are you installing a rainwater tank?       This copied document is made available for the sole purpose of enabling its consideration and review as part of a planning process under Planning Environment Act 1987.         Water fixtures, fittings and connections       Townhouse and purpose which may breach any purpose which may breach any				Application N		-
Water fixtures, fittings and connections Dwelling 1 Dwe					document is made	
any purpose which may breach any		ngs and connections	Townhou	enabling its c as part of a p Planning En The docume	onsideration and lanning process vironment Act 19 nt must not be us	review under the 87. ed for
Showerhead         4 Star WELS (>= 6.0 but <= 7.5)         4 Star WEDS (>= 6.0 but <= 7.5)	Showerhead	4 Star WELS (>= 6.0	4 Star W	any purpose copyright. 4	which may breac Star WELS (>= 6.0	h any

	Dwelling 1	Townhous	se 2	Townhouse 3	
Bath	Medium Sized Contemporary Bath	Medium S Contempo	Sized orary Bath	Medium Sized Contemporary Bath	
Kitchen Taps	>= 5 Star WELS rating	>= 5 Star	WELS rating	>= 5 Star WELS rating	Re
Bathroom Taps	>= 5 Star WELS rating	>= 5 Star	WELS rating	>= 5 Star WELS rating	31/
Dishwashers	>= 5 Star WELS rating	>= 5 Star	WELS rating	>= 5 Star WELS rating	
WC	>= 4 Star WELS rating	>= 4 Star	WELS rating	>= 4 Star WELS rating	
Jrinals	Scope out	Scope ou	t	Scope out	
Washing Machine Water Efficiency	>= 5 Star WELS rating	>= 5 Star	WELS rating	>= 5 Star WELS rating	
Which non-potable water source is the dwelling/space connected to?	Tank 4	Tank 4		Tank 4	
Non-potable water source connected to Toilets	Yes	Yes		Yes	
Non-potable water source connected to Laundry (washing machine)	Yes	Yes		Yes	
		Townho	ouse 4		
Showerhead		4 Star \	WELS (>= 6.0	) but <= 7.5)	
Bath		Mediun	n Sized Conte	emporary Bath	
Kitchen Taps		>= 5 S	tar WELS ratir	ng	
Bathroom Taps		>= 5 St	tar WELS ratir	ng	
Dishwashers		>= 5 St	tar WELS ratir	ng	
WC		>= 4 Si	tar WELS ratir	ng	
Urinals		Scope	out		
Washing Machine Water Effic	iency	>= 5 S	tar WELS ratir	ng	
Which non-potable water sou connected to?	irce is the dwelling/spac	e Tank 4			
Non-potable water source co	nnected to Toilets	Yes			
Non-potable water source co (washing machine)	nnected to Laundry	Yes			
Rainwater Tanks			Application Tank 1	SED PLAN No. P117/2020 Tank 2 Tank 3	
What is the total roof area con Square Metres	nnected to the rainwater	tank?	avail <u>able</u> fo	d document is made ir the sole purpose of a consideration and re	view
Tank Size		a	as part of a	planning process un	der the
rrigation area connected to ta	ank Square Metres			Environment Act 1987 Ient must not be used	
Is connected irrigation area a	water efficient garden?	a		e which may breach	
				Tank 4	

#### Attachment 2: Advertised Documents

		Tank 4
1.9	a connected to the rainwater tank?	Square Metres 153.0
Tank Size	to tank Square Metres	3000.0
Irrigation area connected		212.0 31/
ls connected irrigation an	ea a water efficient garden?	
Water 1.1 Potable v	vater use reduction	40%
Score Contribution	This credit contributes 83.3% tov	vards this section's score.
Aim	rainwater use? To achieve points	o efficient fixtures, appliances, and in this credit there must be >25% using the built in calculation tools.
Criteria	What is the reduction in total pota fixtures, appliances, rainwater use points in this credit there must be	e and recycled water use? To achieve
Questions		
Percentage Achieved ?	Percentage %	
%		
Calculations		
Reference (kL)		
1369		
	inwater and recycled water use) (kl	)
	איז (אנט מויט ופטעטפט איזנט עוצר איז	-/
1086		
Rainwater or recycled v	vater supplied (Internal + External)	(KL)
194		
Proposed (including rai	nwater and recycled water use) (kL	)
891		ADVERTISED PLAN
% Reduction in Potable	Water Consumption Percentage %	Application No. P117/2020
34 %		This copied document is made available for the sole purpose of
Water 3.1 Water Eff	icient Landscaping	enabling its consideration and review as part of a planning process under the Planning Environment Act 1987. The document must not be used for any purpose which may breach any

Aim produ	vater efficiency princip des low water use pla ucing landscape area rater or an alternative on.	nt selection ( s and irrigatio	e.g. xeriscapin on areas conne	ig). Note: fo ected to	od
Questions					
Will water efficient landscaping	g be installed?				
Yes					
Energy	60%	- contributi	ng 16% to ov	erall score	
Credit			Disabled Se	coped out S	Score
Energy 2.1 Greenhouse Gas Em	issions			1	00 %
Energy 2.3 Electricity Consumpt	ion			1	00 %
Energy 2.4 Gas Consumption				-	00 %
Energy 2.5 Wood Consumption				1	√/A
Energy 3.2 Hot Water				1	00 %
Energy 3.3 External Lighting				1	00 %
Energy 3.4 Clothes Drying				1	00 %
Energy 3.5 Internal Lighting - Re	sidential Single Dwellin	g			00 %
Energy 4.5 Solar PV - Houses a	nd Townhouses			1	00 %
Dwellings Energy Approa		Use the b	puilt in calculatio		
	oltaic (PV) system?		Yes		
Are you installing a solar photovo Gas supplied into building	oltaic (PV) system?			ural Gas	
Are you installing a solar photovo		Арр	Nat /ERTISED lication No.	tural Gas PLAN P117/202	0
Are you installing a solar photovo Gas supplied into building Dwelling Energy Profiles	Dwelling 1	App Townhouse This	Vertised lication No.	PLAN PLAN P117/202 mhouse 3 cument is	made
Are you installing a solar photow Gas supplied into building Dwelling Energy Profiles Below the floor is	Dwelling 1 Ground or Carpark	App Townhouse Groun <mark>aval</mark>	Nat /ERTISED lication No. copied doc lable for the	PLAN PLAN P117/202 mhouse 3 ument is soller pane	made iose of
Are you installing a solar photovo Gas supplied into building Dwelling Energy Profiles Below the floor is Above the ceiling is	<b>Dwelling 1</b> Ground or Carpark Outside	App Townhouse This Groundval Outsidenal	VERTISED lication No. copied doc able for the bling its con part of a plan	PLAN P117/202 nhouse 3 ument is sider pare sideration nning proc	made tose of and review ess under the
Are you installing a solar photow Gas supplied into building Dwelling Energy Profiles Below the floor is Above the ceiling is Exposed sides	Dwelling 1 Ground or Carpark	App Townhouse This Groundvaf Outsidenal As p Plar	VERTISED lication No. copied doc able for the bling its con part of a plan	PLAN P117/202 nhouse 3 ument is sider pare sideration uning proc	made ese of and review ess under the ot 1987.
Are you installing a solar photow Gas supplied into building Dwelling Energy Profiles	<b>Dwelling 1</b> Ground or Carpark Outside	App Townhouse Groundval Outsidenal 4 Plar 100.0 The any	VERTISED lication No. copied doc able for the bling its con part of a plan	PLAN P117/202 nhouse 3 ument is sider parp sideration nning proc onment Ac nust not b	made obse of and review ess under the ot 1987. be used for

#### Attachment 2: Advertised Documents

#### BESS - 73 Devon St, Eaglemont VIC 3084, Australia

	Dwelling 1	Townhouse 2	Townhouse 3
NatHERS star rating	6.0	6.0	6.0
Type of Heating System	A Gas space	A Gas space	A Gas space
Heating System Efficiency	5 Star	5 Star	5 Star
Type of Cooling System	Refrigerative ducted	Refrigerative ducted	Refrigerative ducted
Cooling System Efficiency	5 Stars	5 Stars	5 Stars
Type of Hot Water System	J Gas Instantaneous star	6J Gas Instantaneous star	6J Gas Instantaneous 6 star
% Contribution from solar hot water system	100 %	100 %	100 %
Clothes Line	D Private outdoor clothesline	D Private outdoor clothesline	D Private outdoor clothesline
Clothes Dryer	J Clothes dryer 5 sta	rsJ Clothes dryer 5 sta	rsJ Clothes dryer 5 stars

## Received 31/01/202

	Townhouse 4
Below the floor is	Ground or Carpark
Above the ceiling is	Outside
Exposed sides	4
NatHERS Annual Energy Loads - Heat MJ/sqm	100.0
NatHERS Annual Energy Loads - Cool MJ/sqm	20.0
NatHERS star rating	6.0
Type of Heating System	A Gas space
Heating System Efficiency	5 Star
Type of Cooling System	Refrigerative ducted
Cooling System Efficiency	5 Stars
Type of Hot Water System	J Gas Instantaneous 6 star
% Contribution from solar hot water system	100 %
Clothes Line	D Private outdoor clothesline
Clothes Dryer	J Clothes dryer 5 stars

#### Solar Photovoltaic systems

System Size (lesser of inverter and panel capacity) <sup>kW peak</sup>	ADVERTYSED PLAN PV 3 Application No. @117/2020
Orientation (which way is the system facing)?	This copied document is made
Inclination (angle from horizontal) Angle (degrees)	available for the sole purpose of enabling its consideration and review as part of a planning <b>Proc</b> ess under the
System Size (lesser of inverter and panel capacity) $\ensuremath{\mbox{\tiny kW peak}}$	Planning Environment Act 1987. The document must not be used for
Orientation (which way is the system facing)?	any purpose which may breach any
Inclination (angle from horizontal) Angle (degrees)	copyright. 5.0

#### 30/01/2020

#### Attachment 2: Advertised Documents

Score Contribution	This credit contributes 10	.0% towards this section's score	э.
Aim	Reduce the building's gre	enhouse gas emissions	Re
Criteria	Are greenhouse gas emis	sions >10% below the benchma	ark?
Questions			
Criteria Achieved ?			
-			
Calculations			
Reference Building wit	th Reference Services (BCA o	only) <sup>kg CO2</sup>	
29217.0			
Proposed Building wit	h Proposed Services (Actual	Building) <sup>kg CO2</sup>	
13598.5	-	~.	
% Reduction in GHG I	Emissions Percentage %		
	city Consumption		100%
		.0% towards this section's score	
53 % Energy 2.3 Electric Score Contribution Aim			
Energy 2.3 Electric	This credit contributes 10 Reduce consumption of e		θ.
Energy 2.3 Electric Score Contribution Aim Criteria	This credit contributes 10 Reduce consumption of e	electricity	θ.
Energy 2.3 Electric Score Contribution Aim Criteria Questions	This credit contributes 10 Reduce consumption of e	electricity	θ.
Energy 2.3 Electric Score Contribution Aim Criteria Questions	This credit contributes 10 Reduce consumption of e	electricity	θ.
Energy 2.3 Electric Score Contribution Aim	This credit contributes 10 Reduce consumption of e	electricity	θ.
Energy 2.3 Electric Score Contribution Aim Criteria Questions Criteria Achieved ?	This credit contributes 10 Reduce consumption of e	electricity ensumption >10% below the ber ADVERTISED PLA	e. nchmark?
Energy 2.3 Electric Score Contribution Aim Criteria Questions	This credit contributes 10 Reduce consumption of e	electricity	e. nchmark?
Energy 2.3 Electric Score Contribution Aim Criteria Questions Criteria Achieved ?  Calculations Reference <sup>kWh</sup>	This credit contributes 10 Reduce consumption of e	ADVERTISED PLA Application No. P11 This copied docum	e. hchmark? AN 17/2020 ent is made
Energy 2.3 Electric Score Contribution Aim Criteria Questions Criteria Achieved ?  Calculations Reference <sup>kWh</sup> 11945.6	This credit contributes 10 Reduce consumption of e	ADVERTISED PLA Application No. P11 This copied docum available for the sol enabling its conside	e. hchmark? AN 17/2020 ent is made e purpose of eration and review
Energy 2.3 Electric Score Contribution Aim Criteria Questions Criteria Achieved ? - Calculations Reference <sup>KWh</sup> 11945.6	This credit contributes 10 Reduce consumption of e	ADVERTISED PLA Application No. P11 This copied docum available for the sol enabling its conside as part of a plannin	e. hchmark? AN 17/2020 ent is made e purpose of eration and review g process under the
Energy 2.3 Electric Score Contribution Aim Criteria Questions Criteria Achieved ? - Calculations Reference <sup>KWh</sup> 11945.6 Proposed <sup>KWh</sup>	This credit contributes 10 Reduce consumption of e Is the annual electricity co	ADVERTISED PLA Application No. P11 This copied docum available for the sol enabling its conside	e. hohmark? AN 17/2020 ent is made le purpose of eration and review g process under the hent Act 1987. st not be used for

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Score Contribution	This credit contributes 10.0% towards this section's score.		
Aim	Reduce consumption of election	icity	Re 31/(
Criteria	Is the annual gas consumption	n >10% below the benchmark?	
Questions			
Criteria Achieved ?			
Calculations			
Reference <sup>MJ</sup>			
319751.2			
Proposed <sup>MJ</sup>			
141037.5			
mprovement Percenta	ge %		
55 %			
Energy 2.5 Wood Ths dwssp	Consumption d : No wood heating system	N/A	
		present	
Ths dwssp	d : No wood heating system Reduce consumption of wood	present	
Ths dwssp Aim	d : No wood heating system Reduce consumption of wood Is the annual wood consumpt	present i ion >10% below the benchmark? 100%	
This diwissip Aim Criteria Energy 3.2 Hot Wa Score Contribution	d : No wood heating system Reduce consumption of wood Is the annual wood consumpt ater This credit contributes 5.0% to	present i ion >10% below the benchmark? 100%	
Ths dwssp Aim Criteria Energy 3.2 Hot Wa	d : No wood heating system Reduce consumption of wood Is the annual wood consumpt ater This credit contributes 5.0% to	present ion >10% below the benchmark? 100% owards this section's score. e >10% less energy (gas and electricity) ADVERTISED PLAN	
Ths dwssp Aim Criteria Energy 3.2 Hot Wa Score Contribution Criteria	d : No wood heating system Reduce consumption of wood Is the annual wood consumpt ater This credit contributes 5.0% to Does the hot water system us	present i ion >10% below the benchmark? 100% owards this section's score. e >10% less energy (gas and electricity)	
This diwissip Aim Criteria Energy 3.2 Hot Wa Score Contribution Criteria Questions	d : No wood heating system Reduce consumption of wood Is the annual wood consumpt ater This credit contributes 5.0% to Does the hot water system us	present ion >10% below the benchmark? 100% bwards this section's score. e >10% less energy (gas and electricity) ADVERTISED PLAN Application No. P117/2020 This copied document is made	
Ths dwssp Aim Criteria Energy 3.2 Hot Wa Score Contribution Criteria	d : No wood heating system Reduce consumption of wood Is the annual wood consumpt ater This credit contributes 5.0% to Does the hot water system us	present ion >10% below the benchmark? 100% bwards this section's score. e >10% less energy (gas and electricity) ADVERTISED PLAN Application No. P117/2020 This copied document is made available for the sole purpose of enabling its consideration and revier	
This diwissip Aim Criteria Energy 3.2 Hot Wa Score Contribution Criteria Questions	d : No wood heating system Reduce consumption of wood Is the annual wood consumpt ater This credit contributes 5.0% to Does the hot water system us	present ion >10% below the benchmark? 100% bwards this section's score. e >10% less energy (gas and electricity) ADVERTISED PLAN Application No. P117/2020 This copied document is made available for the sole purpose of enabling its consideration and revier as part of a planning process under	
This diwissip Aim Criteria Energy 3.2 Hot Wa Score Contribution Criteria Questions Criteria Achieved ?	d : No wood heating system Reduce consumption of wood Is the annual wood consumpt ater This credit contributes 5.0% to Does the hot water system us	present ion >10% below the benchmark? 100% bwards this section's score. e >10% less energy (gas and electricity) ADVERTISED PLAN Application No. P117/2020 This copied document is made available for the sole purpose of enabling its consideration and revier as part of a planning process under Planning Environment Act 1987. The document must not be used for	r the r
This diwissip Aim Criteria Energy 3.2 Hot Wa Score Contribution Criteria Questions	d : No wood heating system Reduce consumption of wood Is the annual wood consumpt ater This credit contributes 5.0% to Does the hot water system us	present ion >10% below the benchmark? 100% bwards this section's score. e >10% less energy (gas and electricity) ADVERTISED PLAN Application No. P117/2020 This copied document is made available for the sole purpose of enabling its consideration and revier as part of a planning process under Planning Environment Act 1987.	r the r

#### 30/01/2020

Proposed <sup>kWh</sup>			
231.8			
mprovement Percentag	je %		Rec
99 %			31/0
Eporal 2 2 Extorna	l Lighting	1000/	
Energy 3.3 Externa	ar Lighting	100%	
Score Contribution	This credit contributes 5.0% to	wards this section's score.	
Questions			
s the external lighting	controlled by a motion detector?		
Yes			
Energy 3.4 Clothes	s Drying	100%	
Score Contribution	This credit contributes 5.0% to	wards this section's score.	
	Does the combination of clothes lines and efficient dryers reduce		
Criteria			
Criteria	Does the combination of clothe energy (gas+electricity) consum		
Questions			
Questions			
Questions			
Questions Criteria Achieved ? - Calculations			
Questions Criteria Achieved ? - Calculations			
Questions Criteria Achieved ? - Calculations Reference			
Questions Criteria Achieved ? - Calculations Reference <sup>kWh</sup> 3530.7			
Questions Criteria Achieved ? - Calculations Reference <sup>KWh</sup> 3530.7 Proposed <sup>KWh</sup>		nption by more than 10%?	
Questions Criteria Achieved ? - Calculations Reference <sup>kWh</sup> 3530.7 Proposed <sup>kWh</sup> 365.0	energy (gas+electricity) consum		
Questions Criteria Achieved ? - Calculations Reference <sup>kWh</sup> 3530.7 Proposed <sup>kWh</sup> 365.0 Improvement <sup>Percentage</sup>	energy (gas+electricity) consum	ADVERTISED PLAN Application No. P117/2020	
Questions Criteria Achieved ? - Calculations Reference <sup>kWh</sup> 3530.7 Proposed <sup>kWh</sup> 365.0 Improvement <sup>Percentage</sup>	energy (gas+electricity) consum	ADVERTISED PLAN	
Questions Criteria Achieved ? - Calculations Reference <sup>kWh</sup> 3530.7 Proposed <sup>kWh</sup> 365.0 Improvement <sup>Percentage</sup> 89 %	energy (gas+electricity) consum	ADVERTISED PLAN Application No. P117/2020 This copied document is made available for the sole purpose of enabling its consideration and rev	
Questions Criteria Achieved ? - Calculations Reference <sup>kWh</sup> 3530.7 Proposed <sup>kWh</sup> 365.0 Improvement <sup>Percentage</sup> 89 %	energy (gas+electricity) consum	ADVERTISED PLAN Application No. P117/2020 This copied document is made available for the sole purpose of	der the
Questions Criteria Achieved ? - Calculations Reference <sup>kWh</sup> 3530.7 Proposed <sup>kWh</sup> 365.0 Improvement <sup>Percentage</sup> 89 %	energy (gas+electricity) consum	ADVERTISED PLAN Application No. P117/2020 This copied document is made available for the sole purpose of enabling its consideration and rev paginant of a planning process unc	der the for

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#### Attachment 2: Advertised Documents

Joes the developmen	It achieve a maximum illumination power density of 4W/sqm or less?
/es	r
Energy 4.5 Solar F	PV - Houses and Townhouses 100%
Score Contribution	This credit contributes 10.0% towards this section's score.
Aim	To encourage the installation of on-site renewable energy generation
Criteria	Does the solar power system provide 30% of the estimated energy consumption of the building class it supplies?
Questions	
Calculations	
Solar Power - Energy	Generation per year <sup>kWh</sup>
27989.5	
% of Building's Energy	y Percentage %
62 %	
<sup>62 %</sup> Stormwater	100% - contributing 14% to overall score
	100% - contributing 14% to overall score Disabled Scoped out Score
Stormwater	Disabled Scoped out Score
Stormwater Credit Stormwater 1.1 Stormw	Disabled Scoped out Score vater Treatment 100 %
Stormwater Credit Stormwater 1.1 Stormw Which stormwater mod	Disabled Scoped out       Score         vater Treatment       100 %         lelling are you using?       Melbourne Water STORM tool         tormwater Treatment       100%         ADVERTISED PLAN       100%
Stormwater Credit Stormwater 1.1 Stormw Which stormwater mod	Disabled Scoped out       Score         vater Treatment       100 %         lelling are you using?       Melbourne Water STORM tool         tormwater Treatment       100%
Stormwater Credit Stormwater 1.1 Stormw Which stormwater mod Stormwater 1.1 St	Disabled Scoped out Score         vater Treatment       100 %         Ielling are you using?       Melbourne Water STORM tool         tormwater Treatment       100%         ADVERTISED PLAN       Application No. P117/2020         This credit contributes 100.0% towards this section's score.       This copied document is made available for the sole purpose of reduction of pollutant load (suspended science)
Stormwater Credit Stormwater 1.1 Stormw Which stormwater mod Stormwater 1.1 St Score Contribution	Disabled Scoped out Score         vater Treatment       100 %         Ielling are you using?       Melbourne Water STORM tool         tormwater Treatment       100%         ADVERTISED PLAN       Application No. P117/2020         This credit contributes 100.0% towards this section's score.       This copied document is made available for the sole purpose of reduction of pollutant load (suspender of a planning Environment Act 1987.
Stormwater Credit Stormwater 1.1 Stormw Which stormwater mod Stormwater 1.1 St Score Contribution Aim	Disabled Scoped out Score         vater Treatment       100 %         Ielling are you using?       Melbourne Water STORM tool         tormwater Treatment       100%         ADVERTISED PLAN       Application No. P117/2020         This credit contributes 100.0% towards this section's score.       This copied document is made available for the sole purpose of enabling its consideration and review as part of a planning process under

103		
Flow (ML/year) <sup>% Red</sup>	luction	
		Re
Total Suspended Solid	ds (kg/year) <sup>% Reduction</sup>	31/0
-		
Total Phosphorus (kg/	/year) % Reduction	
Total Nitrogen (kg/yea	r) % Reduction	
-		
Calculations		
Min STORM Score		
100		
Credit		Disabled Scoped out Score
IEQ 2.2 Cross Flow Ver	ntilation	100 %
		100 % 100 %
EQ 3.1 Thermal comfo	rt - Double Glazing	
EQ 3.1 Thermal comfo EQ 3.2 Thermal Comfo	rt - Double Glazing prt - External Shading	100 %
IEQ 2.2 Cross Flow Ver IEQ 3.1 Thermal comfo IEQ 3.2 Thermal Comfc IEQ 3.3 Thermal Comfc IEQ 2.2 Cross Flow	rt - Double Glazing ort - External Shading ort - Orientation	100 % 100 %
EQ 3.1 Thermal comfo EQ 3.2 Thermal Comfc EQ 3.3 Thermal Comfc	rt - Double Glazing ort - External Shading ort - Orientation	100 % 100 % 100 %
IEQ 3.1 Thermal comfo IEQ 3.2 Thermal Comfc IEQ 3.3 Thermal Comfc IEQ 2.2 Cross Flow	rt - Double Glazing ort - External Shading ort - Orientation w Ventilation This credit contributes 20.0% towards	100 % 100 % 100 % 100% this section's score.
IEQ 3.1 Thermal comfo IEQ 3.2 Thermal Comfo IEQ 3.3 Thermal Comfo IEQ 2.2 Cross Flow	rt - Double Glazing ort - External Shading ort - Orientation w Ventilation This credit contributes 20.0% towards To provide fresh air and passive cooling Refer to attached floor plans. all gr	100 % 100 % 100 % 100% this section's score. CRTISED PLAN Difection Nor P11772020
IEQ 3.1 Thermal comfo IEQ 3.2 Thermal Comfo IEQ 3.3 Thermal Comfo IEQ 2.2 Cross Flow	rt - Double Glazing ort - External Shading ort - Orientation w Ventilation This credit contributes 20.0% towards To provide fresh air and passive cooling Refer to attached floor plans. all grapp adjacent operable windows. All 1st floor	100 % 100 % 100 % 100% this section's score. CRTISED PLAN Dification Nor P147/2020 br bedroomS open directly to a
IEQ 3.1 Thermal comfo IEQ 3.2 Thermal Comfo IEQ 3.3 Thermal Comfo IEQ 2.2 Cross Flow Score Contribution Aim	rt - Double Glazing ort - External Shading ort - Orientation w Ventilation This credit contributes 20.0% towards To provide fresh air and passive coolin Refer to attached floor plans. all g App adjacent operable windows. All 1st floo living area with large windows, enstithi window to window	100 % 100 % 100 % 100 % 100% this section's score. a opportunities VERTISED PLAN blication's open directly to a s copied5dodument fisrmade ilable for the sole purpose of
EQ 3.1 Thermal comfo EQ 3.2 Thermal Comfo EQ 3.3 Thermal Comfo IEQ 2.2 Cross Flow Score Contribution Aim Notes	rt - Double Glazing ort - External Shading ort - Orientation W Ventilation This credit contributes 20.0% towards To provide fresh air and passive cooling Refer to attached floor plans. all g App adjacent operable windows. All 1st floo living area with large windows, ensuthing window to window	100 % 100 % 100 % 100 % 100% this section's score. a opportunities VERTISED PLAN blication'Nor@111742020 br bedroomS open directly to a s copied5dociument fisrmade
IEQ 3.1 Thermal comfo IEQ 3.2 Thermal Comfo IEQ 3.3 Thermal Comfo IEQ 2.2 Cross Flow Score Contribution Aim Notes	rt - Double Glazing ort - External Shading ort - Orientation W Ventilation This credit contributes 20.0% towards To provide fresh air and passive coolin Refer to attached floor plans. all g App adjacent operable windows. All 1st floo living area with large windows, ensuching window to window ena as Pla	100 % 100 % 100 % 100 % 100% this section's score. a opportunities VERTISED PLAN plication NoreP147/2020 or bedroomS open directly to a s copied5dodument fisrmade ilable for the sole purpose of bling its consideration and review part of a planning process under the nning Environment Act 1987.
IEQ 3.1 Thermal comfo IEQ 3.2 Thermal Comfo IEQ 3.3 Thermal Comfo IEQ 2.2 Cross Flow Score Contribution Aim Notes	rt - Double Glazing rt - External Shading rt - Orientation w Ventilation This credit contributes 20.0% towards To provide fresh air and passive coolin Refer to attached floor plans. all grApp adjacent operable windows. All 1st floo living area with large windows, ens Tihi window to window ava as lesigned to achieve natural cross floor any	100 % 100 % 100 % 100 % 100% this section's score. a opportunities VERTISED PLAN plication NoreP147/2020 or bedroomS open directly to a s copied5dodument fisrmade ilable for the sole purpose of bling its consideration and review part of a planning process under the nning Environment Act 1987.

#### 30/01/2020

#### Attachment 2: Advertised Documents

Score Contribution	This credit contributes 40.0% to	wards this section's score.	
Aim	To provide comfortable indoor spaces and reduce energy needed for heating and cooling		
Questions			
ls double glazing (or b	etter) used to all habitable areas?		
Yes			
EQ 3.2 Thermal C	comfort - External Shading	100%	
Score Contribution	This credit contributes 20.0% to	wards this section's score.	
Aim	To provide comfortable indoor sp heating and cooling	paces and reduce energy needed for	
Notes	the building or as in the case of recessed, with the wall of the bu recessed windows. 1st Floor We with integrated vertical blade fun	verhang/eaves built into the fabric of 1st floor north facing windows are uilding creating an eave over the est facing windows have been fitted nctioning as louvers. These 1st floor	
	integrated vertical louvers provid been designed to avoid teh use	ed and when coupled with the de efficient passive shading . they have of adjustable applied shutters or west facing windows have been g screens.	
Yes	integrated vertical louvers provid been designed to avoid teh use screening devices. Ground floor	le efficient passive shading . they have of adjustable applied shutters or west facing windows have been g screens.	
ls appropriate externa Yes	integrated vertical louvers provid been designed to avoid teh use screening devices. Ground floor provided with retractable shadin I shading provided to east, west an	de efficient passive shading . they have of adjustable applied shutters or west facing windows have been g screens. Ind north facing glazing? 100%	
ls appropriate externa Yes	integrated vertical louvers provid been designed to avoid teh use screening devices. Ground floor provided with retractable shadin I shading provided to east, west an <b>Comfort - Orientation</b> This credit contributes 20.0% to	le efficient passive shading . they have of adjustable applied shutters or west facing windows have been g screens. Ind north facing glazing? 100% ADVERTISED PLAN Application No. P117/2020 wards this section's score.	
Is appropriate externa Yes IEQ 3.3 Thermal C	integrated vertical louvers provid been designed to avoid teh use screening devices. Ground floor provided with retractable shadin I shading provided to east, west an <b>Comfort - Orientation</b> This credit contributes 20.0% to	de efficient passive shading . they have of adjustable applied shutters or west facing windows have been g screens. Ind north facing glazing? 100%	

Transport	0% - contributing 0% to ov	erall score
		31/01
Waste	0% - contributing 0% to ov	erall score
Urban Ecolog	y 50% - contributing 3% to ov	erall score
Credit	Disabled S	coped out Score
Urban Ecology 2.1 Veget	ation	75 %
Urban Ecology 2.4 Privat	e Open Space - Balcony / Courtyard Ecology	100 %
Urban Ecology 2.1	Vegetation This credit contributes 50.0% towards this section's s	75% score.
Aim	To encourage and recognise the use of vegetation an within and around developments	d landscaping
Criteria	How much of the site is covered with vegetation, exp percentage of the total site area?	ressed as a
Questions Percentage Achieved ? 28 %	Percentage %	
	ADVERTISED Private Open Space - Balcony Application No. This copied doc available for the	P117/2020 sument is made sole purpose of
	This credit contributes 12.5% toward ling its con	sideration and review
Score Contribution		
Score Contribution	Encourage plants to be grown on PlanninganEnviro	ming process under the priment Act 1987. must not be used for

BESS - 73 Devon St, Eaglemont VIC 3084, Australia

Yes
Received
31/01/2021
Innovation
0% - contributing 0% to overall score

### Items to be marked on floorplans

IEQ 2.2: Dwellings meeting the requirements for having 'natural cross flow ventilation'	Incomplete
IEQ 3.1: Glazing specification to be annotated	Incomplete
IEQ 3.2: Adjustable shading systems	Incomplete
IEQ 3.3: North-facing living areas	Incomplete
Urban Ecology 2.1: Vegetated areas	Incomplete
Urban Ecology 2.4: Taps and floor waste on balconies / courtyards	Incomplete
Stormwater 1.1: Location of any stormwater management systems used in STORM or MUSIC modelling (e.g. Rainwater tanks, raingarden, buffer strips)	Incomplete
Energy 3.3: External lighting sensors annotated	Incomplete
Energy 3.4: Clothes line annotated (if proposed)	Incomplete
Energy 4.5: Floor plans showing location of photovoltaic panels as described.	Incomplete
Water 3.1: Water efficient garden annotated	Incomplete
Documents and evidence 0/7 supporting evidence documentation complete.	PLAN
	P117/2020
IEQ 3.1: Reference to floor plans or energy modelling showing This stoppied do specification (U-value and Solar Heat Gain Coefficient, SHGC available for the	e sole purpose of
IEQ 3.2: Reference to floor plans and elevations showing shading its cor	nsideration and review
IEQ 3.3: Reference to the floor plans showing living areas orie PlanhinghEnvir north. The document	nning process under onmenଏ ହୋମାପ୍ରଥିମ. must not be used for

Stormwater 1.1: STORM report or MUSIC model

any purpose which may breach any

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Attachment 2: Advertised Documents

#### BESS - 73 Devon St, Eaglemont VIC 3084, Australia

Energy 3.5: Provide a written description of the average lighting power density to be installed in the development and specify the lighting type(s) to be used.	Incomplete	
Energy 4.5: Specifications of the solar photovoltaic system(s).	Incomplete	Received 31/01/202

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1

Municipality:

Address:

Assessor: Development Type:

Allotment Site (m2):

Rainfall Station:

# Melbourne Water STORM Rating Report TransactionID: 904079

3084

BANYULE BANYULE

73 DEVON STREET

MILENKO PODNAR

Residential - Multiunit

EAGLEMONT VIC

1,845.00

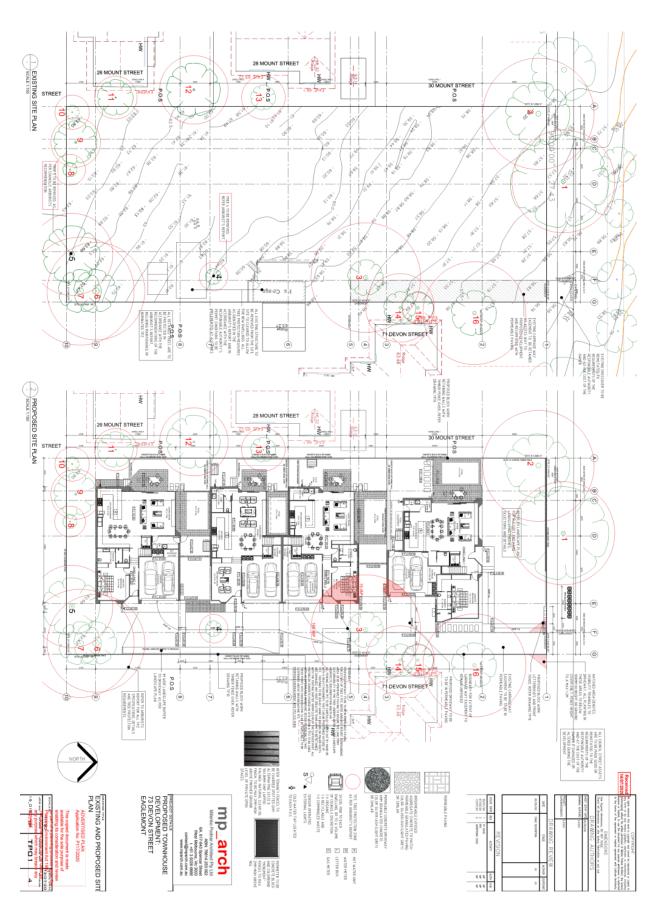
Received 31/01/2020

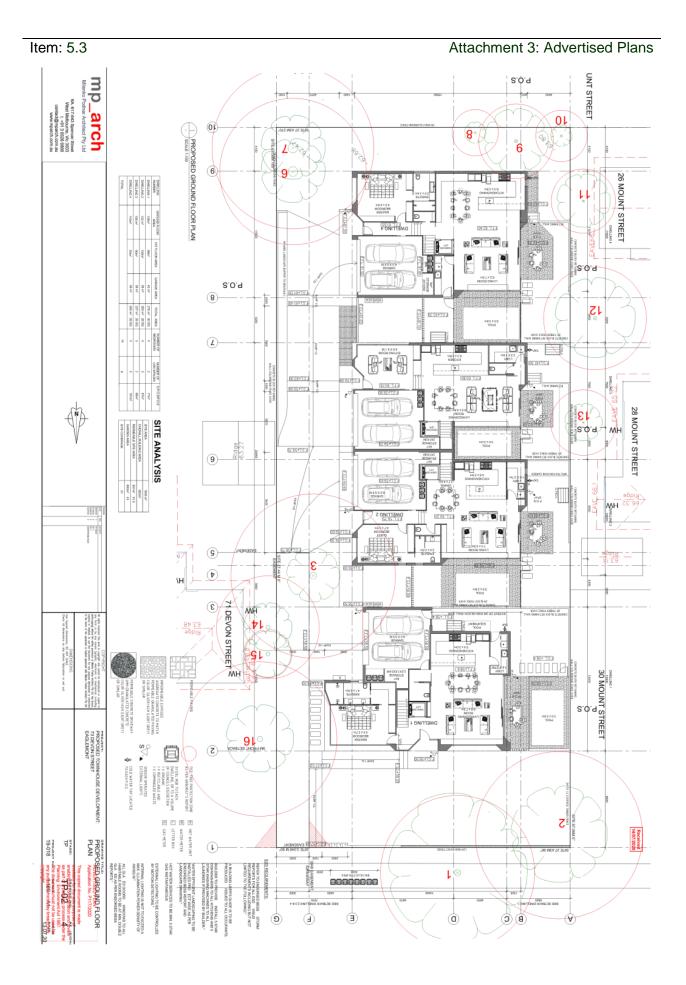
· · ·							
STORM Rating %:	103						
Description	Impervious Area (m2)	Treatment Type	Treatment Area/Volume (m2 or L)	Occupar Number Bedroor	Of	Tank Water Supply Reliability (%)	
DRIVEWAY 1	13.00	None	0.00	0	0.00	0.00	
DRIVEWAY 2	18.00	None	0.00	0	0.00	0.00	
COMMON PATH/STEPS	5.00	None	0.00	0	0.00	0.00	
ENTRANCE PATH	9.00	None	0.00	0	0.00	0.00	
DWELLING 1 ENTRANCE PATH	11.00	None	1.00	0	0.00	0.00	
DWELLING 1 LANDING 4	4.00	Raingarden 100mm	1.00	0	134.00	0.00	
DWELLING 1 ROOF 1	130.00	Rainwater Tank	3,000.00	4	130.00	90.40	
DWELLING 1 ROOF 2	60.00	Raingarden 100mm	4.00	0	133.70	0.00	
DWELLING 1 ROOF 3	10.00	Raingarden 100mm	1.00	0	134.00	0.00	
DWELLING 2 ROOF 1	130.00	Rainwater Tank	3,000.00	4	130.00	90.40	
DWELLING 2 ROOF 2	27.00	Raingarden 100mm	3.00	0	ADVERTISED PLA Application No. P11	N 7/2020 <sup>00</sup>	
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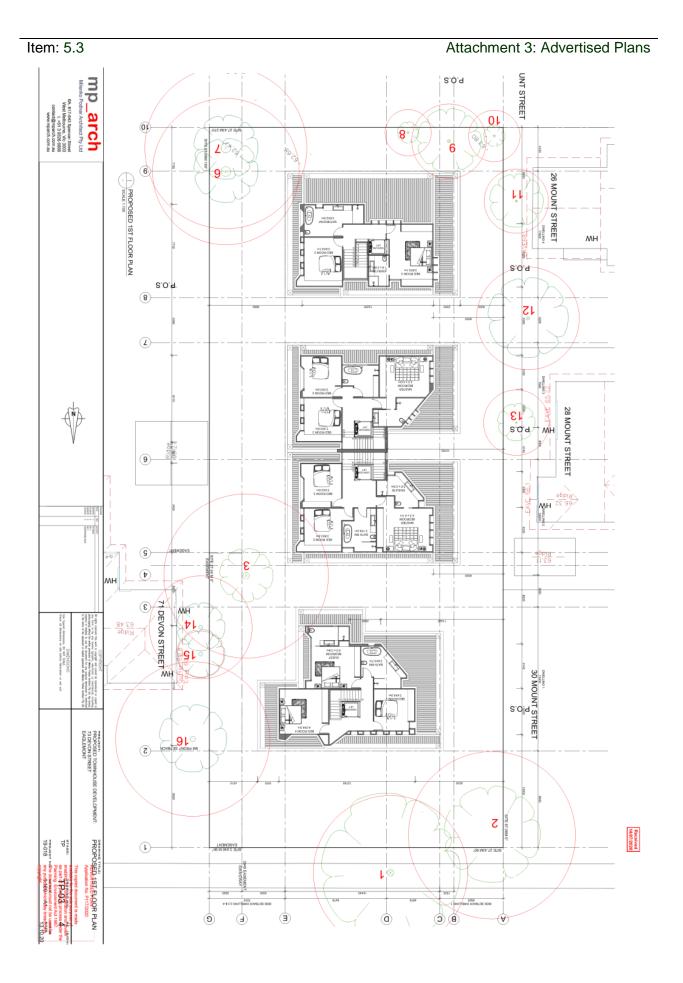
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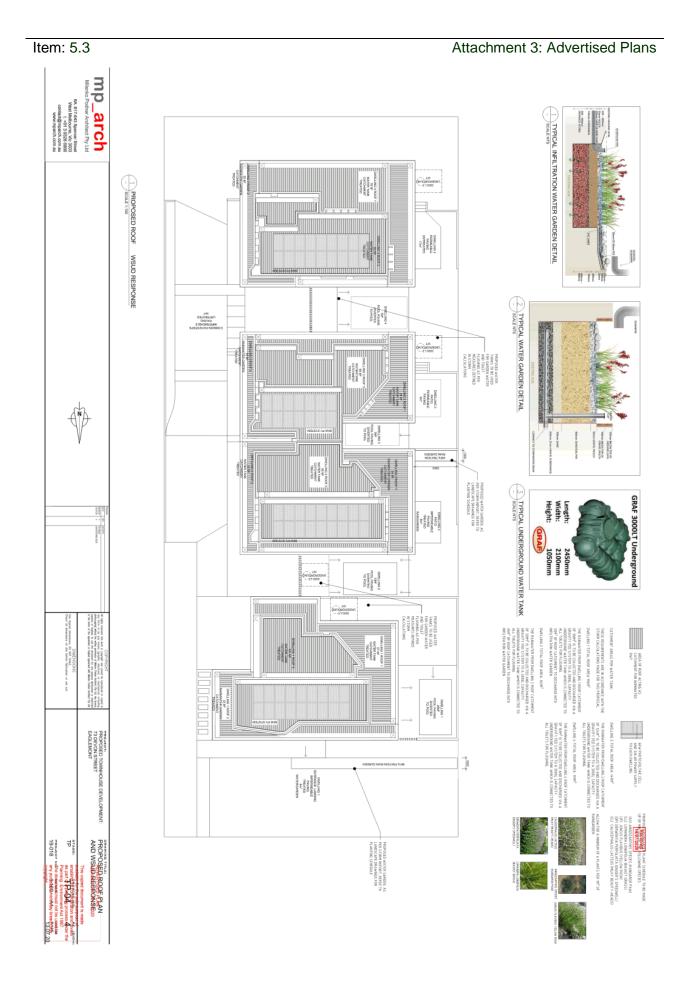
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available for the sole purpose of enabling its consideration and review as part of a planning process under the Planning Environment Act 1987. The document must not be used for any purpose which may breach any copyright.

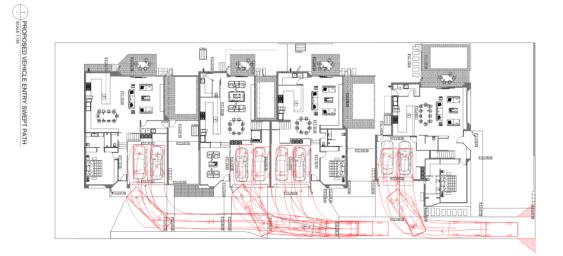


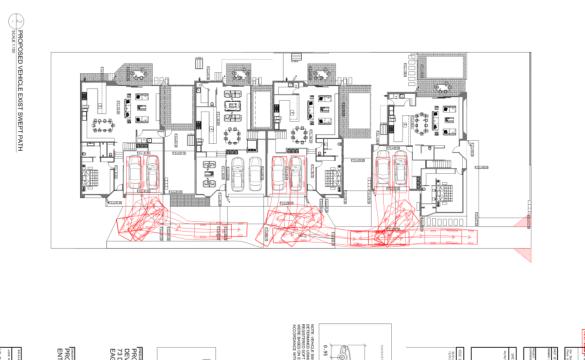


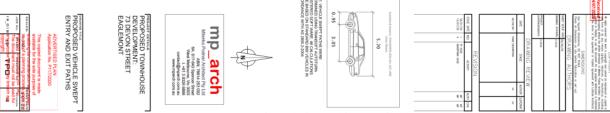












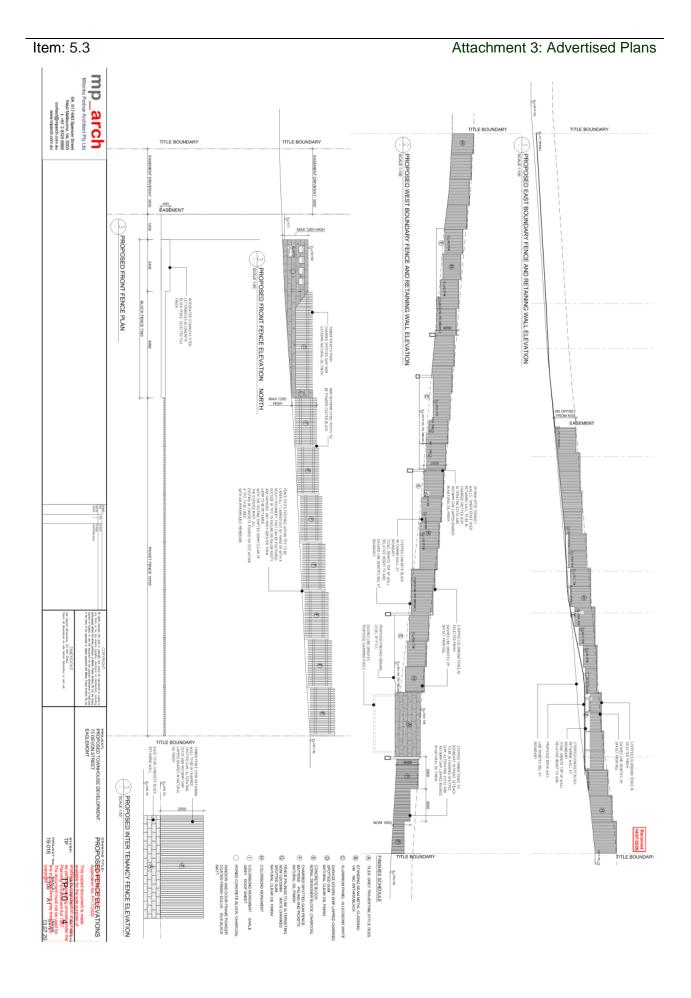


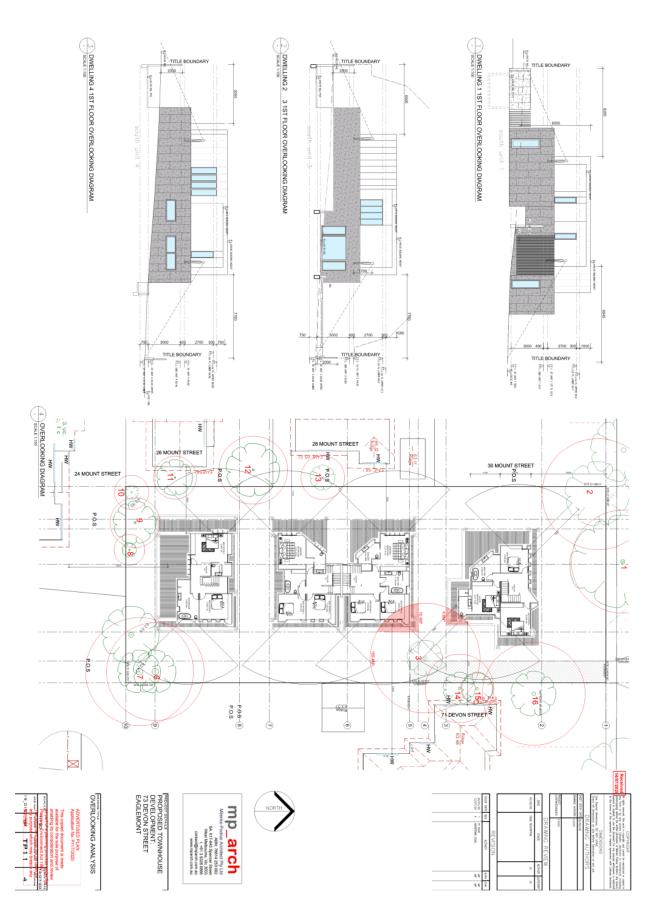
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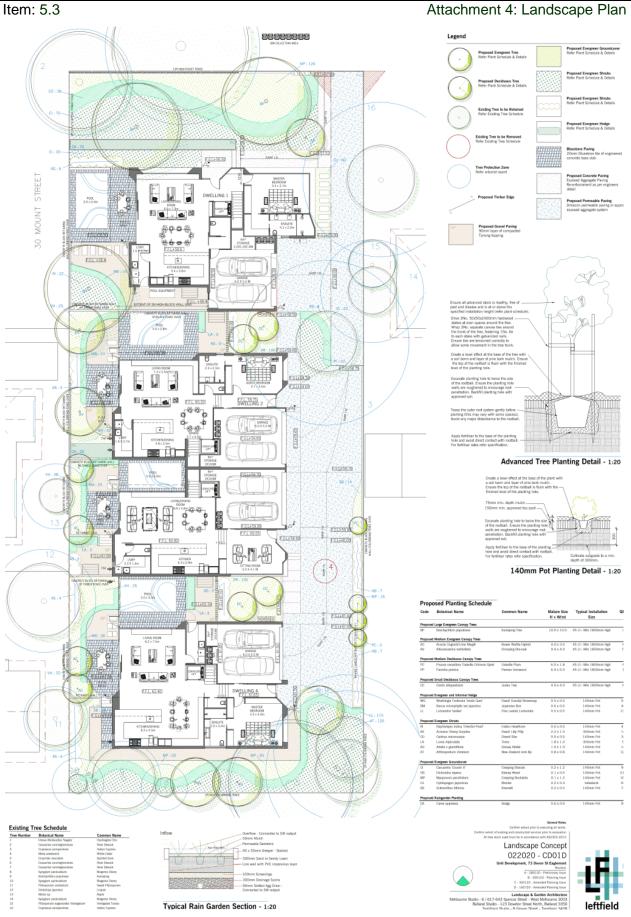






TP12

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#### On Premises Licence

Licence No. 31820615

Subject to the provisions of the Liquor Control Reform Act 1998 and any conditions specified in the licence, the licensee is authorised to supply liquor up to and including 31 December 2020				
Licensee	LEISURE MANAGEMENT SERVICES P	TY LTD (ACN:069 169 48	2)	
Address for service of notices	244 THE BOULEVARD IVANHOE 3079	Licensed premises address	244 THE BOULEVARD IVANHOE 3079	
Trading as	IVANHOE PUBLIC GOLF COURSE			
	FORMATION ice does not override local laws, plannin v to ensure they comply with these.	g schemes and conditions (	on planning permits. It is the licensee's	
			or on the licensed premises for consumption on	the
the premises The licensee	to which the licence relates during or in shall ensure that the level of noise emit	nmediately after the trading ted from the licensed premi	ea to arise out of or in connection with the use g hours authorised under this licence. ises shall not exceed the permissible noise level ntrol of Music Noise from Public Premises) No.N	s for
	hall not be permitted to play music on the shall monitor the carpark at night to ens		ctions at the premises leave quietly and	

MAXIMUM CAPACITIES Internal 266 patrons External 81 patrons

TRADING HOURS Sunday Good Friday Anzac Day (being Sunday to Tuesday) Anzac Day (being Wednesday to Saturday) Monday and Tuesday Wednesday to Saturday

Between 10 a.m. and 9 p.m. Between 12 noon and 11 p.m. Between 12 noon and 9 p.m. Between 12 noon and 11 p.m. Between 10 a.m. and 9 p.m. Between 10 a.m. and 11 p.m.

### End of Conditions -Printed on 20/08/2020

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### Definitions

Collaboration	Two or more people or organisations work together to achieve a goal.
Communication	Imparting or exchanging information or ideas, utilising a range of channels and mediums.
Community	A group of people, the members of which reside in the same geographical area or have a shared background, interest, affiliation or membership.
Community engagement	A genuine process of working with people to build understanding, strengthen relationships and inform decisions.
Consultation	Seeking feedback or advice on a select topic or project.
Council	Refers to Banyule officers who are responsible for the practical development and delivery of policies, procedures, programs, projects and services to ensure identified community needs are meet.
Deliberation	A method of engagement process with a select group of community members. The process focuses on a defined issue, weighs up options and provides recommendations to decision-makers.
Policy	A guiding document which sets out views with respect to a particular matter. Includes principles that sets direction for action.
Hard-to-reach	Individuals and groups that have multiple barriers to engagement and may require support to enable active participation in Council processes.
Process	A relationship between key steps, activities, tasks, policies and / or resources.
Public	Individuals who may not belong to a specific community relevant to the project, but they still have an interest in the project.
Stakeholders	Individuals or organisations, which affect, or can be affected by project decisions.
Toolkit	A resource developed to provide guidance and templates for Banyule employees to plan and evaluate community engagement initiatives.

### Acronyms:

IAP2	International Association of Public Participation	
VAGO	Victorian Auditor General's Office	

## **Message from the Mayor**

Local government plays a significant role in people's lives every day. We plan and deliver essential services in health, planning and building control, business and economic development, waste and environmental management, and human and community services. In doing this, we engage continually with people. It is important that every one of these interactions are meaningful, accessible and work towards positive outcomes for individuals and the wider municipality.

In addition to engaging with people daily, in the delivery of programs and services and sharing of up to date information regarding Council's work, it is critical that community and stakeholders also have input to Council's planning, decision-making and advocacy processes.

Transparent and well managed community engagement is essential to inform our policies, strategies, programs and projects. We recognise the value that the community and stakeholders bring to understanding problems and risks, and together crafting solutions that are unique to Banyule's needs.

We recognise the important role the provision of community engagement opportunities plays in enabling active citizenship. Quality community engagement opportunities enable people to have a say on matters important to them and help them shape their local community. This is key to empowering and strengthening our community.

We are committed to working with community and stakeholders to continually improve our municipality and believe that in doing so, together we can create a better Banyule.

Over the past twelve months we have been working with community and stakeholders to develop the Banyule Community Engagement Policy. The Policy will replace Council's existing Community Engagement Framework which we have used over the past number of years.

The Policy is designed to comply with community engagement requirements within the Local Government Act 2020. It will guide how Council plans, delivers and evaluates engagement opportunities that are highly valued by all, and provides the opportunities needed for all voices to be heard and to have a say on issues that are important to them. The Policy guides how the information provided by community and stakeholders is to be used to inform decisions and how this information is reported back so that participants know how their feedback was used.

Evidence-based decision-making results in improved service delivery because it is informed by knowledge of community and stakeholder needs and expectations. It is this commitment that underpins the development of this Policy and the supporting Banyule Community Engagement Toolkit – an internal resource we've developed to provide guidance and templates for Council officers to plan, implement and evaluate community engagement initiatives.

I look forward to working in partnership with you on many community engagement activities over the years to come, and together we will build a better Banyule.

## **1** Introduction

This section covers:

- What is community engagement?
- What is the community engagement spectrum?
- What is Banyule's commitment to community engagement?
- What is the Banyule Community Engagement Policy?

## 1.1 Understanding Community Engagement

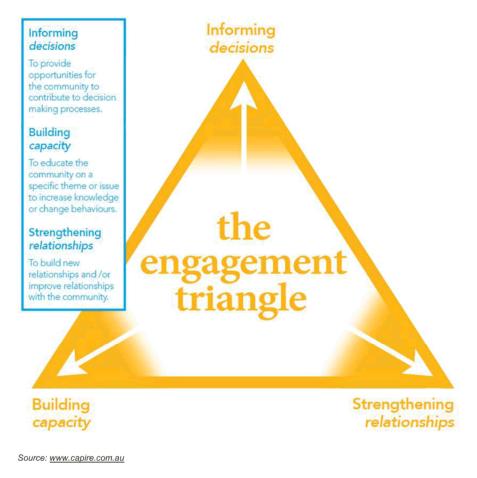
Community engagement refers to the many ways in which we connect with our community in day-to-day interactions and in the development and implementation of policies, programs, projects and services. High-quality community engagement enables us to make well-informed decisions at an operational and strategic level, as well as achieving effective and transparent governance. Genuine community engagement promotes dialogue and understanding between Council and our community.

Engagement covers a wide variety of Council-community connections, ranging from information sharing through to active participation in policy development, decision-making and advocacy processes (see Figure 1. Community Engagement Triangle).

Our practice of community engagement aims to result in stronger relationships and shared understanding, commitment to and capacity for working together towards mutually beneficial outcomes. Our definition of community engagement is:

A genuine process of working with people to build understanding, strengthen relationships and inform decisions.



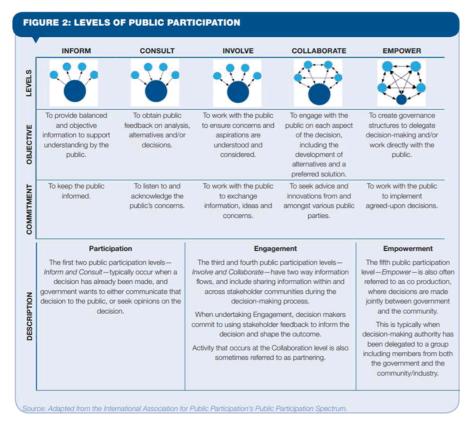


# 1.2 Understanding the Community Engagement Spectrum

To help guide understanding around the different levels of community engagement the International Association for Public Participation (IAP2) created the IAP2 Public Participation Spectrum. IAP2 are the global body advancing the practice of community and stakeholder engagement through education, advocacy and partnerships.

The Spectrum is designed to assist with the selection of the level of participation that defines the public's role in any community engagement program. It shows that differing levels of participation are legitimate depending on the goals, time frames, resources and levels of concern in the decision to be made. However, and most importantly, the Spectrum sets out the promise being made to the public at each participation level.

The table below details the IAP2 Public Participation Spectrum as adapted by the Victorian Auditors-General's Office.



#### Figure 2: IAP2 Public Participation Spectrum

Source: www.audit.vic.gov.au/sites/default/files/20150130-Public-Participation-BPG.pdf

### 1.3 Our Commitment to Community Engagement

We are committed to engaging with our communities. Through community engagement, we inform, listen to and enable you to have a say on issues important to you. Evidence based decision-making, which draws upon research, statistical data and the voice of community and stakeholders, results in the design of improved service delivery and outcomes because it is informed by knowledge of community needs and expectations.

Not only does engagement empower and strengthen the community through active citizenship, we use the feedback gathered through engagement activities in planning for services, making decisions- and advocating on behalf of our municipality

The development of our Community Engagement Policy (the Policy) is based on our existing engagement framework, internal and external engagement, best practice research and Council's project management approach.

Our community engagement commitment is to:

- nurture mutual trust, goodwill and respect between Council, community and stakeholders
- inform, involve and engage our communities and stakeholders, and establish processes to facilitate community participation in shaping and influencing decisions affecting them
- promote and practice good governance through accountability, transparency and responsiveness.

## 1.4 Purpose of Community Engagement Policy

The purpose of the Policy is to document and communicate Banyule's commitment to, principles for and practice approach to the provision of high-quality community engagement that is valued by the community and stakeholders.

The Policy, together with the Community Engagement Toolkit provide guidelines, advice and resources for Council officers to navigate the design, provision and evaluation of engagement opportunities, and the utilisation and sharing of community engagement findings.

Within local government settings it is recognised that there are six different types of engagement practices:

- 1. Strategic to inform strategic decisions related to policy, plans or programs
- 2. Statutory to obtain feedback to inform statutory approvals related to policy, plans, programs
- 3. Research to obtain evidence to review or design services programs
- 4. Dialogue to enable an ongoing dialogue with the community
- 5. Transactional to respond to queries or concerns

6. Awareness – to create awareness through local media or other avenues.

This Policy is to primarily be used to underpin strategic and statutory engagement and result in the development of engagement plans and practises that meet the needs of any given project and enact our community engagement core values and principles.

The table below provides examples of the types of engagement avenues that are utilised to deliver on engagement activity that does not relate to strategic or statutory engagement.

Engagement type	Example avenues include
Research	Desk top reviews, benchmarking and data analysis
Dialogue	Festivals/events, direct service provision e.g. maternal child health visit, youth group activity and direct contact with Councillors.
Transactional	Customer service enquiries, request for service, pet registration, hard rubbish bookings, kindergarten bookings and paying rates.
Awareness	Council website, Banyule Banner articles, mail outs, mailing lists, newsletters, social media posts and press releases.

For information on policies governing the other types of engagement please refer to Section 4.1. Internal Strategic Context.

## 2 Our Approach

This section covers:

- What are the core values underpinning Banyule's community engagement approach?
- What are Banyule's principles for community engagement?
- What are Banyule's stages of community engagement?
- What is inclusive community engagement?

### 2.1 Community Engagement Core Values

IAP2 specify a series of core values that should be used to underpin community engagement. Banyule's Community Engagement Policy builds on these core values.

- 1. Public participation is based on the belief that those who are affected by a decision have a right to be involved in the decision-making process.
- 2. Public participation includes the promise that the public's contribution will influence the decision.
- 3. Public participation promotes sustainable decisions by recognising and communicating the needs and interests of all participants, including decision makers.
- 4. Public participation seeks out and facilitates the involvement of those potentially affected by or interested in a decision.
- 5. Public participation seeks input from participants in designing how they participate.
- 6. Public participation provides participants with the information they need to participate in a meaningful way.
- 7. Public participation communicates to participants how their input affected the decision.

Source: www.iap2.org.au

## 2.2 Community Engagement Principles

Banyule's engagement principles have been developed through engagement, research and consideration of industry standards, including Local Government Victoria's guidance material on deliberative engagement. Our engagement principles underpin how we design and deliver community engagement, across all stages of engagement and are as per the *Local Government Act 2020* and Victorian Auditor General Office's (VAGO) *Better Practice Guide: Public Participation in Government Decision-making.* 

Principle	Description		
Responsiveness	Potential impacts of a project on community and stakeholder are identified, discussed and addressed.		
	Challenges and opportunities related to participation in engagement opportunities are identified and addressed.		
	> Input is responded to in a timely and constructive manner.		
	Decisions based on evidence occurs.		
Transparency and integrity	Ensuring that those affected understand the scope of the engagement, the decision-making process and any constraints on the process.		
	Addressing community and stakeholder concerns in an honest and forthright way and communicating results in an understandable manner.		
Openness	Embedding in all engagement processes an openness to appropriately understanding and incorporating the views of those affected by decisions.		
	Providing access to all relevant information about a project in a manner that participants can understand, so that their contributions may be fully informed.		
Accountability	<ul> <li>Being clear about the scope and objectives of engagement opportunities.</li> </ul>		
	Being clear about the contribution participants will be asked to make and the responsibilities associated with this.		
	Providing appropriate time and resources to ensure that those affected can participate in a meaningful way.		
	Demonstrating that results and outcomes are consistent with the commitment made at the outset of the engagement.		
Inclusiveness	<ul> <li>Making every reasonable effort to include community and stakeholders affected by a project.</li> </ul>		
	Making reasonable adjustments where necessary to remove barriers to participation and ensure an inclusive approach.		
	Providing appropriate time and resources to ensure that those affected can participate in a meaningful way.		
	Being aware and taking account of the needs of diverse communities to be able to participate in a meaningful way.		
Awareness	Being aware and taking account of legislation that should shape the engagement approach e.g. Human Rights.		

Figure 3: Banyule's Community Engagement Principles

Source: Adapted from The Victorian Auditor General Office's (VAGO) Better Practice Guide: Public Participation in Government Decision-making our engagement principles www.audit.vic.gov.au/sites/default/files/20150130-Public-Participation-BPG.pdf

## 2.3 Community Engagement Stages

We apply our community engagement principles as we move through all stages in an engagement process, from start to finish. The figure below details our principles, engagement stages and the key actions at each of those stages

Figure 4: Engagement Principles, Stages and Actions

Engagement principles	Engagement stage	Key actions
	Identify	Identify the purpose of the engagement.
Responsiveness	Understand	Understand the community and stakeholders, who they are, their interests, values and opportunities for engagement.
Transparency and	Design	Design an appropriate engagement approach.
integrity Openness	Deliver	Deliver genuine and respectful engagement.
Accountability	Review	Review and interpret the engagement information and data.
Awareness	Utilise	Use the outcomes of the engagement to inform the project. Provide feedback on the engagement process, findings, outcomes and decisions.
	Learn	Learn by measuring the effectiveness of the engagement. Share the learnings from the engagement.

Our stages align with 'engagement elements' specified by the Victorian Auditor General Office, by which councils may be audited on.





**1. Define:** Clearly define the decision required, and the scope of the public participation exercise

**2. Identify:** Understand who is affected and how they should be included

**3. Understand:** Identify the resources, skills and time required for effective public participation

**4. Document:** Document the public participation and management approach

**5. Implement:** Implement the public participation plan and monitor its progress

6. Evaluate: Evaluate the public participation exercise and apply continuous improvement

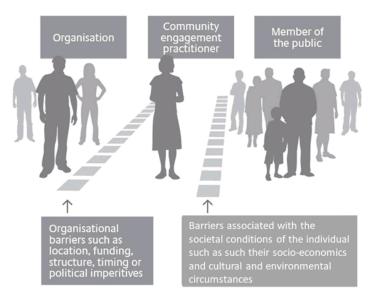
### 2.4 Inclusive Community Engagement

We recognise that good community engagement involves providing the right opportunities, at the right time and in the right way for people to have a say on issues that are important to and/or affect them.

We recognise that in every engagement program there are people who may find it more difficult to participate due to individual circumstances and experiences. Societal conditions, such as socio-economics and cultural and environmental circumstances can greatly shape and impact an individual's ability, willingness and sense of safety to participate in community engagement opportunities.

An inclusive community engagement approach is about recognising these circumstances and designing an approach to help address barriers to participation. An inclusive engagement approach focuses on addressing the barriers between Council and our community. There may also be barriers within Council such as location, funding and timing.

### Figure 6: Barriers to engagement



Source: www.capire.com.au

### Barriers to engagement

People may face barriers to participating in community engagement for a range of reasons. These barriers depend on the different circumstances of the individual and how these have been shaped by broader societal conditions and systemic factors.

These can have an impact on an individual's ability and feelings towards participation in engagement activities and can be considered across three different categories, these include:

Personal Resources	Motivation, Attitude and Perception	Cultural Considerations
<ul><li>Limited education and capacity</li><li>Limited money</li></ul>	<ul> <li>Limited knowledge of benefits of engagement</li> <li>Limited knowledge of engagement activities</li> </ul>	<ul><li>Language and literacy</li><li>Values and beliefs</li><li>Cultural and gender-based</li></ul>
<ul><li>Physical and mental health issues</li><li>Limited mobility</li></ul>	Limited interest in the subject	divisions and structures
<ul><li>Geographic isolation</li><li>Disability and sensory</li></ul>	<ul> <li>Limited understanding of the subject</li> <li>Consultation 'fatigue'</li> </ul>	
impairments     Limited confidence	<ul> <li>Unmet expectations</li> <li>Perceived or real concerns</li> </ul>	
<ul><li>Limited social networks</li><li>Limited time</li></ul>	around ramification of participation	

### Engaging the harder-to-reach

There are different groups in different communities who may find it more difficult to participate in engagement activities. Some of the groups often considered as harder to reach due to their respective barriers to engagement are:

Homeless people

Diverse (CALD)

communities

Established migrant

•

Aboriginal and Torres Strait Islander people

People with a disability

Culturally and Linguistically

- The bereaved or traumatised
- People with health issues
- People in prison
  - Residents in public housing
  - Parents and carers
  - New residents
- New migrant communities
- Hearing, speech or vision
   impaired people
- People living in rural or regional areas
- International students
- Professionals and business owners
- Lesbian, gay, bi, trans, intersex and queer (LGBTIQ+) people
- Young people
- Older people
- Children

In presenting these groups, we recognise that not every individual in these groups may be harder to reach. The circumstances of each individual within these groups may vary depending on the topic, location, timing or past experiences and our engagement approaches therefore need to be adapted accordingly.

When designing and implementing engagement approaches, we are committed to addressing barriers and ensuring the voices of those who may be harder to reach are included.

## 3 Our People

This section covers:

• What is the role of Council Officers and Councillors in delivering the Community Engagement Policy?

## 3.1 Role of Councillors and Council Officers

Many people at Council have responsibility for ensuring the implementation of the Policy and also for potentially participating in project specific engagement activities developed in accordance with this Policy.

**Councillors** are responsible for adopting the Community Engagement Policy, endorsing projects, plans, strategies, policies, services and advocacy initiatives informed by community engagement findings, and for championing our community engagement commitment in their interactions with Banyule constituents. Councillors will often also be identified as stakeholders within engagement plans and therefore be involved in project specific engagement activities.

It is also a requirement of the Local Government Act 2020 that the role of the Mayor is to lead engagement with the municipal community on the development of the Council Plan (s18c)

Senior Managers and Executives are responsible for approving engagement plans that have been developed in accordance with the Policy. Depending on the level of complexity a project is assessed at, will determine what level of 'approval' is required. Senior Managers and Executives are also responsible for making and approving recommendations/decisions on a project which has been informed by engagement findings.

Council officers who are the **Project Managers** responsible for delivering community engagement are responsible for ensuring that quality engagement is planned, resourced, delivered and evaluated. The Project Manager works in collaboration with the Community Engagement Team and **Communications Team** to ensure their community engagement is designed and undertaken in accordance with the Policy.

Our **Community Engagement Team** are responsible for ensuring the Policy is up to date, implemented and reviewed. They are also responsible for ensuring Council officers undertaking strategic or statutory engagement have a good understanding of and are resourced to work in accordance with the Policy.

## **4 Our Strategic Context**

This section covers:

- How do community engagement findings inform Council's strategic documents?
- When is Council required to undertake community engagement?

### 4.1 Internal Strategic Context

Community and stakeholder input into decision-making strengthens governance through stronger decision-making, however, it is not possible in every decision-making process.

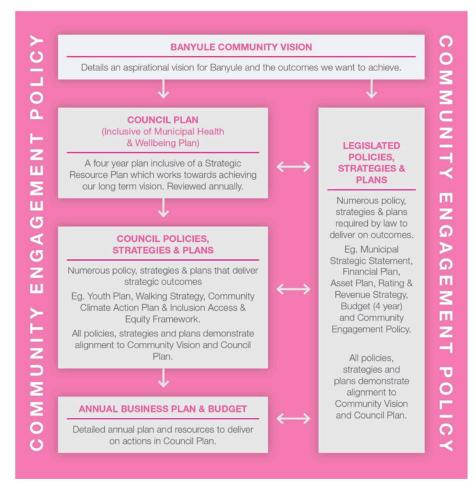
Council is responsible for determining when to engage and the level of influence the community and/or stakeholders should have in the process. This level of influence may be determined by technical requirements, timeframes and available resources. Instances where we may only be able to provide feedback on the outcome of a decision-making process include emergency management, public risk issues, internal policy development, response to legislative requirements or time sensitive matters.

As shown in Figure 7, there are key strategic planning documents within Council. These documents work together to achieve the aspirational vision for Banyule. Figure 7 demonstrates the work of Council and how we collaboratively work with community and stakeholders.

Importantly, the development of each of these documents is underpinned by community engagement. This means that engagement approaches can be designed and implemented for each project to ensure the whole of our municipality as well as cohort and stakeholder specific engagement opportunities and methodologies are delivered.

Figure 7: Banyule Integrated Planning and Engagement Framework

## Banyule Intergrated Planning & Engagement Framework



Further specific plans, strategies and frameworks that impact the development of engagement approaches include:

- Banyule Service Promise: applies to transactional and day to day engagement.
- Communication Strategy: applies to 'informing' engagement not attached to strategic and/or statutory engagement plans.
- Project Management Framework: applies to the development of specific project plans that engagement plans sit within.

- Banyule Style Guide: applies to all publication material produced to support the promotion and implementation of activities within an engagement plan.
- Banyule Inclusion Access and Equity Framework: guides the way that Council works to
  promote and foster inclusion, access and equity and the need for this to be built into
  engagement plan.

### 4.2 External Strategic Context

There are several pieces of Victorian legislation, standards and charters that describe when a council must engage with their community and stakeholders. A selection of those relevant to Banyule are described below.

### Local Government Act (2020)

Describes the objectives, roles and functions of local government in Victoria. It specifies that a Council must adopt and maintain a community engagement policy that gives effect to the following community engagement principles:

- a community engagement process must have a clearly defined objective and scope
- participants in community engagement must have access to objective, relevant and timely information to inform their participation
- participants in community engagement must be representative of the persons and groups affected by the matter that is the subject of the community engagement
- participants in community engagement are entitled to reasonable support to enable meaningful and informed engagement
- participants in community engagement are informed of the ways in which the community engagement process will influence Council decision making.

The Act specifies that the community vision, council plan, financial plan and asset plan must be developed or reviewed in accordance with its deliberative engagement practices. It also states that councils must make a local law in accordance with its community engagement policy.

### Planning and Environment Act (1987)

Describes the procedures for preparing and amending planning schemes, obtaining permits under planning schemes, enforcing compliance with planning schemes, and other administrative procedures. As part of this, the Act sets the overarching notification requirements, however, in some instances planning scheme amendments and planning permit applications may be exempt from the notification requirements.

## The Local Government Amendment (Performance Reporting and Accountability) Act (2014)

Requires each local government authority to report on the existence and application of community engagement policies and guidelines.

### Public Health and Wellbeing Act (2008)

Outlines ways in which councils are expected to plan for the health and wellbeing of their communities. A Municipal Public Health and Wellbeing Plan must provide for the involvement of people in the local community in the development, implementation and evaluation of the public health and wellbeing plan.

### Victorian Charter of Human Rights and Responsibilities (2006)

The Charter of Human Rights and Responsibilities Act is a Victorian law that sets out the basic rights, freedoms and responsibilities of all people in Victoria. The Charter is founded on the following principles:

- human rights are essential in a democratic and inclusive society that respects the rule of law, human dignity, equality and freedom
- human rights belong to all people without discrimination, and the diversity of the people of Victoria enhances our community
- human rights come with responsibilities and must be exercised in a way that respects the human rights of others.

As a public authority, councils have an obligation to act in a way that is compatible with the human rights described in the Charter.

### Child Safe Standards, Victorian Commission for Children and Young People

Standard Seven of the Child Safe Standards focuses on strategies to promote participation and empowerment of children. These strategies include:

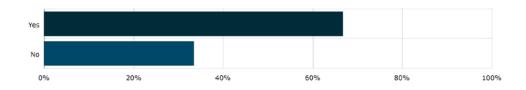
- supporting children and young people to understand their rights, contribute to child safety planning and raise concerns
- promoting and encouraging children's participation in decision-making
- valuing and respecting children's opinions
- seeking children's views about what makes them feel safe and unsafe
- establishing an environment of trust and inclusion that enables children to ask questions and speak up if they are worried or feeling unsafe.

### Item: 6.1

### Community Engagement Policy Public Exhibition Submissions 2020

Title/Question:	Community Engagement Consultation
Tool Type:	Form
Activity ID:	338 Version 7477
Report Date Range:	28 Jul 2020 - 25 Aug 2020
Date Exported:	26 Aug 2020 03:07 pm

#### 1. Do you support the overall direction of the draft Community Engagement Policy? Dropdown | Skipped: 0 | Answered: 9 (100%)



### Thematic findings and how we are responding

Supportive of Policy	Commentary Theme	Response/Action
Yes 67% (count 6)	Increase promotion of engagement opportunities	To be actioned at implementation e.g. as per needs of individual projects.
	Increase transparency particularly around ongoing engagement avenues e.g. Council meetings	Governed by Public Transparency Policy, referred to relevant Officer.
	Congratulations and pleased with commitment and practise	Maintain practise and strive to continually enhance.
No 33% (count 3)	Community engagement is a waste of rate payers money	Continue to communicate importance of community engagement and why it is undertaken.
	Increase accessibility for culturally and linguistically diverse communities.	To be actioned throughout implementation, both as per needs of individual projects and by investigating and actioning avenues for increasing the promotion of translation services e.g. on all promotional material and Shaping Banyule pages

### Verbatim Comments

- It seems like a really thorough policy with strong regard for community voice. The consultation done to get the policy created seems quite large and covers a lot of key people / stakeholders / community. Well done on this important work.
- 2. Hello, thank you for the opportunity to contribute to the policy. The rationale for the policy appears sound -particularly in relation to community engagement as a key to empowering and strengthening our community. I also agree with the policy definition that community engagement is a genuine process of working with people to build understanding, strengthen relations, and inform decisions. The policy identifies Council's framework for undertaking community engagement. What the draft policy lacks is a comprehensive list of engagement activities that provides majority community awareness of what is happening in Council -how many residents can confidently state awareness of draft policies/plans/proposed road closures and planning applications/and other Council activities, which would they know about the activities, would indeed contribute their comments?! Reaching the community in a meaningful, consistent and regular manner is not addressed adequately in this policy -and it is a major concern. Relying on social media/temporary advertising/one off mail outs and the infrequent Banyule Banner, is not enough to provide meaningful consistent and regular consultation. The demise of the local press has seriously affected Council's connection with its community. We residents are no longer in touch with Council and community activities as we once were, nor is communication coming from Council from an independent source. Social media is an informative platform but relies on the resident tuning in and having access. The strategy should provide a much more elaborate proposal on community reach ( for all sectors of community ) -especially for policies like the climate action plan -zero emissions by 2040 will require council to reach and engage all of the community for this target to be met. More information is required as to the HOW of community engagement, which is sorely lacking in this draft form. Thank you for the opportunity to comment, please reply to
- 3. I actually read the Draft Community engagement policy and skimmed over the Public Participation in government: Better Practice Guide. I can't find anything to disagree with and all boxes are seemingly ticked. My issue as a person who as a individual or a member of a community group, is how we find out about what is actually happening in the community, particularly in respect of Local Council Government. To put it another way Community Engagement Policy, is like a room where lots of constructive and useful things are happening; however how does the tens of thousands Banyule residents know about the room; where the room is and what time the room is open for you to enter. I can see nothing in these guidelines that talk about how these tens of thousands of individuals are going to get involved in the first place?
- 4. I haven't lived in Banyule very long but am pleased with the interaction with the community on several matters. The one I am mainly concerned with is Bellfield Community Garden. It is a difficult time for all of us at the moment and i have noticed the amount of support from the Council for the local community.

5. I believe the strengths of any council is determined by the involvement of the community. My name is . We represent a group of concerned residence who believe that over the past 7 years the Banyule Council has systematically, bit by bit eroded involvement of its residence. First and foremost the public forum should be returned to the Council meetings and hold it prior to the Council meetings or hold a separate meeting the following week for residence to voice their opinions on all matters Banyule. Ward meetings should be held systematically through out the wards to allow residence to voice their opinions. Coffee club meetings at Ivanhoe Town Hall and Greensborough offices should be held every week. Just a sit down and chat with councilors ,Directors, and other intrested people even have guest speakers on subjects. There are many ways to obtain opinions from the community ,but Banyule City Council needs to improve how it is doing it at this point of time .With the loss of community newspapers residence feel their is a void in communication within our community, We feel the Banyule City Council has a chance to fill that void with a monthly banner or weekly . Regards



- 6. I have been really disappointed with how Banyule Council engages with its CALD community. I have grown up in West Heidelberg and have recently moved back to the area. My eldery migrant parents, are still living in the area. Over the past few years, Council has delivered community engagement regarding some key - game changing projects - projects which is transforming the suburb (including Olympic Village Master Plan, West Heidelberg Urban Design Framework). My parents would ask me to translate the content of these letters - as they were full of jargon and they didn't understand the message! The communications collateral for these projects were not written with CALD community in mind. It felt like there was no attempt to try and engage with this local community. This engagement did not feel genuine. I don't think the strategy goes far enough in developing objectives or actions to ensure engagement reaches harder-to-reach groups. it is also disappointing to see NO translation services available on this webpage for the Consultation of the community engagement strategy.
- 7. It just sounds like a huge undertaking that results in a policy to undertake what is a council's raison d'être, using rate payers funds that could have been much better spent.
- 8. I support this in principle but have concerns as our council resembles an old boys club. Some of the councillors have been in council way to long.
  I also find there has been decisions that are not in the best interests of the residents, for example engaging a profit base company to book and review parking infringements and the sale of open spaces with the money not being spent in the impacted area